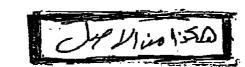
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FINANCIALITIMES

Business Books

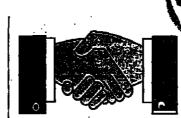
They're not all rubbish but...

Page 8



Intelligence

Spooks who dig corporate dirt



WEDNESDAY DECEMBER 24 1997

Will commerce spoil US blacks' holiday?



Tony Blair Politician with perfect pitch

Man of the year, Page 9

World Business Newspaper http://www.FT.com

WORLD NEWS

43 Mexicans die in massacre. raising fears of fresh turmoil

Paramilitary gunmen have killed 43 civilian supporters of Zapatista rebels in the southern Mexi-can state of Chiapas, raising fears of a fresh political and financial turmoil in the country. Page 10

Turkey attacks Greek veto Turkey's trade minister Isin Celebi said the European Union should suspend Greece's veto whenever it discussed issues relating to Turkey and its cus-toms union with the EU. Page 2

Kennedy items to go on sale A collection of more than 500 items once owned by president John F. Kennedy, including a racing sloop, will be auctioned for an estimated \$3m in New York next March.

Primakov criticises West Russia's foreign minister Yevgeny Primakov has lashed out at the west, saying it had tried to force Moscow into a humiliating "patron and client" relationship.

Romanian minister quita Romanian foreign minister Adrian Severin resigned after an inquiry falled to back his claims that politicians and journalists had been spies for foreign governments. Page 2

n mayor convic São Paulo mayor Celso Pitta has been convicted of involvement in a multi-million dollar bond fraud.

Somalia's armed factions have signed a peace accord in Cairo, paving the way for the creation of national institutions after six years of civil war. Page 4

FT Christmas publishing The Financial Times will not be published on Christmas Day or Boxing Day. The Weekend FT will appear as normal on Satur day December 27. We extend season's greetings to all our readers, advertisers and distributors.

Indonesia fires bankers Indonesia has announced the sudden replacement of four central bank directors, leaving commercial lenders guessing whether it was serious about reforming

the banking system. Page 2 German fraudster jalled Former German property devel-oper Jürgen Schneider, whose empire collapsed with debts of DM5bn (\$2.8bn), has been sentenced to six years and nine months in prison after a Frank furt court convicted him of fraud and forgery. Page 2

HK fights avian flu Hong Kong has begun a tempo-rary ban on chicken imports from the mainland, as the author ities stepped up efforts to combat the spread of bird flu. Page 2

Nikkei 225 share average A graph on the front page of yesterday's editions of the FT over stated the 1989 peak of the Nikkei 225 share average. This was due to errors in the labelling of the scale. The average peaked at 38,915.87 on December 29, 1989.

The Asian tigers' hired hands

begin their assault on

their secret trading

Europe's currencies. But

hideaway is traced... Don't

Erdman's thriller. Onty in

Saturday's Weekend FT

Markets

US LUNCHTHE RATES

OTHER RATES

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EXCHANGE RATES

BUSINESS NEWS

Zurich and BAT complete terms of \$39.6bn merger deal

Zurich, the Swiss group, and UK-based BAT Industries agreed unodified terms to create one of Europe's biggest financial services groups. The deal is worth \$39.6bn, based on Zurich's current share price. Page 10

Maruso Securities, a Small unlisted Japanese broker, filed for bankruptcy with Y46.3bn (\$357m) liabilities, the fifth this year in Japan's ailing brokerage sector. Page 10

ATST is to to sell its Solutions Customer Care division to Cincinnati Bell, a local telephone company based in Ohio, for \$625m. Page 11

Publicis, the French advertising agency, plans to take control of nearly 72 per cent of True North of the US if its partial takeover bid succeeds. Page 12

Deloitte Touche Tohmatsu, the French accountancy firm which is one of the Big Six global net-works, announced a merger with Calan Ramolino, France's third-biggest independent accounting firm. Page 12

Argentaria, the Spanish banking group, is seeking foreign partners as part of a strategy to secure a stable shareholding base once it is privatised next year. Page 11

Imperial Chemicals Industries is to sell its US and European explosives businesses to its for-mer subsidiary, ICI Australia, for \$370m. Page 11; Lex, Page 10

The European Commission suspended its anti-trust investigation into the proposed merger between WorldCom and MCI after requests to the companies for more information. Page 12 OTE, Greece's public telecoms

operator, announced weaker-than-expected nine-month results, with pre-tax profits at Dr211bn (\$752m) on turnover of Dr590bn. Page 12 Cairo Stock Exchange regula-tors agreed to end the 5 per cent limit on daily price fluctuations

of Egyptian shares. Page 12 The French Post Office is seeking FFr2.7bn (\$455m) government aid in exchange for a commitment to operate its 17,000 branches. Page 2

US Financial Acco Standards Board has postponed the publication of new rules on reporting derivatives until June 15 1999. Page 4 Reckitt & Colman, the con-

sumer products group, has bought four US cleaning product brands for \$160m from SC Johnson. Page 14

Timex of the US is to buy out the 29 per cent stake in Timex Watches Limited of Titan, India's leading watchmaker. Page 12

Wharf Holdings, one of Hong Kong's higgest conglomerates, should be barred from dealings with financial institutions with affiliates in the US, a Denver court has ruled. Page 12

Zero

Nervous statement by Kim fuels Korea debt default fears

By John Burton in Secut

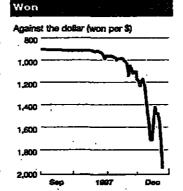
Growing fears of a debt default by South Korea were fanned yesterday by a nervous statement about the country's financial crisis from Kim Dae-jung, president-elect, and by new down-grades of Korean bonds by international rating agencies.

The South Korean currency, the won, plunged 14 per cent to a record low of Won1,962 to the dolar from Won1.715 on Monday. The won was valued at Won1,000 to the dollar only a month ago. Interest rates hit a new high of 31.11 per cent, up 1.11 percentage points.

The stock market fell a daily record of 7.5 per cent to 366.36 Investor confidence was

shaken by downgrades of Korean government and corporate bonds to junk bond status by Moody's Investor Service and Standard & Poor's, the US credit rating agencies. The fear is that these moves might dissuade foreign banks from rolling over short-term debts of up to \$20bn by the end of The World Bank was last night

expected to approve an extraordi-



nary \$3bn loan to meet Seoul's liquidity problems and solve structural problems. Bank offireflected confidence that Korea's economic fundamentals remained

In Seoul, candid remarks about the debt situation by Kim Daejung also alarmed markets. "We don't know whether we would go bankrupt tomorrow or the day after tomorrow. I can't sleep since I was briefed (about the financial situation]. I am totally

flabbergasted." he reportedly told members of his centre-left party. But a party spokesman late

yesterday said that the comments were misunderstood because they were only meant to underscore the severity of the crisis Korea faced, forcing it to agree to a \$57bn bail-out from the International Monetary Fund. Mr Kim, who has close ties

with trade unions, yesterday said he would push for early partiamentary passage of labour laws making it easier for companies to sack workers as part of industrial restructuring. Government officials tried to

reassure foreign investors, who are crucial to Korea's recovery. that Seoul was not facing a de facto sovereign default.

A presidential spokesman said cials said approval of the loan. Kim Mahn-je, the chairman of state-run Pohang Iron & Steel. who has just returned from visits to the US, Japan and the European Union as a special envoy to discuss measures to prevent Korea from defaulting, reported

> Continued on Page 10 Korea credit rating cut, Page 3 Editorial Comment. Page 9 Japanese broker fails, Page 10 style commercial Christmas

Who's the red Russian?



A model Santa Claus takes a well-earned festive break in Moscow's GUM department store yesterday. He is still a relative newcomer to Russia, where most people celebrate Christmas in January, but his appearance may just herald the beginnings of a rather more western-

Revised figures on growth indicate US economy is slowing

By Nancy Dunne in Washington

Evidence of a slowing of the US the US commerce department revised downward third-quarter economic growth from a 3.3 per cent annual rate to 3.1 and published figures for manufactured goods orders. Although orders for durable

goods in November jumped to record levels - increasing by 4.8 per cent to \$195bn - the gain was the result mainly of the volatile aircraft and defence sectors. Excluding the two, orders fell by 1.2 per cent. Durable goods exports fell for the third time in four months, reflecting the impact of the Asian crisis.

"The economy is likely to slow very sharply in early 1998," said Bruce Steinberg, chief economist at Merrill Lynch, the US investment bank. "Capital goods orders were particularly weak. That may be among the first signs that the Asian crisis is hitting home." Mr Steinberg said half the capital goods produced in the US such as machinery - were exported. Spending on these appeared much weaker in the

any time in the recent past". The figures might have been expected to have a positive impact on equity and bond markets, as they suggested the

economy emerged yesterday as Armaised quarter on quarter % change 1996

the Dow Jones was down 13.2 at 7,806.11. Commerce department fourth-quarter figures showed orders so far of durable goods up 16 per cent at an annual rate, but down 5 per cent with transporta-tion excluded.

Charles McMillion, of MBG Information Services in Washington, said: "There is deflation in producer and consumer prices already, and, with Asia getting whacked, it could get significantly worse. Fourth-quarter cor fourth quarter "than it has at porate profits will be down and first-quarter profits will see a lot of companies taking hits."

James O'Sullivan of J.P. Morgan, the investment bank, issued a more optimistic assessment economy was not overheating. based on after-tax profits during But Wall Street apparently con- the third quarter, which were tinued to suffer jitters about the revised upward from 1.7 per cent overnight tumble of South to 4.2 per cent. The increase was Korea's stock and currency the result of higher profits from markets. At noon in New York. US companies' overseas affiliates.

Italy reduces interest rates By James Blitz in Rome The Bank of Italy last night cut short-term interest rates, reducing its official discount rate by

0.75 percentage points to 5.5 per Within hours of a vote in parliament to pass the government's controversial budget for 1998, Antonio Fazio, the central bank

the first in Italy since June. Senior members of Romano Italy since 1968 and lower even Prodi's centre-left government than Germany's expected 1.8 per have expressed anxiety in recent cent. months about the slow pace at

The governor has said in the past that he would be prepared French and German levels, ecoto ease policy once the govern- nomic growth may be unnecesment's budget had passed all its sarily restrained during 1998. Mr parliamentary stages. Prelimi- Prodi's government has also

nary inflation figures published earlier this week reinforced signs that price rises in Italy are under control. The figures suggested that

Italian consumer price inflation

for December should fall to 1.5

per cent on an annualised basis from 1.6 per cent the previous month. If confirmed, this would sug-

governor, announced the cut - gest that the final figure for 1997 will be 1.7 per cent, the lowest in

which Mr Fazio has reduced have voiced concern that, without significant reductions in rates, which are still well above

been pressing for lower rates because this would reduce the level of interest repayments on Italian debt, opening the possibility of a less punitive budget in Yesterday's passage of the

1998 budget came after four months of wrangling over measures that introduce fiscal tightening of about L25,000bn (\$14.32bn) next year. In a move that underpinned the government's bid to join the

votes to 48. budget last week.

single European currency at the start of 1999, the Senate (upper Italian government officials house) passed the budget by 159 The lower house passed the

The approval of the budget

Continued on Page 10 Currencies, Page 17

It's a (probable) Cinven fact

No venture capitalist has completed more deals on December 25th in the twentieth century than we have.

> Happy Christmas Cinven

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Comment & Analysis

Inside

• Lebanese Christians wait in winn David Gardner, Page 4 Russian reformers feel the cold Chrystia Freeland, Page 2 ICPs explosive disposal Lex, Page 10 UK News, Page 5

TECHNOLOGY

Louise Kehoe, Page 6

FINANCE

 Santa's miliennium chai Technology, Page 5

• UK gilts top the 1997 charts

Santa. Technology, Page 6

 Golden rules for central banks David Gutley, Page 9

EMERGING MARKETS

• Highlights at a glance

Global Equity Markets, Page 27 Barry Riley, Page 11

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International 3-5 Europe 2 Info Technology 6 Arts 7 Letters 8 Companies 12,14 Bonds 16 Currencies 17 World Equities 22-28

NEWS: INTERNATIONAL

Schneider guilty of fraud

By Graham Bowley in Frankfurt

Jürgen Schneider, the former German property developer, was sentenced yesterday to six years and nine months in prison after a Frankfurt court convicted him of credit fraud and

At the end of Germany's biggest post-war corporate courtroom after the ruling. fraud trial, the court found has already spent about 32 Mr Schneider guilty of forg- months in custody. Coning documents to deceive Germany's largest banks into making bigger loans than his development pro-

French

Post

Office

seeks aid

The French Post Office is

seeking substantial addi-

tional aid from the govern-

ment in exchange for a com-

mitment to continue to operate its network of

17.000 branches around the

country, many of which are

The Post Office and the

government are due to sign

a development plan in

March 1998, which will

define the constraints within which the organisa-

tion operates and lay out its

A report from government inspectors last year con-

cluded that the annual cost of maintaining its compre-

hensive branch network was

FFT4bn (\$670m), compared

with an annual "subsidy" in

the form of reduced local

It is seeking to make up

rates of just FFr1.8bn.

insurance products.

future strategy.

small and costly to run.

By Andrew Jack in Paris

Schneider, 63, whose prop- banks which extended credit tres and office projects erty empire collapsed more to Mr Schneider for their throughout Germany in the than three years ago under role in the collapse, accusing debts of DM5bn (\$2.8bn), them of reckless lending for would serve only about two not checking documents more years in prison when properly.
the iail term begins after "Schneider was neither a the jail term begins after Christmas. He would also be free to spend Christmas with his family.

Mr Schneider, who broke down and cried outside the victed criminals in Germany are often allowed to go free after serving only two-thirds of their sentences.

The judge, Heinrich

professional fraudster nor a Robin Hood of the property just before the huge extent world," the judge said. "The of his property losses banks knocked down his became known. They spent a doors with almost unbeliev- year evading arrest before able recklessness. They they were finally tracked didn't check asset valua- down in Miami. The couple tions, and if there were fought extradition before shortcomings in his loan returning voluntarily to Gerapplications they simply many in February 1996. accepted them."

early 1990s after reunification but was caught out in the subsequent economic downturn

He fled Germany with his wife Claudia in April 1994,

The six-month-long trial The former property caught the public imaginatycoon built an empire of tion and caused intense small construction compa-Gehrke, also criticised the luxury hotels, shopping cen- embarrassment for the coun- nies with unpaid bills.



Jürgen Schneider (left) after being convicted of fraud Reserve

try's powerful banks. Mr Schneider was vilified for the huge debts he left on the powerful banks and behind, which left many

saw him as a hero for taking for his work in redeveloping city centres in eastern Germany after reunification.

Turkey attacks Greece's EU veto

Turkey's trade minister said yesterday that the European Union should suspend Greece's veto whenever it addressed issues relating to Turkey and its customs union with

Işin Çelebi, minister of state responsible for trade and customs, said in an interview with the Financial Times that he wanted to deepen the customs union as EU leaders suggested at a summit in Luxemhours two weeks ago.

But he added: "There is always a barrier. The Greek veto is like the Great Wall of China. We may solve the Aeguan and Cyprus [conflicts]. toms union treaty that came into effect in 1996 but has not until now

explained what he is seeking. He suggested the EU should start those relating to admission of new accepting majority voting on members and most financial quesby accepting majority voting on issues relating to Turkey, ending Greece's veto. "If Greece says No and one other country says No, then the answer is No. If 14 countries [vote Yes] and Greece [votes No], then the answer should be Yes."

Mr Çelebi said there would be no point in continuing talks with the EU since Greece would always cast its veto. But he acknowledged that

success.

Many EU decisions are decided by qualified majority voting but not tions. Athens has blocked financial ald promised to Turkey under the customs union agreement and vigorously supported the EU's decision at Luxembourg to deny Turkey equal status with 11 other countries applying to the EU.

In retaliation, Turkey broke off the prime minister, Mesut Yilmaz, key's membership application unless way.

but the Greeks will never change." and the cabinet had not approved
Mr Çelebi has frequently his plan yet. European diplomats
demanded a renegotiation of the cussaid his proposals had no chance of
wanted greater participation in the wanted greater participation in the EU's decision-making processes.

He said enlargement talks with central and eastern European countries plus Cyprus would affect this body of law, which Turkey would be forced to accept. He argued Turkey was like a full member of the EU's single market, but "is not accepted into the decision-making. It is unbelievably unfair."

Despite blaming the customs union for a doubling in Turkey's trade deficit with the EU to \$10.85bn political dialogue with the EU. Mr last year, he said Turkey would not Yllmaz said he would withdraw Tur- scrap the accord if it did not get its

Chubais looks like a casualty and Nemtsov has seen his authority diminished

Yeltsin illness makes deputies suffer

ince an ailing Boris Yeltsin retired to a sanatorium two weeks ago, western attention has centred once again on the 66-year-old president's

the difference through addiing from the Russian leadtional financial support and er's illness is political, not physical, and the casualties hopes to receive new aid from the government to are two younger, more vigormake good the subsidy to ous men: Anatoly Chubais newspapers and magazines and Boris Nemtsov.

that it provides in the form Mr Yeltsin returned to of discounted postage rates. work at the Kremlin yester-Post Office executives are day, but while he regained considering the costs of a his health with strolls decision taken last week by through the pine forests out-the government to block side Moscow, the two first their planned expansion deputy prime ministers sufnto the sale of non-life setbacks since they entered the cabinet last March.

As part of an expansion in the sale of financial ser-Even reformers within the vices, they had been plangovernment predict that Mr ning to launch household Chubais will last no longer and other insurance policies than the end of January. Mr in conjunction with the Nemtsov's fate is less bleak, Brench insurer AGF from but the situation is so serithe start of 1999, and estious that he hopes to meet mated that annual premi-Mr Yeltsin today to plead for ums would have reached the president's open support. Mr Chubais has been FFr1bn by 2009. wounded, perhaps fatally, through what has always been both one of his strengths and his Achilles

However, Dominique Strauss-Kahn, economics, finance and industry minister. said last week such policies would be blocked and only some limited "experiments" in personal insurance would be tolerated over the next three years. A senior Post office execu-

tive said this week that the organisation had been informed of the decision only after it had been made public, and he was "surprised and disappointed" to hear the news, especially since the previous plan signed in 1990 permitted the development of non-life

He said the Post Office planned to push ahead with its life insurance programme, and would examine the possibility of developing new contracts covering collective and

France's commercial insurance companies have protested at the Post Office's encroachment into financial

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Profesing Director: P. Maraviglia, 42 Rue La Bocie, 7508 PARIS, Telephone (01) 5376 \$254, Fax (01) \$376 \$253, Printer: S.A. Nord Eclar: 15/21 \$225, Printer: F-99(00 Roobert Cedex I. Editor: Richard Lambert, ISSN 1148-2753, Commission Partiatre No 67808D. SWEDEN:

Responsible Publisher: Hugh Carneyy 468 618 6035. Printer: AB Kvallstichungen Expressen, PO Box 6087. S-550 06. Jonkoying. C The Financial Times Limited 1997. Editor: Richard Lambert, cfo The Financial Times Lamted, Number One Southwark Bridge, London SEI 9RL.

"In areas where Hungarians are the majority, there are many Hungarians who barely speak a word of get out of hand. The Roma-



tax collection by issuing an order to seize the assets of two refineries - one owned by Mr Chubais's most bitter political rival, Boris Berezovsky - which had accumulated huge tax arrears.

Western economists and international financial organisations saw the move as a reassuring sign that both Mr Chubais and the radical market reforms he had pioneered were back in the saddle. But 10 days later, heel: his excellent relations his opponents used the apparent comeback to with the west, particularly launch a renewed attack western financial organisaagainst him.

Last week, Victor Cherno-Asked in today's Izvestia whether he wanted to resign. he replied: "For a long time my personal desire has been sion, giving the refinery to leave the government." His latest defeat began with what seemed to be an important victory. Earlier Russian newspaper pubthis month, Mr Chubais made a bold effort to boost of the International Mone- has been publicly joined by energy, now headed by a

ation. We should be encour-

aging Romania's Hungarian

citizens to learn better

to isolate themselves fur-

Romania's foreign minister,

Adrian Severin, announced

after an inquiry failed to

back his claims that local

politicians and journalists

had worked as spies for for-

As a result of the Senate

Bank to Mr Chernomyrdin. The letters set out the conditions Russia needed to meet - including acting on the tax crackdown initiated by Mr Chubais - before receiving eagerly awaited.

multi-million dollar loans. To a western eye, the letters seemed a routine part of loan negotiations. But in Moscow, the correspondence was interpreted as humiliat-ing proof that Washington was dictating Russia's economic policy.

More damning yet, they were viewed as evidence that Mr Chubais was myrdin, prime minister, engaged in secret, back-overturned his deputy's deci- channel deals with the World Bank and the IMF.

extra time to pay up. Worse still, from Mr Chubais's to the west are nothing new point of view, the next day a for Russian reformers. The difference this time is that lished letters from the heads the condemnatory chorus

tary Fund and the World highly placed officials in the Kremlin and the White House, the seat of the Russian cabinet.

Things are not quite so erim for Mr Nemtsov, a former provincial governor who remains one of Russia's most popular politicians. But he, too, has seen a steady erosion of his authority in recent weeks.

First, he was deprived of his portfolio as minister of fuel and energy as part of a cabinet shuffle triggered by a \$450,000 book fee scandal which decimated the Chubais team last month. Next, he was ousted last week from the government council he created to oversee Gazprom, Russia's biggest com-

pany.
Mr Nemtsov's allies worry that a third blow is in the offing: an attempt to remove the ministry of fuel and

deputy prime minister's jurisdiction and transfer it to Mr Chernomyrdin's direct Friends and foes alike pre-

dict that at today's planned meeting Mr Yeltsin's personal fondness for Mr Nemtsov will help the first deputy prime minister to shore up his position, at least for

But even Russian liberals see last week's storm of criticism as a sign that Mr Chubais's days in the cabinet are numbered.

'This is an open signal from the Kremlin that they are getting ready to get rid kovsky, director of the Centre for Strategic Studies in Moscow. "I know that Chubais and his people are beginning to look for new

Some analysts believe the engine driving the renewed attack is the coming sell-off of Rosneft, the largest oil company yet to be privatised. Russia's most powerful magnates are jockeying for the company, and those hostile to Mr Chubais believe the sale is more likely to go in their favour if their enemy is no longer in office. On Mr Yeltsin's first days back on the job, it is hard to gauge the truth. But one thing is certain; in the byzantine court of Tsar Boris, whenever the president gets the sniffles, some of his

with far more threatening Chrystia Freeland

princes tend to come down

Romania's ancient enmities resurface Frantic efforts are being made to settle an ethnic dispute, Anatol Lieven reports

Romanian, the language of nians have made improved

of the Hungarian minority

key arguments for their

being invited to join Nato

and Hungary strongly sup-

reports from Bucharest, Mr

Severin said he stood by his

as deputy leader of the

ports this aim

their country," Mr Pruteanu relations with their neigh-

said. "This is an absurd situ- bours and better treatment

Romanian, not helping them and the European Union,

Foreign minister quits

his resignation yesterday accusations. His resignation

reformist government likes to boast it has laid to rest ancient hostilities between Romanians and the country's Hungarian minority. But in the light of recent events, such claims look increasingly hollow. On December 9, the Roma-

nian Senate (upper house of parliament) rejected a personal appeal by President voted to ban separate university education in minority languages. It also voted that even in Hungarian or other minority-language schools, history and geography lessons must be in Romanian.

The law now has to go to the lower house for debate, and the government is making frantic efforts to broker a compromise. However, party political leaders in the ruling coalition do not control their own followers on this issue.

The Senate vote was made possible by a revolt in the ranks of Mr Constantinescu's own party, the National Peasants, led by the head of the Senate education commission, Gheorghe Pruteanu.

ity party, the UDMR, has threatened to quit the ruling coalition, saying the promises which led it to join the government 13 months ago are not being honoured. UDMR leaders say that they still believe in the sincerity of Mr Constantinescu, but that some ministers and National Peasant leaders

gary and Romania are anx-

ious this dispute should not

Social Democrats, junior partners of the four-party coalition, must be endorsed eign governments, Reuters by Premier Victor Ciorbea. Rejected for Nato membership at Madrid in July, the

vote, the Hungarian minoropenly support Mr Pruteanu. The governments in Hun-

Romanians hope to be invited when Nato considers

expansion again in 1999. As Hungarian diplomats have been warning the Romanians, first privately and now increasingly in public, they cannot afford to be seen by the west to resemble Slovakia. Democratic shortcomings and mistreatment of Slovakia's Hungarian minority have led to Slovakia being excluded from the accession processes for both Nato and the EU.

The Hungarian govern- extreme, but he too warns ment also has no desire for another dispute such as that between Hungary and Slovakia. One reason for this is precisely the large Hungarian minorities left in Hungarian territories lost to neighbouring states after the first world war. Knowing there is no chance of recovering these territories, the Hungarians now hope the frontiers can be overcome "on the human level" if Hungary and its neighbours are together in the EU and Nato.

A senior Hungarian border guards officer said: "We cannot allow tight eastern borders even after Hungary joins the EU because - if you will forgive a national- eral elections are due next ist-sounding phrase - Hungary does not just border on links between more radical neighbouring states, Hungary borders on Hungary."

Phrases like this sound very nationalist to many Romanians. During the Senate debate on the education law, nationalist and ex- the promises on minority Communist opposition sena- rights embodied in last tors warned that the Hun- year's Hungarian-Romanian garian areas were planning treaty. Reluctantly, the Hunto secede from Romania, and that Hungarians were practising "ethnic cleansing" in ment in an ethnic dispute the Transylvanian districts which it hoped had been put where they are a majority. to sleep for a long time to Senator Pruteanu is not so come.

that these districts are aiming at "a sort of autonomy" The Socialist-led Hungarian government is not as embarrassed as Mr Constantinescu by the dispute over the education law, because if is at pains to stress that not Hungary but the UDMR represents the Hungarians of Romania. Hungarian officials also appreciate that any protests from Budapest only inflame Romanian chauvinism.

But for internal political reasons, the Hungarian government cannot afford to be seen abroad to be weak in defending the rights of the Hungarians. Hungarian gen-May, and there are close Hungarian politicians in Romania and the opposition

parties in Hungary itself. These demand that the Hungarian government insist on strict observance of garian government may be drawn back towards involveNEWS DIGEST

Primakov in attack on west

Yevgeny Primakov. Russia's foreign minister, yesterday lashed out at the west, saying it had tried to force Moscow into a humiliating "patron and client" relationship.

The slogan of a strategic partnership with our former cold war foes was initially proclaimed, but it somehow lost its lustre with time." Mr Primakov said, referring to the strongly pro-western policies Russia adopted immediately after the Soviet Union's collapse. The foreign minister, who has carefully tried to rebuild

Russia's relationships with many of its Soviet era allies, said the initial focus on the west had been unsuccessful. "Such ties started turning into those between patron and client. Russia has not agreed and will not agree to this." Mr Primakov's stridency reflects Russia's efforts this year to lessen its political reliance on the west, especially the US. But Russia's generally friendly line was reflected in upbeat new year greetings from Boris Yeltsin, president. The messages included one to President Bill Clinton praising the "effective Russian-American co-operation" of 1997.

Chrystia Freeland, Mosco. Chrystia Freeland, Moscow

■ UN BUDGET Lower US dues rejected

The United Nation's chief financial officer, Joseph Connor, yesterday said the General Assembly had approved a reduced two-year budget of \$2.53bn and a new

scale of contribution assessments. The 185-member assembly late on Monday rejected US requests to lower its contribution in the next three years from 25 per cent to 20 per cent, unless Washington paid its outstanding dues of \$1.3bn. But the assembly did agree

to review dues next year. The European Union complained it had been keeping the UN afloat financially and refused to lower the US sment. The EU and Japan pay about half the UN

Mr Connor said Kofi Annan, secretary-general, had cut 954 secretariat posts since he took office last January, reducing the staff to about 3,754, but critics in the US

Congress are clamouring for more changes. In the new year 95 member states will pay only about \$13,000. In addition, the UN subsidises the travel costs of the poorest member states so that they can be Laura Silber, New York

ISRAELI BUDGET

Child subsidies climbdown

Yaakov Neeman, Israel's finance minister, yesterday withdrew plans to cut child subsidies after several ministers threatened to vote against the government's scheme to cut expenditure in next year's budget by Shk2.3bn (\$651m). The Knesset will vote on the 1998

hudget on December 31. The foreign, labour and trade ministers have said the cuts are too deep and will affect the low paid and disadvantaged. But Mr Neeman believes funding for child allowances and health services requires reform, such as reducing allowances for those with higher incomes and

introducing charges for some medicines. Mr Neeman's decision means the government faces a shortfall of Shk500m and could be forced to raise taxes to bring the 1998 budget down from this year's 2.8 per cent of gross domestic product to 2.4 per cent. It also represents a second climbdown by the finance minister. Earlier this month Mr Neeman was forced to abandon attempts to change the pension system. Judy Dempsey, Jerusalem

■ INDONESIAN CENTRAL BANK

Four directors fired

Indonesia's government has announced the sudden replacement of four central bank directors, leaving commercial bankers guessing whether it was serious about reforming the banking system.

President Suharto signed a decree firing four of the 10 managing directors, including Paul Soetopo, who was in charge of international banking and currency trade. Mr Soetopo often spoke for the bank and supervised ties with the International Monetary Fund, World Bank and other lenders who in November offered \$38bn in stand-by credits in return for reform pledges.

Two other directors had been in charge of supervising commercial banks and bad debts, departments which have been tarnished by corruption scandals and blamed for letting Indonesia's private banks borrow and lend too much. A fourth banker held the internal audits for the central bank. Sander Thoenes, Jakarta

■ BIRD FLU

HK bans China chickens

Hong Kong last night began a temporary ban on chicken imports from the mainland, as the territory's authorities stepped up measures to combat the spread of bird flu. The influenza has so far claimed three lives and vesterday a third suspected case was added to the list There are nine confirmed cases of the H5N1 virus, which until May had only inflicted birds.

The latest measure is the boldest so far. Hong Kong was importing around 80,000 chickens a day from the mainland, or 80 per cent of its total consumption, until the bird flu struck. Since numbers catching the disease began to grow earlier this month, chicken has been wiped off many households' menus and the chicken markets have reported a sharp drop in sales.

Yesterday Paul Saw, deputy director of health, said the suspension of chicken imports from China would allow Hong Kong to introduce appropriate controls and checks.

Henceforth imported bird shipments would be screened for evidence of the infection.

Louise Lucas, Hong Kong

GERMAN PRICES

Inflation eases further

Inflation has eased further in Germany this month, according to provisional figures from the federal statistics office based on data from four western German states. The cost of living increased by 0.2 per cent between November and December, when it was 1.7 per cent higher than in December 1996. The comparable year-on-year price rise in November was 1.8 per cent, which also proved to be the average inflation rate for 1997, according to the provisional figures. Peter Norman, Bonn

■ IBERIA SELL-OFF

Purchase by BA ruled out

Spain has ruled out selling a controlling stake in the Iberia airline to British Airways and American Airlines. its US partner, according to Pedro Ferreras, an industry ministry official and chairman of Sepi, the state holding company which controls Iberia.

His remarks appeared to be in open contradiction of comments last week by another senior government

Mr Ferreras said yesterday it had been made clear to BA and American that they could take stakes of no more than about 5 per cent each, under a privatisation plan linked to commercial agreements between the three

A firm deal had been due this month but was now expected early next year. He said Iberia would not be allowed to come under foreign control since it was a David White, Madrid

ه کدا من الاجل

Reform schedule is price of Korean Christmas rescue

doesn't look much like \$t Nicholas, but at the stroke of midnight on Christmas Eve he delivered the best present his nation ever received.

Mr Lim's surprise announcement of the early disbursement avoid the threat of a debt default of \$10bn from the international Monetary Fund's \$57bn bail-out package brought South Korea back from the brink of declaring a debt moratorium soon.

Seoul had been in danger of defaulting on an estimated \$30bn in overseas debt due by the end of January as its foreign currency reserves evaporated. A debt moratorium by one of Asia's largest economies would have unsettled financial markets from

Tokyo to New York. The emergency \$10bn rescue package, including \$2bn from the IMF and \$8bn from Japan, the US and 11 other nations, is expected to cover much of the shortfall in debt payments over the next five weeks. South Korea said it had \$8.7bn in reserves as of December

im Chang-yuel, the South the next month in already sched-Korean finance minister, uled disbursements from the resume lending to South Korea. IMF-led rescue. But South Korea must still per-

suade foreign banks to roll over short-term debts and entice overseas investors back to its battered financial markets if it is emerging again early next year. To solve this problem, it has agreed to abolish nearly all restrictions on foreign investments in its closed financial markets and banking sector.

The full opening of the capital markets will pave the way for foreign takeovers of Korean companies and increase foreign competition in the financial sector, or issuance of a \$9bn bond. beralding the end of the nation's protectionist economy.

The new list of deadlines attached to the emergency funds corrected the main weakness of the initial agreement that the IMF signed with South Korea in early December. The lack of a firm schedule for reforms has been blamed for failing to restore foreign confidence.

Mr Lim said the IMF and donor governments would advise foreign banks to accept debt rollovers or maturity extensions. IMP officials in Washington confirmed that they expected "significant" support for Korea from international banks. Korean central bank officials said Japanese hanks were beginning to renew loans, while six big US banks would meet in New York next

week to discuss new financing. Korea will also send a delegation of officials next month to New York, London and Tokyo to arrange foreign syndicated loans

The rapid response by Seoul to its latest debt crisis reflects the decisive intervention of Kim Daejung, who was elected as president a week ago. Mr Kim, who was a harsh critic of the IMF during his campaign, has suddenly switched to being an apostle of market reforms.

"I will rely on the market mechanisms of supply and his centre-left party this week.

demand. I am no longer nationalAlthough he will not be inau-



President-elect Kim Dae-jung (left) mests the chief IMF delegate, Hubert Neiss, in Seoul yesterday

istic. I welcome all investments gurated until February. Mr Kim whether they come from domes- has already played a crucial role tic companies or foreign multinationals," Mr Kim told MPs from

in arranging the IMF emergency funds while the unpopular current president. Kim Youngsam.

The new president has criticised the conservative finance ministry headed by Mr Lim for "foot-dragging" on promised reforms and ordered him to speed the pace and disclose the exact amount of foreign debt.

"The president-elect has done more in a week than his predecessor achieved in five years," said Park Moo-jong, the political editor of the Korea Times.

The change reflects the influence of several market-oriented keun, a US-educated provincial governor who is a firm supporter of foreign investment and critic of Korea's state capitalism. Mr You is being tipped as the next finance minister. If he assumes the post, he will supervise the

reforms agreed this week. investors to acquire 55 per cent of round of corporate collapses next listed companies from December year if companies prove unwill-30 and 100 per cent by the end of be limited to "friendly" bids. The bond market will also be fully

South Korea is required to repeal its interest rate ceiling of 40 per cent in two months, which should lead to stabilisation of its currency, the won, and promote increased foreign investments as worries over exchange losses recede. Decisions on how to treat insolvent financial institutions will be made within the next five months, while foreign banks and brokerage houses can establish

full operations from March. Mr Kim has also promised to reform rigid labour laws and peradvisers, including You Jong- mit the sacking of workers in corporate takeovers. The inability to make redundancies has been regarded as a key barriers to foreign takeovers.

Bankruptcy proceedings will be improved and uncompetitive companies will be allowed to die instead of being rescued by the These include allowing foreign state. Analysts expect a new ing to sell assets to cash-rich foreigners, which would raise capital to pay off their huge debts.

Strict conditions imposed on bail-out

that it wanted to rium on its foreign debt, and agreed to strict conditions dently perhaps by selling on the \$10bn emergency some of their overseas funding agreed over Christmas, according to western officials close to the bail-out negotiations.

and other G7 countries had decided to step in on Christ- soon to tell whether the new mas Eve to staunch the flow plan would restore confiof reserves, which was being severely exacerbated by the fact that the Korean Central Bank was making cheap doliar loans to Korean commercial banks to permit them to acknowledged that there was labour and enjoy greater service their foreign debts.

A key condition of the deal is that the Central Bank US decision to provide the to institutional reforms of must raise the cost at which emergency funds represents the financial sector, includcommercial banks borrow a reversal for the treasury, ing creating an independent dollars from it, increasing which had insisted that US central bank and bank regu-tive. the incentive for the banks funds would be used only as latory body, perhaps as early

he South Korean government was adamant Patti Waldmeir in Washington describes how international monetary officials reached agreement on the Korea package

Western monetary officials were delighted yesterday at the initial positive market They said the IMF, the US reaction to the package, but cautioned that it was too

Speaking on Wednesday, after announcing the new package, Robert Rubin, the US treasury secretary, "no guarantee" that the sures would work. The

By making new funds available now, Mr Rubin is said Korea was not on the implicitly acknowledging that the US approach to the crisis so far has not worked. South Korea agreed to sev- day," said one. Seoul had

new funds: raising interest liberalisation; and undertaking significant labour market reforms, including allowing companies to shed wage flexibility. The government also committed itself

Western monetary officials point of immediate default before the move. "They weren't about to go the next eral other conditions for the enough foreign reserves to service obligations through rates to attract foreign port- to the end of the year, but folio investment; broadening this was not sufficient to the scope of capital account restore confidence, they said.

The bail-out package was carefully co-ordinated with foreign commercial banks. US officials were in touch with Korea's American commercial bank creditors, but monetary officials insist that ministry. It reflected an any decision by US banks to assessment of the financial roll over loans must be "voluntary" in order to be effec-

Monetary officials said Tietmeyer, the Bundesbank

aged by the new team of government officials in Seoul, saying there were signs that the new administration might have the political will to undertake the reforms

The German government said the plan for immediate help had been agreed "harmoniously" with other participating countries following a series of mainly telephone conversations led by Jürgen Stark, state secretary in the Bonn finance situation in South Korea. The revised credit package had been agreed with Hans

needed to deal with the cri-

In Australia, Peter Costello, federal treasurer, warned yesterday that Australian exporters to Korea would suffer from the country's "very severe" economic downturn. The international package, however, would be of significant henefit for those exporters, he said.

"Australia is making this loan as part of the international effort because it's in our interest to stabilise the situation in Korea ... [The loan] is very much in the interest of Australian exporters and in the interests of the Australian economy." Mr Costello said.

Korea is Australia's second largest export market, after Japan, and last year accounted for nearly 23 per cent of Australia's entire mineral exports to Asia. Additional reporting by Ralph Atkins in Bonn and

regional equity strategist for Pari-

It is uncertain how willing west-

ern governments would be to rush

in with extra emergency cash if

Indonesia did brush with default

Its economy is half Korea's size

and its problems have less effect on

the world economy. Yet Indonesia

unity is skin deep. Since its many islands straddle vital shipping

lanes. Japan and the west could ill

bas Asia Equity in London.

Congress may add strings to

• Washington

under intense scrutiny from both sides of the US political spectrum when President Bill Clinton seeks approval for a \$3.5bn "arrangements to borrow" fund and a fur-ther \$14.5bn for the US share of new IMF resources.

Approval will depend largely on whether the IMF agrees to include workers' rights conditions in further country bail-out packages. The deal to accelerate multilateral assistance to South Korea is likely to heighten Congressional concerns over the need to include workers'

country bail-out nackages.

Congressman Bernie Sanders, a Vermont independent, has already begun discussions with Lauch Faircloth, a rightwing Republican senator, to cap the amount the administration can spend be persuaded to vote for the IMF funding, but only if the institution agrees to include workers' rights provisions in

its rescue packages. Bill Gould, an aide to Mr Democrats shared the com- down in growth is outramitment to workers' rights geous". and could hold the balance Rubin, the treasury secretary, has written to Mr Sand-

international financial instiencouraging borrowers to guarantee labour rights.

The World Bank has produced a policy paper proposerations of child labour into its programmes. Mr Gould said the institutions should take a stronger line, for example by holding up the next disbursement of loans to Indonesia until Muchtar Pakpahan, the jailed labour leader, was released.

There is little likelihood that Republican conservatives such as Senator Faircloth will ever vote for IMF funding. The Heritage Foundation, a think-tank rights conditions in future respected among conservatives, says in a new paper entitled Down the Drain: Why the IMF Bail-out in Asia is Wasteful and Won't Work: "The US should move immediately to withhold additional funding for the IMF. In the longer term, the without congressional US should seek reimburse-approval. Mr Sanders could ment for all the money it has

contributed." Jack Kemp, former Republican vice-presidential candidate has called for the firing of Michel Camdessus IMF managing director, because

However, the IMF package of power in a vote. Robert will probably succeed on grounds of national security and the fear by opponents of ers to assure him that the being held responsible for

Could Indonesia be next to face debt crisis?

on Indonesia? Its currency has fallen sharply in recent weeks amid worries about the health of President Suharto and the ability of local companies and banks to repay short-term debts.

Yesterday Mar'ie Muhammad, the finance minister, studiously put Indonesia's foreign debt at \$200bn, almost twice the official figure of \$117bn. While the rupiah's steepest falls

have come in thin trading, econo-

western diplomat said.

parency in the use of government He allowed his son to reopen a Umar Juoro, senior economist with bank that had been closed as part a Moslem think-tank. of the reforms and let his daughter mists such as Neil Saker of Soc- revive an expensive power project. to see their business empires cur- equivalent to 180 per cent of Gen-Crosby in Singapore believe There have been widespread tailed if the IMF package were reserves, which is much higher indonesia has been suffering from rumours in financial markets that implemented, have publicly than in other south-east Asian

spotlight now likely to fall stark contrast to Korea's latest from his finance minister. Mr reformers. pledges to restructure its economy, Mar'ie is widely respected in inter-Indonesia has made little progress national financial markets and grown, Mr Suharto has recently with its \$37bn IMF programme popular with the broad public for agreed in October. "There's still a his tough stand on corruption. He question mark about Suharto's will is less well liked by the establishto implement these measures," a ment, who have nicknamed him budget on January 6. Mr Bean, after the film character. Rather than fulfil promises to cut because of his pawky demeanour, much choice. He needs the declined to comment on a report by expenditure, streamline the bank- "Even in the ministry of finance resources of the IMF and the World

> will still be minister after the presi-Two of Mr Suharto's sons, likely

fter South Korea, is the serious capital flight Moreover, in Mr Suharto has distanced himself attacked Mr Mar'ie and fellow countries, adds Ian MacFarlane,

But as market pressures have resumed signals of a desire to see the IMF programme through, and on Wednesday called for a tight "Suharto knows he does not have

former minister. "The budget will funds. Mr Suharto back-tracked. dential election in March," says give a good indication of the seriousness of the government.' Indonesia is already living from

hand to mouth. Short-term debt is

afford political chaos that could flow from an economic collapse. Peter Montagnon and

G7 banks start to roll over loans

By George Graham in London and Richard Waters

Commercial banks from Group of Seven countries their loans to South Korean banks as efforts to restore confidence in the battered Asian economy got under way this week.

the Federal Reserve Bank in New York on Christmas Eve for talks about South solution to Korea's short-run Korea's short-term debt - liquidity concerns and

the Mexican peso crisis. The six - BankAmerica, capital markets." Bankers Trust, Bank of New York, Chase Manhattan, and senior executives from Citicorp and J.P. Morgan est amounts at stake in the England on Christmas Eve that private sector creditors

were not released, though Citicorn has revealed that its total exposure to South ments in its own operations in the country - stood at its commitments. \$2.3bn at the end of Septem-

oriented private sector financing instative offers the best Korea's early return to the

in London the chairmen the main UK banks were

event of a default, according to discuss the matter. Simito a Federal Reserve official. lar meetings were also called Details of the banks' loans in other G7 countries, as the International Monetary Fund, the World Bank and 13 governments promised to speed up release of cash to South Korea, to help it meet

G7 officials were anxious the cash they poured into The US banks said in a South Rorea should not sim-Officials from six leading point statement: "It is our ply pour out of the back door to repay private sector banks asking their Korean counterparties to repay their interbank deposits, "This is not an exercise in

the first such meeting since enhances the prospects of which G7 central banks and governments bail out the commercial banks," one G7 official insisted. UK bankers said there had

one London banker.

been little resistance to the

central banks' suggestion

which they would in more normal market conditions have expected to renew. "The general feeling was this was what had to be done

business to get it done," said

should roll over any loans

Early signs foreign banks ments asked came as Korea's Chung Ho Bank said yesterday that Lloyds Bank of the UK had tentatively agreed to roll over a \$5m loan scheduled to mature on Monday. Housing and Commercial Bank also said Japan's Bank of Tokyo-Mitsubishi had

agreed to roll over a Yibn (\$7.7m) one-month loan. One US banker said a second bank meeting would be held early next week, and

extending new credit to South Korea, as well as rolling over existing loans. However, a second bank suggested recent reports of a new \$3bn international bank any new credit was highly unlikely,

plan to discuss Korea's plight with "other major financial institutions active' in the country, an apparent funds and other investment institutions that may have bought short-term Korean debt. Large mutual fund holdings of Mexican debt worsened that country's crisis in early 1995, as many foreign investors pulled their money out instead of getting involved in a concerted

Commercial banks also

Sander Thoenes treasury was encouraging systemic disaster.

Japan's top banks offer cautious help

By Gillian Tett in Tokyo

Japan's 10 leading banks said yesterday they would seriously consider measures after the Japanese governto help South Korea overcome its financial crisis, but tral bank called on them to hinted that their willingness to extend new loans or to roll over maturing short-term credits would depend on action by banks

In the US and Europe. The banks which are thought to account for at least a quarter of Korea's total \$110bn short-term debt. neknowledged the importance to world financial stability of resolving Korea's problems but stressed the also suggested that Japanese of the total, according to need for any measures to be banks could put together a data from the Bank for

based on market principles. Vesterday's statement followed urgent discussions with government officials, ment and South Korean cenprovide new support.

Analysts said the banks' reply, which was blander than expected, indicates some institutions are continuing to resist any form of blanket roll-over of debt and are concerned that Japanese banks should not extend the while those from other banks are repaid.

package. Some banks are International Settlements. understood to favour the scheme and most are also understood to have maintained their lending levels. However, executives pointed out that growing pressure on capital was prompting Japanese banks to trim their assets and many would be reluctant to expose them-

selves to new financial risk. Japanese banks are believed to account for a large portion of South Korea's short-term loans at present. At the end of 1996, they accounted for \$24.3bp of the total lending to the Japanese officials have country, or about a quarter

Several said that they week, and called on the Japwould need more guarantees from the Korean government or IMP before extending new loans. Without such guarantees they would also only be willing to roll over maturing credit on a case-by-case basis. "We have not yet decided what to do with existing loans, but many banks are uneasy about extending more at present,"

said a senior executive. Another official said: "Unless we have some guarantees, I think any roll-over of loans would be on a case-Lee Kyong-shik, the gover-

visited Tokyo earlier this anese banks to provide support. Elsuke Sakakibara. vice-minister of finance for international affairs, also visited a number of the largest banks and urged them to maintain their lending. The move highlights the

degree of concern now felt in

Tokyo about the apparent

failure of the earlier offers of

IMF support to stave off the loss of confidence in Korea. The 10 banks are Bank of Tokyo-Mitsubishi, Dai-Ichi Kangyo. Fuji, Industrial Bank of Japan, Long-Term Credit Bank, Norinchukin, Sakura, Sanwa, Sumitomo

Week-long celebration of African culture offers antidote to Christmas

São Paulo mayor guilty Black America gets Kwanzaa spirit of fraud

Celso Pitta, mayor of São Paulo, has been convicted by a state judge of involvement in a multi-million dollar bond fraud and sentenced to loss of office, suspension of political rights for eight down by the central bank years and, with 16 other when the scandal first came defendants, told to pay fines and reimbursements total-

ling R\$32.1m (US\$27.99m). However, the sentence is suspended pending appeal and is unlikely to be enforced before Mr Pitta's mandate expires in 2000.

have been frozen since June office". Mr Pitta's office said pending the outcome of the case, was named by a Senate inquiry earlier this year as a central figure in a financial scandal involving allegedly fraudulent bond issues by several Brazilian state and

The governments were accused of illegally issuing bonds, which they may do only to cover court-ordered money raised for administrative and campaign expenses and to pay millions of dollars to a network of banks and brokerages employed to orchestrate the scheme. At the time Mr Pitta was

Paulo under the administration of Paulo Maluf, a former state governor and possible candidate in next October's presidential elections. He zaa. was sentenced with his former director of public debt, Wagner Ramos, and 15 banks and brokerages closed to light in February.

The state judge, Pedro Aurėlio Pires Maringolo, said Mr Pitta had played a deliberate role in the operation and his conduct revealed "a lack of the personal probity required for Mr Pitta, whose assets the exercise of any public he would appeal against the ruling once it was published in January after a judicial end of year recess. The appeal is likely to go as far as the Supreme Court and

take at least three years. No other leading figures in the scandal bave been brought to trial. The former governor of Alagoas state, Divaldo Suruagy, stepped and was removed from office in October. The state assemblies of Santa Catarina and Pernambuco voted not to impeach their governors. Paulo Vieira and Miguel Artaes. All were strongly

much of the world recovers from the cli-

max of Christmas, Alexis and Arthur Williams of Detroit and the Barnes family in Chicago will light candles in honour of a weeklong festivity they consider far more important: Kwan-

can holiday that celebrates African culture, was invented by a black intellectual, Dr Maulana Karenga, in 1966. It has come into its own in the multicultural-oriented '90s.

The Greeting Card Association says about 18m Americans now observe Kwanzaa, up from 5m five years ago. Even President Bill Clinton sends out Kwanzaa greetings

The holiday has grabbed the attention of US retailers, which are beginning to display Kwanzaa products alongside paraphernalia for Christmas and the Jewish festival of Hanukkah Hallmark, the greeting card company, puts out a

line of Kwanzaa cards and

the US Post Office issued its

first Kwanzaa stamp this year. All told, Kwanzaa generates about \$650m in annual revenues, according to Michael Bernacchi, professor of marketing at the University of Detroit. "It's the country's fastest growing holiday." he says. There are challenges in

has been in existence such a short time. The immediate difficulty is that most people do not know what they are supposed to do during Kwan-Some opt for a watered-down version. "I think we'll just have a party and talk about what it means to be

Those wanting a more traditional celebration have no lack of help. Booksellers are doing a booming business in

African-American," says Gil-

bert Washington of South

subject. Amazon, the online bookseller, lists 87 titles on Kwanzaa, including recipe books and instructions on how to run the final day's dedication. Afroworld, an ethnic retailer, sells for \$99.95 (discounted from the Kwanzaa "kit", complete with candle-holder, mat and

Family affair: The Barnes clan of Chicago gather to celebrate the Kwanzaa festival's last night

The rapidly rising visibility of Kwanzaa might be expected to please the holiday's most ardent followers. Yet many feel uncomfortable with the increasing commer-

goblet for the final feast.

cialism of the celebration. which was conceived as an anti-materialistic antidote to

observed, is a cerebral, ritualistic holiday for ascetics. Participants dedicate each day of the celebration to pondering one of seven "principles", concepts such as co-operative economics unity and self-determination. While gift-giving was always part of Kwanzaa, presents

Stores' "money-back guar-

"wait until next year" to wardly with the holiday's early meaning. Some buyers incorporate Kwanzaa themes into Christmas. Ornament maker Silvestri puts out Kwanzaa tree trimmings, and discount stores stock paper plates and napkin sets

with African themes. "I don't like the increasing says Alexis Williams. "It's Americans, can really be not the way it's supposed to be." Yet Ms Williams con-

attention to the holiday. which she began to observe

three years ago. Since Kwanzaa reflects on African-American history. including slavery, it is unclear what the involvement of non-black Americans, or even blacks from other cultures, should be. In Boston a few years ago, several whites were turned away from a community Kwanzaa gathering. While the organisers later apologised, the event added

to racial tensions. The International Black Buyers and Manufacturers Conference, a trade association, has warned non-black business people away from Kwanzaa altogether, and exhorted participants in the holiday to purchase only black-made items from black-owned retailers. Kwanzaa is, says the group, the "intellectual property" of the African community.

much confusion and controversy during its rapid rise in popularity. Yet many observing the holiday say their doubts disappear when they light the seventh candle and gather with loved ones for a Kwanzaa feast on January 1. "It's a beautiful celebration." says Ms Williams. "Something we, as black

Victoria Griffith

Reluctant Frei names designated senators

Chile yesterday complied the small Radical party. with the constitution and "against my personal feelings and convictions and those of my government", writes Imogen Mark in Sant-

The senators are Edgardo Boeninger, a former Chris-

versity rector and member of

An hour earlier, the named two "designated" sen-ators, saying the move was nominated its four "designated" senators. With the three nominated last week by the Supreme Court, the nine non-elected members will take their seats in March for eight years. General Augusto Pinochet

has also been named an

US board postpones new derivative rules FASB has switched date for accounting standard from December 1998 to June 1999

Accountancy Correspondent

The US Financial Accounting Standards Board (FASB) has postponed the publication of controversial new rules which are expected to require companies to show derivatives at market value on their balance sheets and pass any gains and losses through earn-

atives and hedging would be June 15, 1999 - not December 15, 1998. Most companies with calendar year-ends will be affected after January 1, 2000.

"The board is encouraging companies that want to adopt the standard earlier to do so in any fiscal quarter after the standard is published," the board said. It expects

The regulator said the effective to publish the standard in March date for its new standard on derivnext year.

The board's proposals have come under attack from Alan Greenspan. chairman of the Federal Reserve, while banks have lobbled Congress to stop the board from requiring derivatives to be marked to mar-ket. Crucially however, the FASB has received the backing of the Securities and Exchange Commis-

Accounting experts at the FASB simply reflected the complexity of the issues involved and did not signal any fundamental changes to the plans. Nor did it allow a further year for

We will publish the standard in March and that will be it. The post- on financial instruments for preponement simply reflects the fact sentation to world stock market

insisted that the postponement standards. We just did not finish our work on clarifying some issues The International Accounting Standards Board is watching the standard's progress closely and is likely to take up many of the principles in framing its own standard

NEWS: INTERNATIONAL

begin to open bank market

By Roula Khalaf

The decision this week by the Gulf Co-operation Council to allow national banks to set up branches in each other's countries is a first step towards banking liberalisation. It could also help efforts by banks to expand.

The move could open up the large Saudi and Kuwaiti banking markets to other Gulf banks. The Saudi banking sector, with \$78bn in assets, is the biggest in the Arab world, but foreign banks are only allowed to with local hanks

as they can be in local markets and they need to expand more aggressively abroad," said Tony Wynne, Capital Intelligence.

ing the all boom, several hanks by the late 1980s were laden with bad debts. "We are only 10 years on and the banks are now trying to find economics which are still closed," said an analyst. today is that they are not big enough.

At a recent financial condiscussed plans to create a capital to finance trade and investment in the region.

Huge projects, for private ievelopment, are planned. They include by

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gas developments in Oman and Qatar, petrochemicals expansion in Saudi Arabia aluminium production in Bahrain, and new or expanded industrial zones in the United Arab Emirates, Infrastructure requirements alone are estimated at \$65bn-\$165bn over the next decade for the Middle East and

North Africa region. "The first stage of Saudi industrialisation was entirely financed by the state," said Andrew Cunningham, analyst at Moody's, giving one examsecond stage and it is being "The big banks are as big financed by the private sector. Banks are expected to play their parts in this."

Allowing banks to set up branches across GCC countries is likely to put pressure on small banks, accelerating After over-expanding dury mergers. Arab bankers say many countries have too many small, poorly capitalised banks, which will face difficulties as domestic markets become more open to foreign competition and governments sign up to global free trade agreements. Half the assets in the Arab banking sector are held by 20 per cent of the 300 banks.

Merger activity seems to ference in Beurut, bankers have picked up in Oman. after consolidation was institution with \$500m in bank. The first bank merger ın Saudi Arabia was announced in September. It was the work of Prince al-Walced bin Talal, the international investor and nephew of Saudi Arabia's King Fahd The United Saudi Commercial Bank, controlled by the prince, merged with Saudi Cairo bank, creating the kingdom's third

biggest hank. Elsewhere in the Arab world the merger trend has gathered pace. Lebanon's overbanked market saw this month the merger of Bybles Bank with Bank Beyrouth pour le Commerce, making the new institution the fourth largest in the coun-

Gulf states | Maronite leader preaches reconciliation

If Christians and co-exist in Lebanon, then the world is in deep trouble, says the Patriarch. David Gardner reports

he Maronite Patriarchate at Dimane, high in the cedared fastness of northern Mount Lebanon, is so eerily still a place that the clocks on the belltower have stopped. But time has not stood still for the Maronite Christians, the paramount force in multi-faith Lebanon until the 1975-90 civil war.

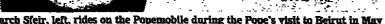
The Maronites were the main losers from that carnage, which they started in order to preserve their dominance over Shia and Sunni Moslems. The war ended with Israel occupying a swathe of the south, and with Syria – from which Mount Lebanon was carved out as a Maronite sanctuary by the old French colonial authorities political and military control of the

Survivors among the traditional Maronite leadership, feudal and ruthless, are in exile in Paris, while big slices of the Maronite middle classes are dispersed around the

world. Leadership of the community, still the biggest concentration of Christians in the Middle East although dwindling yearly through emigration, has fallen on to the shoulders of Cardinal Nasrallah Sfeir, the Maronite Patriarch.

A slight, silken-bearded man with animated eyes, Cardinal Sfeir has had the difficult task of trying to fill the Maronite leadership vacuum. But at the same time he articulates a far wider resentment all countries with the partial excepdraws, Lebanon will fall back into





Damascus tolerates in no temporal

This May, he and his community received the boost of a successful visit to Lebanon by Pope John Paul II, which brought half a million Lebanese into the streets, mostly Christians but with many Moslems among them.

"His visit has shown that the Christians are still here, in spite of fears that we are diminishing,' Cardinal Sfeir said. "The Holy Father has given courage to all the Lebanese, but especially to the Christians "

Moving with suppleness between politics and theology, the Patriarch tians in the Middle East - their numbers sharply down in virtually

towards Svrian heremony, which a tions of Svria and Egypt - is inti- war. This is simply not true. We Lebanese government beholden to mately linked to the position of have been here since the dawn of Christians in Lebanon.

The Pope called for reconcilia- lems) have been here since the tion between Christian and Mos- coming of Islam." lem, for the Vatican-allied Maroemigration, and for the restoration much of the euphoria surrounding the Pope's visit has evaporated, the Patriarch remains hopeful.

"We cannot but be hopeful because this is our country. We have a role to play, which is to be a country which is not fully Chris-

He believes the Lebanon has a future as a multi-confessional country but only if foreign troops -Syrian as well as Israeli - pull out. "People say that if Syria with- here."

Christianity and they [the Mos-

Israel, which this year suffered nites to resist the lure of heavy losses from the Shi'ite Islamist guerrillas of Hizbollah fighting of Lebanese sovereignty. While to evict them from the south is currently wracked by debate about whether to end the occupation. But each time this happens Damascus and Beirut tighten the screw on internal, particularly Maronite, dissent, which both governments fear witness to Christian values in a would then concentrate its attention on Syria's 35,000 troops

The Syrians, the Patriarch complains, "have been able to say that it is not reasonable for the friend to withdraw while the enemy stays

In the early stages of the civil Editorial Comment, Page 9

SUCCESS.

waded in to prevent the Maronite militias being overwhelmed by the predominantly Moslem left and the Palestine Liberation Organisation It was the subsequent alliance of Maronite warlords with Israel non in 1982, which eventually did most to undermine the community But all this, Cardinal Sfeir

believes, should be relegated to the past to make way for a future of inter-confessional movements based on equal political rights. Odd as it may seem, the only other Lebanese figure of stature who talks in these terms is Sheikh Mohammed Hussein Nasrallah, the spiritual leader of Hizbollah demonised in the west.

"We have had no occasion to meet," the Patriarch smiles, "but yes, we have similar ideas about Lebanon's future". Islamist fundamentalism. he says, "derives from a lack of political and social justice". All Lebanon's Christians must "bear witness" to this. because if Christians and Moslems cannot co-exist here, then the world is in deep trouble".

Lebanon, in this view, is once again a sort of regional laboratory, testing the limits of religious co-existence - and the future of Christians throughout the Middle East. The Maronite Patriarch clearly feels a great deal hangs on the outcome, and that Christians worldwide have a stake in it.

"Is it in the interests of Christians throughout the world that this land, where Christ was born and lived, should be without Christians?" Cardinal Sfeir asks. "The Pope said that the presence of Christians in the Middle East is conditioned by the presence of Christians in Lebanon. The day the Christians leave Lebanon there will be no Christians left in the Middle East".

Somali factions sign pact to end civil war

By Mark Huband in Cairo

Somalia's armed factions have signed a peace accord intended to pave the way for the creation of national instiof fieldoms.

factions signed the Cairo a parliament. Declaration in the Egyptian

depend on the successful although that could be conflict which killed 350,000 outcome of a national recon-extended until 2003. The people through famine and ciliation conference, to be presidential council will held in the Somali town of draw three members from clan fighting since 1991. Baidon on February 15. The each of Somalia's four largtutions after six years of conference is intended to est tribes and one from a improves on the failed agreecivil war which have left the appoint a 13-member presi- minority tribe. Armed milliments of the past by includcountry a lawless patchwork dential council, a prime min- tias are to stay in camps, Twenty-six of Somalia's 28 Council of Deputies to act as tral authority an indepen-

The prime minister will be created. capital on Monday after form a transitional governseven weeks of negotiations. ment charged with prepar- of many attempts at finding dent Somaliland.

ister and a 189-member and to bolster the new cen- Mahdi Mohamed, leaders of

The Cairo deal is the latest

Success of the deal will ing elections in 2001, a negotiated solution to a as many as 50,000 from inter-But the new agreement

ing Hussein Aideed and Ali the two main factions domident judicial structure will nant in the capital Mogadishu, as well as Mohamed Egal, the leader of indepen-

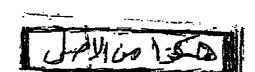
Two important absentees from the deal were Aden Abdullai Nur and Abdullai Youssef Mohamed, both leaders of factions drawing their support from the Darod clan. The Darod's eventual inclusion in any deal is

Egypt's successful mediation marks an about-turn in the strategy of the faction led by Hussein Aideed, which had been antagonistic

regarded as essential to its

to Egypt because of its past ties with the former Somali leader, Mohamed Siad Barre, who was overthrown in 1991

Suspicion of Egypt among Aideed supporters intensified when the United Nations launched attempts to capture Gen Aideed in 1993, a strategy formulated by Boutros Boutros Ghali, the former UN secretary general and a former Egyptian foreign minister.



Unions warn of company closures

Employment Editor

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The strong pound and high interest rates could cause widespread redundancies and company closures in manufacturing industry next year, John Monks, the Trades Union Congress general secretary, warned yes-

"It is the future of the British economy much more than the future of the welfare state that must concern said in an end-of-year interview with the Financial

"Manufacturing is already

Official responses to

scientific findings on BSE, or

"mad cow disease", are

likely to be at the heart of

pound and we could face large-scale job losses in the new year," Mr Monks said

"There is a growing concern in industry about this among employers and union officials I meet on journeys round the country, particularly in engineering and tex-

Mr Monks said he hoped for a "soft landing" for the economy in 1998 rather than a dramatic downturn. However, he asked: "Can we sustain reasonable economic expansion or are we going to have rising unemployment? It is an open question."

chancellor of the exchequer, would be able to achieve his objective of steady growth.

Mr Monks' comments reflect growing anxiety about the economy which is clouding the TUC's outlook for next year. The TUC is also convinced the government should have joined the European Union's economic and monetary union at the

first opportunity. "Staying out is going to diminish our influence in Europe," he said. "We are already seeing the difficulties of staying outside the developments towards the He said he was unsure Euro in the government's

whether Gordon Brown, the struggle to be the leader in tant for the trade unions EU developments."

Mr Monks forecast that this exclusion would probably grow more acute during 1998. "The decision not to join Rmu from the start may look sensible from a domestic viewpoint but it does not seem like that from Brussels," he said.

He warned it would not be possible to adopt the euro at the pound's current high exchange rate, and pointed to the competitive advantage over sterling achieved by the French franc and German mark in recent months. Mr Monks said next year

since the 1970s" because it promised to herald a restoration of worker power.

"By the spring we will have 10 separate pieces of government legislation going through the parliamentary process which are proworker," he claimed, "Many union leaders still don't seem to realise just how much this government is promising to implement." Employers might see the

union agenda as a return to trade union power. However, Mr Monks said it was concerned with "fairness at work" and restoring balance would be "the most imporin industrial relations

|Digital TV likely to require satellite orbit shift

A satellite may have to be moved into a different orbit to allow British Sky Broadcasting to launch its proposed 200-channel digital television service on schedule early in 1998. BSkyB is the pay-TV company in which Rupert Murdoch's media empire has the biggest stake.

The Société Européenne des Satellites, which operates the Astra satellites that broadcast for several big European pay-TV compa-nies, may move an existing satellite to make up for a delay to the launch of a new

The launch of Astra 2A, intended to carry the BSkyB service, has been delayed until the end of March because of difficulties at its Russian rocket site. The satellite was intended for launch this month.

However, BSkyB's con-tract with SES, which provides services for satellite broadcasters including Canal Plus in France and KirchGroup in Germany, requires the organisation to provide a back-up if Astra 2A is delayed.

SES is to consider at a board meeting next month moving another satellite one of seven orbiting at 19 degrees east – to the new position. This position – 28 iegrees – has been set aside for the Astra 2 series of satellites.

as the most likely route by The moving of the Astra 1D satellite using on-board rockets would allow BSkyB to test its digital broadcasting facilities fully before the launch, expected in May. Astra 2A should now be ready for service by the end of April.

SES gained the capacity to from leading supermarket chains which promised to move the Astra 1D satellite start labelling beef according from the successful launch of its seventh satellite -Astra 1G - on December 8. next month following farm-This would allow it to ers' protests against cheap switch other channels off 1D prior to moving its orbit.

BSkyB executives believe 1G's launch means it can guarantee the satellite capacity to launch on time. The group would have faced severe difficulties with a spring launch if Astra 1G and 2A had both been delayed further

Alison Black, managing director of Astra Marketing for the UK, said no decision had been made to move any satellite. However, the group was likely to comply with BSkyB's requirements for testing its service. BSkyB is using 14 satellite transmitters to launch a digUK NEWS DIGEST

Imports rise as exports slide

Visible balance in goods (£bn) -0.5

the UK reached a record . level in October while export volumes declined. Economists said yesterday's deficit was the first definitive sign that exports were cracking beneath the strong pound. Sterling has appreciated since mid 1996 by about 20 per cent against other currencies.

The UK's trade balance has

tipped heavily into deficit

as the strength of sterling

has finally taken its toll on the manufacturing export

showed the underlying vol-

ume of goods imported into

sector. Official figures

expensive. The Office for National Statistics (ONS) said the UK's global trade deficit in goods widened to £1.35bm in October, the highest for two years. The shortfall was larger than September's deficit of £1.25bn. The deficit in goods with countries outside the European Union rose to 21.1bn in November for the first time since October 1995. The previous month's deficit had been £858m. The ONS said the trend was for the deficit to worsen.

making imports to the UK cheaper and UK exports more

Provisional estimates of trade volumes outside the EU show exports down by 3 per cent in November and imports continuing to reach record levels. Richard Adams

BRITISH COUNCIL

New chairman is sought

The bunt is on for a new chairman of the British Council to oversee what has become a key part of the Labour government's promotion of a more modern image for Britain and of improved human rights abroad.

The British Council is to start advertising early in the

New Year for someone to succeed Sir Martin Jacomb, the chairman of the Prudential insurance group, who retires next July after six years as part-time council chairman, the cultural arm of British diplomacy. "We are at the centre of the new drive to 'rebrand' Britain, to represent its science, engineering, design and creative arts to foreigners instead of just Beefeaters and stately homes," Sir Martin said yesterday.

■ LLOYD'S

Broker fined for misconduct

A broker at the Lloyd's insurance market has been fined £10.000 (\$16.500), censured and suspended for six months after admitting five charges of misconduct involving conducting business in a discreditable manner. Anthony Frost, who was chairman of Nelson Hurst Marine, a

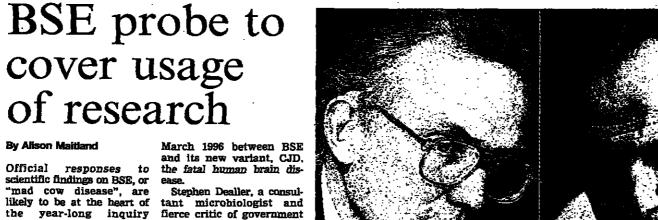
Lloyd's broker, will also have to pay costs of £40,000. It was alleged that the company took a secret profit in respect of an account for which Frost was responsible. The client - the Panama Canal Commission - later discovered that a secret profit had been taken. The money was returned in 1996, in full plus interest, and amounted to around \$181,660.

PRIVATISED RAIL FRANCHISES

Virgin seeks high-speed deal

Virgin Rail wants official permission to run a high-speed train service between London and Manchester in northern England for a further 15 years after its current 15-year

Virgin is not seeking a formal extension to its franchise approval to operate London-Manchester on an "open access" basis, which would mean it could still run sermake a major investment in Britain's railways and we have to have something back," Will Whitehorn, director of Virgin Rail, said.



Tackling BSE: Douglas Hogg (left) and his Labour successor Jack Cumingham

the year-long inquiry handling of BSE, said scientific advisers knew the disease had "jumped" the spe-

announced by the government this week. The inquiry, which begins next month, will be headed cies barrier into pets - at the by Lord Justice Phillips, a same time the government senior judge, supported by was denying any danger to two experts in science and humans on the grounds that, public administration. unlike cows, humans are Professor Sir Hugh Pencarnivores. nington, who led the investi-He said evidence would gation into the fatal e.coli not be given under oath.

"Scientists working for Maff food poisoning outbreak in Scotland last year, said the [the agriculture ministry] inquiry must ask whether feel they must be under government scientific advisoath, otherwise they'll be expected to dodge questions on behalf of Maff," he said. ers were influenced by officials and politicians. "I'd like to know more There are also fears the about the pace of research on BSE itself," he said. "Was subpoena witnesses or docuit prosecuted with as much ments, will be unable to find

considerations?" He said some findings enough - including data public officials to give eviabout the link announced in

vigour as it should have

been and, if not, why not?

These were expensive experi-

ments. What were the policy

this includes former ministers such as Douglas Hogg, whose reputation was left in tatters by the crisis.

The terms of reference the inquiry stop at March 20, 1996, when the crisis over the probable link between BSE and CJD erupted. Because it was elected only inquiry, lacking powers to in May 1997, the Labour government will not become involved, and the Conservathe truth. The government tives fear the inquiry will be said a non-statutory inquiry used to find political scapewould be faster. "A statutory

inquiry can take several However, the agriculture ministry said: "The real However, the government issue is not the new meawere not published fast expects retired and serving sures taken since the link was announced but how RSE dence. The understanding is arose in the first place and

whether the possible risks to of chemical solvents was human health were taken seriously enough. Jack Cunningham, the

agriculture minister, said the main purpose of the inquiry was "to establish facts and the respective roles of a range of commercial players and public authorities, not to lay blame at the feet of individuals." The inquiry is likely to

cover a 20-year period from the late 1970s. Prof Pennington said it should look at whether changes in rendering processes in the late 1970s and early 1980s played to country of origin from a part in creating the epidemic. Lower temperatures were introduced and the use

Wage and share-price link challenged

phased out.

which BSE spread.

of their demands.

Contaminated feed made

from the remains of diseased

cattle and sheep is still seen

Farmers yesterday threat-ened more public demonstra-

tions in the New Year to

back claims for greater com-

pensation after Monday's

£85m aid package fell short

They won some comfort

pay within some industry

ital service in the UK.

West Coast Main Line franchise between London and Scotland expires in 2012, it emerged yesterday. The company said it needed the extension to 2027 to cover the cost of the £500m investment it is to make in 55 tilting trains which it plans to introduce on routes between London and Scotland.

which would be very unlikely to be granted, but it wants vices if another company won the franchise. "We have to Charles Batchelor

By James Mackintosh

Differences in the levels of staff and executive wages ability of big companies to increase shareholder value. according to research into the FTSE 100 salaries and share price changes published yesterday.

tream/ICV, the data provider, shows that Nycomed Amersham, the healthcare

group that was this year's company, paid staff 50 per cent more than the FTSE 100 have little impact on the average, but paid its top earner £390,000 less than the average of £970,000 (\$1.6bn). Worst performer was BTR, the industrial group, with a share price fall of 36 per cent. Compared with other The research by Datas- FTSE 100 companies, BTR underpaid its staff and chief

years," said an official.

executive. The figures suggest the

public outcry over high pay top-performing FTSE 100 for executives may be hav- too literally. "In general pay ing an effect. The average pay of the top earner in each company rose by the same proportion - 30 per cent - as for ordinary staff pay between 1993 and this year.

from £750,000 to £970,000.

The average for all FISE 100 company employees rose to \$20,300 from £15,800, well above inflation, while top earners' average pay rose

Analysts warned, however, inverse correlation between

of strategy and economics at ABN Amro. Across the index the companies have nothing in common apart from size reflected in a wide variation in pay for chief executives

is very, very important" in

assessing the profitability

and efficiency of companies,

said Kevin Darlington, head

and staff. There is a clear

sectors, however. Among FTSE-listed supermarket groups. Asda was the investor's favourite, with

against taking the figures share price increases and

shares up 45 per cent. It paid staff less (£6,800 on average) than any top-100 company. Tesco was next with a 37 per cent gain and average pay of £7,900, followed by J Sainsbury and Safeway, both paying more and under-perform-

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Carlo Car

INFORMATION TECHNOLOGY

anta trudged across his snowbound Lapland domain in the gloomy half-light of a December day, retracing steps he had been taking for centuries. Routine suited Santa, and at this busy time of year it paid to be method-

After a hearty breakfast, he would visit the stables to check the reindeers had passed the night peacefully - they would need all their reserves of strength on Christmas Eve. Then it would be back to the office to pick up the morning's postbag, pausing perhaps to exchange pleasantries with the elves on sleigh maintenance duty.

This year, though, Santa could not help noticing that his postbag was a little lighter than usual. This puzzled him, until he remembered that some bright spark in the technical services department had suggested he should "get online". His young, upwardly mobile customers in North America, and to a lesser extent Europe, were increasingly reliant on e-mail, the elf-nerd had claimed enthusiastically. "They'll be expecting you to do the same."

So now there was e-mail to check each morning too. During the quiet time in the summer, the techies had installed a PC on his desk, along with a pile of manuals that he had never got round to reading. The machine had sat there untouched for weeks, its blank screen staring at him reproachfully, until he had plucked up the courage to switch

He was ticking off in his head the many tasks that had to be completed before the big day

Santa was no Luddite, and had to admit that, when it worked, e-mail could be very efficient. There were fewer envelopes to slit open and less handwriting to decipher, for a start. "It's not so personal, but I suppose this is what they mean by progress," he had thought to himself as he

logged on one morning. Today, though, there was nothing in his in-box. Santa groaned. "Not again!" he thought. Wearily he picked up the phone to ring the help desk at his internet service provider, only to hear that "the main Lapland router is down. At this time we're working on trying to expedite the problem, sir". Santa never ceased to marvel at the wilful complexity much that last million-mile their human counterparts were someone care to tell me what this of human organisation. You ring

Year 2000 challenges lie ahead but it will be all right on the night, says Andrew Baxter

Santa logs on for a ride into the millennium

response comes from a German sitting in Hamburg, trying to sound American.

He switched his PC off in disgust, and wandered off down the corridor. By the time he reached the IT department he was deep in thought, ticking off in his head the many tasks that had to be completed before the big day, But it was not long before the distinctive screech of elfin voices raised in argument broke in on his reflections. "Hmm, I'd better listen in to this," he thought. "Might learn something."

Quietly, the old man popped his head round the door. He had never visited the department before, but the scene that confronted him seemed to confirm his worst fears about the technocrats on which so much of his infrastructure now depended. There was a group of them engaged in animated discussion, surrounded by several computers in various stages of disrepair, their components heaped all over the place, "No wonder they can never find anything when I call them." Santa thought grimly.

"Well, we've got a problem here, and the big question is, when do we tell him?" one of the elf-nerds was saying., "He'll go ballistic. If we don't handle this right we'll be forced out of these cushy white-collar jobs and into some real work - like mucking out the reindeer stables. I'd have to sell my second gnome." "Look, it's not a problem, it's a

task," chimed in another. There's a lot of work to do, but we'll just have to get stuck in and start changing the code. We'll need outside help too, of course - you know, consultants." The group winced, almost audibly, but the elf continued. "A lot of it can be done automatically, but we'll have to get the old-timers back in who wrote the original software. I'd bet they could do with some extra money after Christmas."

"Let's just fix it and tell him afterwards," said a third. He's got a lot on his plate at the moment - you should have seen how a number in Ireland, but the it, we've got the best part of an at the turn of the millennium, for how, it did not seem the right years or so operate on a two-digit



much happens round here on be safely back in its garage by January 1, whatever year it is." The others nodded sagely. They Santa could bear it no longer, had all read about how some of and strode into the room. "Would

extra year before our systems fear that it would drop out of the will be tested in action. Not sky. At least Santa's sleigh would

sleigh service cost. And let's face refusing even to board an aircraft is all about?" he boomed. Some-

"Er. w-well, sir," stammered the head elf-nerd nervously. "It's like this, you see, sir. Some people call it the millennium bomb. Many of the IT systems we've brought in over the past 20

date system, so this year, 1997, is entered as 97. They won't be able to handle the changeover to the 21st century because they will think they are in the year 00 and go haywire. We can fix it, of course, sir, but it will take time, and there is the additional problem of the, er, ahem, embedded

Santa stroked his beard, confused. The last time he had encountered embedded processors was back in the bad old days of industrial strife in the present-wrapping factories. The nightshift workers used to take mattresses in and sleep on the job. Surely the practice had been tamped out?

Then he turned to the elf-nerds. "Couldn't you have seen this coming?" he asked. "You don't have to be an ice-god to predict that the 20th century is coming

to a close " "Well hardly anyone else did." retorted the head of IT, struggling to dispel from his mind the image of a reindeer stable on a chilly February morning. "We're in the same boat as most big IT users in the human world. We've bought a lot of different systems over the years and the Y2K problem - that's what we insiders call it, sir - may affect some or all of them. We've got to work out the priorities, rewrite the software where necessary, and then test the lot to make sure everything that's important is Year 2000-

reply. It was true that the organisation relied heavily on IT. It had started with payroll processing -Santa vaguely remembered cut-ting the ribbon to open a huge computer room in the early 1970s - then the design office began using computer-aided drafting software to speed up the development of new gifts. More recently, PCs had been springing up all over the place, linked to strange machines that the IT chief called "client-servers". As demand for Santa's services grew, vast databases had been compiled on users and their preferences, to help the production staff meet demand, while subcontractors had been

linked to Santa's headquarters electronically. More recently, sophisticated web-based mapping software had been introduced to link customers and their requests with their location, which the IT department claimed would make route planning more efficient.

"So, how much is it going to cost to fix, and what do you want me to do about it?" Santa asked the assembled elf-nerds. I'm afraid we're talking tens of millions in Santadollars," said the IT chief, "but the best thing you can do, sir, is to make it clear to all the different department heads that this problem can't be swept under the carpet, and that you are watching progress closely. That will make a big difference, Santa grunted his agreement.

wished the elf-nords a happy Christmas, and strode off. These things had to be confronted - no point in sticking your head in the sand. But it would mean upheaval: the consultants would have to be accommodated - with a lick of paint, the old stable block would suffice - and the early months of 1998 would be unusually busy Santa was starting to regret having snubbed those pushy young salespeople from two rival IT outsourcing companies, who had paid him a visit earlier in the year. Their trek to Lapland had given new meaning to "cold calling," Santa chuckled to himself, but if he had listened to them, maybe this Y2K problem might have been offloaded.

Still, it was important to keep things in perspective, Santa

Santa was starting to regret snubbing those sales people from IT outsourcing companies

thought to himself as he returned to his office and warmed his stockinged feet by the fire. All Santa pondered the IT chief's this investment in IT had been useful up to a point, but the Year 2000 business would be fixed, just as all the other IT glitches had been over the past two decades. And - contrary to what seemed to be the case in most big human organisations - the millennium bomb could not affect the core activity for which he was famous. For what happened on the

night of Christmas Eve was down to him, his reindeer, and the power of belief - customer expectations, you could say - among the millions of children he visited across the world. No computers. web browsers or IT professionals would ever be needed to improve upon the magic of that night.



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Eagle Eye · Louise Kehoe

Trouble in store

Online purchasing is failing to gain ground on the tradition of buying presents on foot

characteristics, interests After an afternoon of and personality of the standing in cash register lines and seeking the person you are buying for assistance of "Santa's and the site offers a list of temporary helpers" I can suggested gifts. The first definitively report that talk item this service came up of the internet undermining with when I plugged in traditional retailers is a lot Dad's details was an 8ft by 13ft golf mural. I quickly realised that the menus did of hot air. No doubt the digital elite are sitting at home today not include options that covered such matters as

good taste or the fact that

relationship with my

An easier target, I

thought, might be my

20-year-old daughter who

has wide ranging interests

"present picker" could find

shopping have little to do

with technology. In theory,

search engines can help us

to find the perfect gift, and

The drawbacks of internet

and eclectic tastes. After

filling in all the options,

nothing to suit her.

the mechanisms for

transmitting orders and

payment details via the

internet are now well

internet pale into

insignificance when

compared to those of

honed. The often cited

security risks of sending a

credit card number over the

handing over your card to a

temporary store clerk who

disappears for 10 minutes to

"get authorisation". Yet in

practice, internet buying is

still a poor substitute for

that old fashioned trip.

Besides, Christmas just

Search engines

can help us to

gift, and

find the perfect

mechanisms for

transmitting

internet are

well honed

orders via the

he may wish to continue his

congratulating themselves on the ease of making their online purchases, but most of us are still vying for a parking place and trudging through shopping malls or along busy high streets. Industry analysts are predicting that online retail revenues will soar to well over \$1bn (£600m) this season. Yet in practice, the limitations of internet commerce are painfully evident if you have tried to do your Christmas shopping

online. The net is a great place to shop if you know exactly what you want - a particular book, CD or brand-named shirt, for example. Moreover, as the success of Dell Computer's online stores, which ring up more than \$2m a day, has demonstrated, purchasing a PC online is the way of the future. Choosing options from the size of the disk drive to the software that is pre-installed - is a lot easier online than picking from a confusing array of varying configurations and prices in a computer superstore.

Internet shopping might also reap rewards if you are searching for an item that is not available in local stores. On the net you can shop the world, so if Santa is searching for Typhoo tea in California, or Giradelli chocolate in London, he would do well to take to the keyboard. But if, like me, you start out with a list of family names and the task of finding something to please all parties, internet shopping is more of a challenge.

A web site called www.presentpicker.com seemed to offer a solution. You select the

wouldn't be the same without it.

One internet retail service in which I am now a firm believer is the online travel agent. Both Travelocity (www.travelocity.com) and Expedia (www.expedia.com) are invaluable services if you are trying to find bargain airfares or available seats at busy travel times. Travelocity goes beyond the typical airline search to tap into consolidators (or bucket shops) that buy up surplus airline tickets and

offer bargain prices. These services work well because they enable the consumer to take advantage of search engines typically available only to professionals. Like the purchase of a computer. they make a complex purchasing decision much simpler.

From chips to beans? Intel is known for making the chips that are inside personal computers but now the company has a side line that is growing apace. Orders for beans, or beans inside little dolls to be more precise, are flooding Intel's web site and its company stores. The "bunny people" figures - about 7in high and designed to perch on the front edge of your computer monitor – are clad in iridescent "bunny suits" styled after the cover-all togs worn by the workers in Intel's chip manufacturing plants. The garb was made

popular by the dancers in intel's TV commercials who leap about to the strains of That Groove Thing. The little dolls were supposed to be a short-term promotional item, but proved so popular that Intel is now making them available to the public. At \$7 a piece they are selling like hot cakes. So what next? I hear that Intel is considering a broader line of bunny-people toys. And if PC sales go soft in the spring why not bunny-people fashions too?

Good weather is often cited as one of the advantages that has helped to make the Silicon Valley a global technology centre, but you would hardly credit it over the past few weeks.

Looking out at an El Niño rain storm lashing the windows last week, the prospects of a new high-tech enclave on the Hawaiian island of Maui sounded very

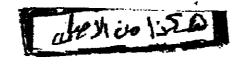
attractive. Developers of the Maui Research and Technology Park acknowledge that the island's bucolic climate and sandy beaches have helped to attract tenants, but they are not relying upon sunshine alone to bring companies to their site. Access to one of the world's most powerful supercomputers is a bigger draw than climatic considerations, the Maui group finds. The addition of a high-speed communications link makes the Hawaiian centre a virtual outpost for US business

Add to this the heterogeneous culture of Hawaii, where Asian and American visitors feel equally at home, and Mani appears to be an ideal setting for a high-tech venture.

Throw in favourable financial terms and it is no wonder that the Mani economic development group is getting a favourable hearing in Silicon Valley.

Is it all too good to be true? Maybe so. I should do some onsite research to find out for sure. I'll pack a beach towel, just in case.

Share your views in the Eagle Eye discussion group on the FT web site (www.FT.com) or contact Louise Kehoe by e-mail on louise@FT.com



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ARTS

t the end of a typical disaster film the main characters have some how reached safety. Their clothes are charred or shredded, make-up has plied them with bruises and burn marks; but they are Paul Newman, Charlton Heston or Karen Black, and by heaven they

will prevail. That is how we film critics felt at the end of 1997. If we could survive Volcano, Crash, Anaconda, Speed 2, Batman And Robin and I Know What You Did Last Summer, we could survive anything. As the nation's movie watchdogs, we had to. More than that, we would meet up for fresh

cataclysms in 1998. Amid the violent high points, however, it was a year of oddly mixed moods and messages Global warming means that many films appear to be becoming more temperate, even if beyond that we suspect a new ice age. Touchy-feely cinema was much with us early on. Famous actors bonded with small children, like Mel Gibson in Ransom, Tom Cruise in Jerry Maguire and Jim Carrey in Liar Liar, Unamusable monarchs were amused and humanised, like Judi Dench's Victoria in Mrs Brown. And for services to love beyond the call of wartime duty, The

English Patient was drowned in Oscars. But as a panel of TV gurus noted the other night, the New Sensitivity may be waiting upon a New Decadence or New Cruelty. That is how fins de siècles work, not to mention *fins de* millennia. Revolutions in sensibility

speed up rather than slow down as the bend approaches. So 1997 was the year of Crash, the film that came closest to destroying my colleagues' levelheadedness. And it was the year of Mars Attacks, in which an entire American government is By Mouth, in which man's inhumanity to woman reaches new heights or depths; of The Lost World, which combined apocalypse-as-usual with some creepy sadism involving small dinos; and of David Lynch's Lost High-

A ictoria Grif

to June 196

it almost came out the other side into millenarian high comedy. Violence can, of course, produce wonderworks. The most underrated popular movie was modern times a joke can also be serious, even scholarly. Face/Off. Delirious with visual invention, John Woo's tale of two identity switches was a fable about ends and beginnings

way, so black and nihilistic that



Nicolas Cage and John Travolta in John Woo's 'Face/Off', the year's finest balancing act between the cruel and the compassionate

Cinema in 1997/Nigel Andrews

Sentiment meets sado-scepticism

picturesquely blown away; of Nil 2000. Didn't any of my brethren note the two characters called Adam and Eve? Or the drawn-out shot where the "heroes" crawl out from the sea's edge like our pre-human ancestors? The movie was so high on mythic reverb what other Hollywood shootem-up had characters with names like Castor and Pollux Troy? that perhaps British critics thought it was all a joke. In a sense it was. But in these post-

Face/Off was the year's finest

balancing act between the cruel

and compassionate, between fam-

down. Some of the other best films of 1997, though, also sensed that the new humanism could turn into the new ickiness. unless sharply countered with

the new sado-scepticism. Baz Luhrman's modern-dress Romeo And Juliet replaced droopy lovers with ardour-struck semi-delinquents. Atom Egoyan's The Sweet Hereafter showed that if children were angels they could also be avenging angels. And though Nick Cassavetes' Unhook The Stars has another child-adult bonding, with Gena Rowlands adopting the doe-eyed little son of a neighbour, the film

was also a witty inquisition on court of Louis XVI.

the wrong kind of family values: from possessiveness to sibling filmdom into flags of the nations,

jealousy. For those despairing of the health of foreign-language cinema. I happily recruit a Finnish and French film into the year's ten best. Aki Kaurismaki's Drifting Clouds is a great minimalist comedy: the tale of a battered marriage in which mute looks and subtlest dumbshow paint a faux-naif picture worthy of Fassbinder. And Patrice Leconte's scintillating Ridicule mills together sentiment and satire in a costume drama about manners - good, bad and ugly - at the

vival continues apace, although some of us think it is more a matter of good television escaping at last into cinemas. Of the year's two top "sleepers," The Full Monty was midwived by Channel 4 and Mrs Brown was a BBC TV drama made with minimal large-screen expectations.

until it bowled everyone over at Cannes. Meanwhile Bean, now earning a few million in America, was paroled from television, whither

it will doubtless return. And the

However, if we are dividing BBC and Film Four logos fly over almost every film not made by we must end up with Britain. surefire commercial enterprises The country's startling cine-re-(like the Bond outfit) or using less surefire lottery money. (Anyone for Shooting Fish?) So, with four UK films amid

the largesse, here are the ten best

in preferential order. Drifting Clouds Face|Off Romeo And Juliel Nil By Mouth The Tango Lesson Chasing Amy

Unhook The Stars

Mrs Brown

Ridicule

Ham and spice

here is no shortage of choice, meanwhile, for the year's Ten Worst, starting or ending with Spiceworld The Movie (PG, directed by Bob Spiers). Not being a Spice Girls fan. I came to this film with no idea which one was Mel C and which Mel B they both sound like vitamin drinks - nor why one girl is called "Posh" (she doesn't sound it) and another one "Baby" (she seems to have grown up in all

the right places). The film is like A Hard Day's Night directed by an idiot: full of sound from the girls and probable fury from future audiences. Even at the fan-packed press preview some scornful jeers broke out, at the end, across the

Empire Theatre. Comedy runs to Richard E. Grant hamming bravely as a stressed-out manager with a goatee beard. Suspense runs to willthey-won't-they reach the Albert Hall in time for their climactic concert. As for the music, it runs in one ear and out the other. To my untutored hearing, the most popular singing group of late 1997 sounds like five cheerlead ers bombarding the world with

homogenised vocal hoop-la. There is always The Magnificent Ambersons, Orson Welles's mauled classic at the National Film Theatre. Soaring camerawork and superfine acting (Joseph Cotten, Dolores Costello, Anne Baxter, Agnes Moorehead) ennoble the tale of a turn-of-century America moving towards a momentous epoch of motor cars. business empires and splintering dynasties.

Cut and reshot behind Welles's hack after disastrous test previews, the film was a turning point for him too. He never recovered the heights of Citizen Kane and never trusted a studio again. It was everyone's loss; though Ambersons can be seen today with joy as well as sadness, for the still-visible imprint of a man who thought giant thoughts in an industry too often dominated by pygmies and pen-

Dance in 1997

designer-made for the run-up to ily values and feral social melt-

Bouquets and brickbats

he dance year has, inevitably, been dominated by the débacle at Covent Garden. Condemned, through an absolute lack of foresight in its absolute chic in a little black frock boards and administration, to an and those celestial legs - at his itinerant life for two years, the side). With the Kirov in its Mari-Royal Ballet landed up with a sickening box-office and artistic thud at the repulsive Labbatt's Apollo in the company's idols - on her 85th Hammersmith. Not all the blan- birthday: her pupils (and the list dishments of concessions could contains many of Russian's greatmake the season anything like the est artists) danced for her with popular success it was believed by great verve and dedication during the administration it would prove to be. (And small wonder: pity the poor mugs who paid £40 for a seat from which one could see only twothirds of the stage!) The assumption that, by offering an audience the delights of three large scale Opera House stagings Covent Garden would in some way acquire a ing from Pina Bausch's Rite of popular image and win devotees to the art of ballet, was naff to a point beyond comprehension. Great art

and great artistry do not flourish or gain friends by being set in the worst surroundings.

Now, after a brief trip to Spain, the Royal Ballet installs itself for Christmas at the Royal Festival Hall, where for over 40 years Festival (now English National) Ballet showed that reasonable prices could provide solid financial rewards. The Royal Ballet season is based on a grotesque programming and a high-falutin' price-schedule. (If your idea of Yuletide fun is the anthropomorphic taradiddle of Beatrix Potter and Peter and the

Wolf at a top price of £48, then

hurry to the concrete Gehenna on the South Bank.) Looking at dancing throughout the year brought many rewards. Good to recall the grand Kirov summer season at the Coliseum, with the 18-year-old Svetlana Zakharova's first London Giselle, talent in abundance; with Yuliana Lopatkina's linear grace in Swan Lake and her daringly perfect adagio in Symphony in C, a marvel of sostenuto; with the entire company lustrously assured. Cheers for Igor Zelensky, for his dancing with his home company, and for a stunning appearance in the Royal Ballet's Bayadere and the almost lazy splendour of his technique. Flowers for the grace of Zhanna Ayupova, and storms of applause for Altynai Asylmuratova, heroine of the year (this seems an annual accolade) as Juliet, as Kitri, and not least as Zarema in Fountain of Bakhchisaray (her pose, standing on the battlements before she is sent to her death, the greatest single image of the year). And, be it gratefully recorded, she was an irresistible Swanilda with Roland

Opéra in Petit's staging for his Marseille Ballet. Cheers also for Petit celebrating his 25 years in Marseille (with Zizi Jeanmaire insky home, I saw a touching tribute to Natalya Dudinskaya - one of

a memorable week. Paris Opéra had a tremendous year. I forgive them a horrible Sylvia (albeit it was superlatively danced by Monique Loudières, Elisabeth Platel, Nicolas Le Riche, Manuel Legris: quel cast!) because of an imaginative repertory, rang-Spring danced miraculously, to a revival of Massine's Symphonie fantastique. No less stimulating the performances: Isabelle Guérin superb in Petit's L'Arlesienne with the faultless Manuel Legris: Nicolas le Riche in everything a marvel; Platel an Odette/Odile of

immaculate style and grace. And

young talent abounded, not least the splendid Aurelie Dupont. he Royal Danish Ballet mounted an imaginative Cupid and Psyche by Kim Brandstrup, and paid homage to the late Henning Kronstam with a gala which celebrated his talents - and brought a glimpse of Lis Jeppeson as the loveliest of sylphs. Brandstrup also made his mark in Britain with a version of Les Noces and his Garden of Joys and Sorrows for Arc Dance. Mark Morris was able to bring his L'Allegro to London, where - though its words were largely inaudible - it rightly created a sensation at the Coliseum. (The question of a Dance House for London, and the potential of the Coliseum in this matter - a much-needed home for English National Ballet; a receiving house

for major troupes who will be too large even for the rebuilt Sadler's Wells - will not go away). Twyla Tharp (with alert new dances): the San Francisco Ballet (with less alert new dances): Nederlands Dans 2 (with damnable new dances): Royal Winnipeg Ballet (with the sublime Evelyn Hart and some less sublime dances), and the Ballet Communal de Madrid (dance energy no excuse for the dances). were among our visitors. I reported on a vivid Romeo by Andre Prokovsky for the Royal Ballet of Flanders: on William Porsythe's Frank-Paris; on Pierre Lacotte's Ballet de debut as Romeo. In its Hammer-

Potit as her Coppelius at the Paris Nancy et Lorraine with a well-smith exile, the company danced



Poetry in motion: dancers from Paris Opéra, featured in 'Gotta Dance!', an exhibition of classic dance pictures, at Michael Hoppen Photography, Jubilee Place, London SW3 until January 31 staged Giselle; on the Lyon Opera Ballet with a new Petrushka and a and Sylvie Guillem gave a beautitasteful of ideas, though one clevrealisation of Stravinsky's piano

concerto; and on others over which veils were better drawn. For the Royal Ballet, sympathy during a difficult year. In Push Comes to Shove, in the welcome revival of David Bintley's Consort, in The Judas Tree (Mukhamedov astounding), the ensemble was excellent. The arrival of Tetley's glutinous Amores was a mistake, and as the Opera House season drew to its close, stagings had a cursory air (although Gillian Revie made a strong debut in Anastasia). Hatley was an Aurora of increasing assurance and grace, and Darcey Bussell was a heart-stirring Juliet. furt troupe on cussed form in with Igor Zelensky making a grand

Romeo with unfailing sensitivity, to the Warsaw ghetto: not the most

sionate, desperate, true. Choreographic honours of the Touch: superb dances superbly umph, The Stop Quartet. The Ram-Albert Hall (with Asylmuratova the heart of the enterprise), and Derek Deane staged a cheery version of The Nutcracker as his com-

pany's Christmas gift to us. North

ful interpretation of Juliet - pas- erly worked-out. Birmingham Royal Ballet under David Bintley went from strength to strength. His year go to Siobhan Davies for her Edward II was melodrama staged White Man Sleeps: Bank: The Art of with vast conviction: a most welcome Balanchine evening brought danced Honours, too, to Jonathan the hieratic Orpheus into the reper-Burrows for his Quintet, played in tory. Creations from Lila York and tandem with his Cro-magnon tri- Oliver Bindle did not really succeed, but, cheers upon cheers, Bintbert Dance Company performed ley continues his evenings of everything with marvellous dedica- apprentice choreography: the tion. English National Ballet pres- young having a go (at Pictures at ented a gigantic version of Swan an Exhibition) and a full house, Lake to delighted crowds at the paying £10 a seat, enjoying every moment. BRB is a truly regional company. It has a local and devoted public. It has an identity. It is the best news of the year.

Concerts in London

Mahler and Rachmaninov

BT Christmas concert. a Christmas carol singalong, carols by candlelight and other carol evenings presented by Raymond Gubbay, was this performance of Mahler's Eighth Symphony with an international cast. For the third and last of his concerts in London this season James Levine had moved to the only hall that is big enough to accommolate this most gargantuan of all symphonies. The Philharmonia is giving Levine the platform to conduct some of its most prestigious dates: lowed by the Second Symnot only this Mahler 8, but also the televised Verdi

Requiem last week. The

orchestra gets in return Lev-

ine's influence in attracting

international soloists, in par-

ticular singers (not many wish to say no to the artistic director of the Metropolitan The line-up for the Mahler was fairly impressive: Jane Eaglen and Deborah Voigt were the two main sopranos, the latter outshining her former London appearances with lustrous singing; the characterful Michelle DeYoung and Birgitta Svendén were the mezzos. Johan Botha the splendidly unforced tenor, Eike Wilm Schulte the strong baritone and Jan Hendrik Rootering the bass. Perhaps there was a tendency to go for volume at the expense of artistry,

but in this hall that is understandable. Levine's Mahler had more drive than his Verdi. The setting of the Latin hymn "Veni, creator spiritus" went at a rocketing speed, even if it put on the brakes dramatically for the slower passages, risking continuity. But in the second part, Mahler's extravagant setting of the final scene of Goethe's Faust, Levine reverted to type, favouring expansive not to say sluggish tempos, culminating in a grandilo-

quent final peroration. The orchestral playing was not note-perfect, though Levine coaxed some tender sounds from the first violins as they usbered in the virgin mother. Eight choirs, no less, were credited in the programme and they did their work ably. Levine is an

stuck out rather in the ductor, but that belied a per Royal Albert Hall's formance that ended in his Christmas Festival pro- image as we know it from gramme. Alongside the records - fulsome, measured, weighty.

he pre-Christmas period has not been quite so bereft of classical music as it usually is. Last Thursday's concert at the Barbican. repeated the next day, was well attended (a lot more fun, after all, than late-night shopping in Oxford Street). It was an all-Rachmaninov programme, played by the London Symphony Orchestra under Tadaaki Otaka: the Third Piano Concerto fol-

phony after the interval. The Norwegian pianist Leif Ove Andsnes has made a name for himself with the Rachmaninov concertos and it was to be expected that be would have a complete technical grasp of the ferociously difficult Third. At first, Andsnes displayed both strength and poetry, but not quite the determination to nail the big moments with the full force of his personality (except in the first movement's thunderous big

Maybe he was pacing himself. Once into the finale, at a faster-than-usual basic speed, all the potential of the first two movements came together in an exciting performance. The driving power, the articulation, the ability to change the mood in an instant, everything was there. Maybe he is not the blazing individualist that Kissin is in this concerto. but Andsnes is probably nearer to what Rachmanino After that the symphony

cadenza).

was relatively disappointing. The same trajectory from brooding melancholy to exultant romanticism was followed, but without the lift-off that Andsnes provided. Otaka's speeds were slowish and rhythmically earthbound. The LSO gave him the strong sound he wanted - plenty of brass to power the climaxes - but the end result had no vision. beyond the obvious. Still, it was better than another

yuletide carols spectacular. Richard Fairman

Philharmonia concert spon-Clement Crisp | undemonstrative choral con- sored by Enterprise Oil

hey lie around my desk in great jumbled piles: scores upon scores of books on business - the crop of '97, sent for notice and approval by proud authors and their publishers.

It is received wisdom that management books are rubbish. Their subject matter. we are told, ranges from gibberish to the blindingly obvious. Rupert Murdoch himself has said so, if not quite those words. As a man who publishes more than his share of them, he ought to know.

I am inclined to be more charitable. For a start, it is Christmas. And as I thumb through the piles, one or two have quite catchy titles -Cannibals with Forks, for instance - and several have pretty covers.

Besides, some aim to tell you something. Here is Dig Your Well Before You're Thürsty, by Harvey Mackay, which is full of tips on the creepy art of networking. Earl G. Graves's How To Succeed In Business Without Being White looks equally informative, though being white myself I am perhaps not the ideal judge.

At the other end of the spectrum are books which avoid telling you anything at all, whose title gives nothing away, and whose text lives up to the title.

For instance, Reality Hacking, by Nicola Phillips: "Reality hacking", Ms Phillips explains, "is about being more aware of ourselves so that we can be more thoughtful about our forays into white space, and use the fact that if we are not doing it all the time then maybe the leaps of faith are not as big as we imagine them to be." Hmm.

Or take Salmon Day, by Douglas Lamont. It begins: "Memory mothers internationalism, babies globaliza tion, and nurses the interaction of governments. business firms and citizens with free enterprise mar-

Then there is Rewiring the Corporate Brain, by Danah Zobar. "The quantum self is both-and", Ms Zohar informs us. "It has both a unique, particle-like individual names and aspect and a shared, relational, wave-like aspect." The message (whatever it is) is reinforced by a recommendation on the lacket by a Swedish executive, who tells us how the book "gives

Not all rubbish

Tony Jackson takes a charitable view of this year's management books



holistic clarification of how to cultivate and energize the organisations for the

A special prize should go to Information and Organisation, by Mark Casson; though perhaps Mr Casson has an unfair edge, being an academic economist. The tone of the book is neatly captured by the jacket, feat-Another topic is

intellectual capital. This deals with intangible

assets such as know-how, brand presumably – book titles

Christmas? Why not

the après set.

Fröhliche Weihnachten.

uring one of those diagrams with circles and arrows which make the eyes water. The incompleteness of

Why just dreaming of a white

Schuss

down the Alpine slopes? Taking

Swissair's first out of Heathrow,

you could be skiing powder long

before lunch. Or, at least, joining

swissair +

world's most refreshing airline.

contracts," Mr Casson tells us, "certainly exists as a rational response to information costs. It does not, however, create a major ambiguity which strategic behaviour by a specialised residual claimant is required

This is perhaps a little out of the mainstream. In management terms, what are the themes which exercise this year's class of writers? What, as they themselves might put it, are the hot buttons?

Let us turn for guidance to Tom Peters, trend-spotter and guru (a term, he once shrugged off saying it was in common usage because "guru" is slightly shorter than "charlatan"). In his latest volume. The Circle of Innovation Mr Peters complains of a dearth of books on his chosen subject. Or, as he puts it in his

distinctive brand of near-English: "Why are there so f-e-w books on... INNOVA-TION...and so-o-o-o many on teams/empowerment/reengineering/quality? (1) Beats me! (2) Too hard?"

Shuffling once more through the pile, I am not sure about that. Here, for example, are innovation (foreword by Tom Peters); Managing Innovation; Winning through Innovation; Imitation to Innovation; The Innovator's Dilemma.

And what insights do they hold? In *Innovation*, Fred Wiersema, a management consultant, tells us: "The innovation process has three major components. The first is invention - getting ideas. The second is development turning ideas into reality...The third stage is getting the product on the market.

Perhaps some rocket scientists had already spotted that. For the rest of us, the book is a snip at \$24 (£14.50). Another burning topic, it seems, is intellectual capital. This deals with the exclusive value of intangible assets such as know-how, brand names and - presumably -book titles. So take your pick between Intellectual Capital, by Thomas Stewart Intellectual Capital, by Leif Edvinsson and Michael

Malone: and Intellectual Cap-

ital, by Johan Roos, Göran

Roos, Leif Edvinsson (again)

and Nicola Dragonetti.

inally, there is one class of authors you have to feel sorry for: those - and there were many - who harangued us this year on how the Asian way of business is the key to vast wealth and personal fulfilment. The news that it more often brings a visit from the International Monetary Fund may dent their sales

But hindsight is a wonderful thing, and it would be unfair to single anyone out: except, perhaps, the ineffable Mr Peters, who was greatly struck - his temples "literally throbbing" - by "the physical and mental intensity of the ... ECONOMIC-EXPLOSION-CALLED-ASIA-WHICH-IS-ALTERING-THE-WORLD-BY-THE-HOUR.7-DAYS-A-

WEEK,24-HOURS-A-DAY". The world's bankers might agree. Certainly, they are not getting much sleep.

LETTERS TO THE EDITOR.

Number One Southwark Bridge, London SE1 9HL We are keen to choomage letters from readers around the world. Letters may be faxed to +44 171-873 5938 tpicase set lax to 'fine'), e-mail; letters editor@fr.com Published letters are also gvariable on the FT web site, http://www.FT.com
Translation may be a read letters are also gvariable on the FT web site. Translation may be available for letters written in the main international languages.

The value of gold - for long a figment of the imagination

January 1980. Faced with

Sir, In recent days you have published a number of readers' letters defending gold as a store of value. May I redress the balance by demonstrating that the term "store of value" has been a figment of imagination of man for at last 200 years.

From the year 1800 the price of gold at about \$30 an ounce remained steady until 1857 when it rose to form a small bubble at a little above \$50, falling back to the equilibrium level of \$30 once again in 1870. The price of gold then remained steady around \$32 until 1971 from where it climbed to \$850 to form a bubble which burst in

almost two decades of selling pressure, this means that, should the gold price now rally to about \$320, which was the last equilibrium level, many of those who missed the chance of selling gold on the way down will unload or go short.

to fall back to an equilibaround \$30-\$50 level. As for gold being a store of

value (noting that the price of gold was around \$30 an ounce in 1800) if, instead of buying gold, one had deposited \$30 in the bank at an interest rate of, say, 2 per cent per annum, it would and, at 3 per cent, \$4500 today. More precisely, if in

In fact, it would be highly imprudent to have a bullish stance on gold at the present time, for it is a property of price bubbles that once they burst the price is very likely rium level from which the move originally began. This

have been worth some \$1,500 1965 the \$32 that could have bought an ounce of gold was invested at the true rates of

price of an ounce of gold on

interest, it would have cre-

ated \$500 against \$289, the

75 Avenue Général Guisan, 1009-Pully LAusanne,

Quality investment - by another name

From Ms Marjory Laing. Sir. In response to the remark in your leader "Down, but not yet out" (December 20-21) that "a more dignified noun may soon be needed to describe the flow of money into [quality] US, European and Japanese bonds", I suggest the

• Flique - a flight into quality; Floque – a flight out of quality.

Both sound equally good (or awful) as verbs - Investors fliqued into US bonds" "Investors floqued into junk bonds".

And if a new word is needed to describe the FT's

IMF stance threatens poor of east Asia

ongoing preoccupation with the economic situation in the Far East and the amount of space devoted to it in your columns, how about "fixas-

ian"?

144 Chemm des Marais. 1255 Véyrier, Switzerland

jobs over the coming year.

IMF and the World Bank

It is now urgent that the

forego many of the rights estowed upon them under the 1960 treaties. Aziz Gulbahar, chairman - political

Council of Turkish Cyprict Marjory Laing, Associations (UK). PO Box 12759. London E8 1PP

Secession came later

committee,

Cost of EU

From Mr Aziz Gulbahar

Sir, Mr George C. Christo

fides (Letters, December 22)

is correct in stating that, in

theory, the Turkish Cypriot

community would benefit

greatly from EU member-

ship, but what he fails to

point out is why and how

because for years they have

have been entitled to (as this

not received the aid they

has been withheld by the

Greek Cypriots) and the

embargoes placed on their economy have meant that

the gross domestic product

of the Turkish Cypriot held

north is substantially lower

than that of the Greek Cyp-

riot south. Furthermore, in

order to reap the benefits of

EU membership Turkish

Cypriots are expected to

they would benefit.

They would benefit

benefits

From Mr Martin Boyle. Sir, So this is the year 1986 in Taiwan because 1911 was when Taiwan seceded from China (Millennium Watch: "Behind the times". Decem-

That's news to me, and probably to the governments of both the People's Republic of China and the Republic of China; 1911 was in fact when the Republic of China was set up - it decamped to Taiwan in 1949 after being overthrown by the Chinese Communist party.

Corporate investigators

through dustbins for dis-

carded secrets, but much of

their work is done by tech-

nological remote control.

Corporate spies have two

main tools: a large computer

terminal behind which they

spend much of their time

investigating leads, and an

array of shadowy freelancers

who help follow them up.

Miniature cameras and bug-

ging devices come a distant

second to patient cross-

accurate, substantive and

legally admissible informa-

tion on people and compa-

nies," says Mr Carey. "The

answer often lies in some

very obscure database. It is

remarkable how much you

can find out about what's

going on in Los Angeles by

just sitting at your desk in

"We focus on obtaining

referencing.

Martin Boyle, 122 Pretoria Ave,

measures are needed to ber 10). inflation is low, suggesting a ensure that public spending strong case for more expan-

Sir, Stanley Fischer of the International Monetary Fund (Personal View, December 17) confirms that Karl Marx was right: history repeats itself, first as tragedy and then as farce. Having consigned Latin America to a decade of rising poverty and economic decline by

From Mr K. Watkins.

mismanaging the debt crisis there in the 1980s, the fund is now peddling the same prescription for east Asia, oblivious to the consequences for the poor. As it did in Latin America.

the IMF is insisting that the claims of foreign creditors should be met in full. It

through a dose of monetarist deflation which is unjustified by east Asia's underlying economic conditions. These are not governments characterised by financial profligacy, savings are high and sionary approaches.

The fund's medicine poses a significant threat to the social gains achieved over the decades. In Indonesia, more than 20m people live below the poverty line, yet the IMF is insisting on deep debt deflation in the midst of the worst drought in 50 years and rising rural poverty. In Thailand, it is projected that Im will lose their

undertake an assessment of the implications of the financial "rescue" packages for poverty. More immediately, cuts do not fall on basic social services. Bailing out foreign creditors by depriving poor people access to health and education ought to be anathema, even for the

Kevin Watkins, senior policy adviser, 274 Banbury Road Oxford OX2 7DZ, UK

London E17 6JX

For services rendered

Industrial sleuths spend more time searching databases than in secret surveillance operations, says Jimmy Burns



ates have just awarded themselves an expensive Christmas lunch at a London restaurant until recently owned

by one of their victims. Having dug up the corporate dirt on their target, they ensured the payment of a large debt he owed to their client. In the process they secured a not inconsiderable sum for services rendered. For Asmara, as their company is known, 1997 ended with a job well done.

Flushed with seasonal festivity, the 33-year-old Mr Carey, Asmara's founder and chief executive, declares: This job is fun if you have a sense of irony."

Mr Carey belongs to a fast-

growing tribe of corporate sleuths. They are employed by businesses to do a variety of tasks - everything from ferreting out useful information on markets and products to discovering the sort of information that recalcitrant debtors or hostile takeover bidders would prefer to

This tribe is growing fast partly because of increased demand, partly thanks to increased supply. The demand comes from the growth of business in parts of the world where - how to put it politely? - the majesty of the law lacks a certain something (as it does in, for example, Russia, or South Africa, or Manhattan). On the supply side, the end of the cold war has made lots of spies redundant, sending them in search of new careers in which they can exercise their skills.

Hence, the tribe of business sleuths is far removed from that old archetype of the wise-cracking gumshoe, Philip Marlowe - dirtymackintoshed and halfdrunk on bourbon. Mr Carey himself is an upper-crust Brit, although, in jeans, T-shirt and trainers, he bears little resemblance to James Bond.

For very different specimens of the breed, consider Not quite 007: industrial spies do not enjoy a Bond lifestyle

those who work at one of no suspicious wires Asmara's competitors, Condangling from desks. trol Risks, a big corporate security firm that claims to have worked for more than 3,000 clients in 100 countries

Pased journalist Toby Latta, outlined the company's once they're disconnected modus operandi. We're not spying on people's boyfriends or girlfriends, or involved in things like that. We're at the upper end, providing clients with sophisticated strategic

investment advice on the

over its 20-plus years of exis-

tence. In a rare newspaper

interview, one of its staff

members, former Moscow-

risks they are going to This year, Control Risks was part of an investigation into City whizz-kid Andrew Regan, who was videoed holding a secret meeting with executives from the Cooperative Wholesale Society. the company he was attempting to acquire. The taped evidence of an exchange of confidential doc-

uments, provided by Control Risks, helped scupper Mr Regan's takeover plans. Control Risks is a fairly secretive business and most leading staff members keep a low profile. By contrast, Asmara's open-plan offices in Soho Square have the breezy transparency of a public relations company: no secret files under lock and key, no large shredding machines.

Asmara's Mr Carey comes neither from an intelligence nor law enforcement background. He claims that the growing sophistication of private investigators is making the official spooks redun-

dant and says that "ex-

spooks have a short shelf-life

from HQ" Many big corporate security agencies think differently. They have for a long time had former CIA and Mi6 employees on their staff registers. One long-serving MI6 officer-turned-corporateinvestigator is Michael

Far from having a short shelf-life, Mr Oatley, now 62, has reinvented himself in retirement. In 1991, he helped broker a secret negotiation with Irish republicans in a freelance assignment for the British government. Soon after, he joined one of the largest companies in the business, Kroll Associates (at about that time engaged on one of its most famous cases, tracing Saddam Hussein's global assets). Three years ago, Mr Oatley left Kroll to set up his own business, CIEX, also in

the field of corporate investigations. "My clients like to be kept out of the news, and so do I, although I don't mind you mentioning our existence," he says.

Accessing certain data systems is not free, and the phrase "legally admissible information" understates the extent to which deception may be required. Mr Carey. like most of his kind, insists the methods used to obtain information must never fall outside the law. Nevertheless the tribe is adept at finding loopholes in legislation ranging from privacy law to data protection "We spend thousands of pounds a year paying for favours secured by freelan-

cers. It's not a slush fund. We call it resource development," says Mr Carey,

"Having a network of freelancers around the world combined with access to data - and not having to deal with government bureaucracies is what gives this business its cutting edge." It is freelancers who often provide the surveillance (following targets) and the use of long-range photography and telephone bugging. Within companies, the network extends from members of staff who want to blow the whistle to embittered former employees.

"We like to have incredibly good contacts at the highest and lowest level of an organisation," says Mr Carey. "Sometimes it is more useful to know the man in the basement than in the

FRANK STORY

HE EDITOR.

American Company Construction security is the of

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Secession came later Property 7-20

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A SHOW YOU

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اران الله المناسبية المنطق a -----· AND THE PROPERTY OF THE PARTY O -

Cost of El

The faith of Abraham

lems which has made life dif-

countries. Meanwhile migration

has brought large Moslem

where they are often (as a

Britain) the objects of ill-in-

The west thinks it has a

ready-made solution: everyone's religion should be their private

affair, while the public sphere

should be neutral, available to

all for self-expression but to

none for coercion. Christians

learned the hard way, through

selves, that only so can commu-

nities of differing faith live

peacefully side by side. Yet both Moslems and Chris-

tians who take their faith seri-

ously find this formula unsatis-

fying. The Archbishop of

Canterbury, on a visit to Pakistan this month, pointed out that

tolerance is too often "equated

merely with indifference"

Minorities that are only toler-

ated, he said, often "end up feel-

ing that they are being allowed

to exist on sufferance, but that

their existence is by no means

secured". Jews perished in the

holocaust after centuries of tol-

eration in western Europe, and

Bosnians who had lived in

peace for decades "turned on

their neighbours in acts of terri-

Thus confining religion to pri-

vate life is no guarantee against

its becoming the pretext of

hatred and violence. People of

different faiths must go further,

showing respect for and interest

That does not mean trying to

disguise real differences or to

merge beliefs in some vague,

lukewarm pantheism. It does

mean drawing on the values of

peace and compassion which

are shared by all the great

world religions, and remember

ing, in the words of a British

Moslem author the archbishop

quoted, that "both Islam and

Christianity are ethical faiths,

in which belief cannot be sepa-

Over-rated

worse, namely the absurd reli- tude to make independent pre-

ance of investors on question- dictive judgments as do other

in each other's traditions.

ble bloodshed".

formed "dread and dislike".

Differing faith

FINANCIAL TIMES

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Wednesday December 24 1997

No FT tomorrow, or the next day. This is as secular a newspaper as you could find, with ficult, sometimes dangerous, for readers around the world of all Christian minorities in Moslem faiths and none; but the secular western culture of which we are part retains Christian roots. It minorities to western countries, looks to the church to solemnise the landmarks of private and recent inquiry discovered in public life: weddings, funerals, coronations. Even the millen-nium, which states are preparing to celebrate in secular fashion, only occurs when it does because of calculations made by an eighth-century monk about the date of Christ's birth.

That he probably got it wrong by several years hardly matters now, any more than the fact that the Gospel is silent on the time of year when it happened. Just as Christians long ago took religious wars among themover a pagan mid-winter festival, so today's pagans appropriate Christian imagery and rit-ual, belting out lines like "veiled in flesh the Godhead see" without stopping to think what they mean.

Yet those words express the defining doctrine of Christianity, which sets it apart from other faiths - notably Islam, whose holy month of Ramadan starts next week. In Islam, monotheism is the central doctrine: associating God with any other person offends against it. So Christian belief in the incarnation prevents Moslems from fully accepting Christians as fel-

Divinely inspired

Yet usually they are prepared to stretch the point. While abhorring the suggestion that Jesus or any other man could be God, their own faith teaches them to respect both Jesus and Moses as divinely inspired precursors of their own Prophet. So Jews and Christians are "people of the Book", sharing with Moslems the common root of the "religion of Abraham", and thus assured, in principle, of respect within Moslem society.

Of course practice often falls short of principle. In practice Moslems and Christians have made war on each other down the ages. In the last two centuries Christians generally had the upper hand, leaving a leg-rated from behaviour".

Asia's financial system sparked

What is now becoming clear is

that something rotten in US

In the past couple of days

agencies wait till now to advise

perceive the extent of the prob-

terror-stricken bankers.

vate sector debt. The public sec-

relation to exports; and Korea is

account balance of payments

of which junk is made. Nothing

in the present crisis yet sug-

enormous power in the credit

markets, have come up with

half-baked judgments. Part of

the problem must reflect their

analysts' limited understanding

and experience of the countries

Part is that the nature of their

they are dealing with.

term debt as it falls due.

able judgments by credit rating economists.

agencies It does not take much expertise formulaic approach and rely to see that something rotten in uncritically on government sta tistics, which may be out of date the region's economic crisis. and incomplete. Because they want to appear scientific rather than subjective in their ratings markets is helping make it they do not have the same lati-

Reactive approach

Moody's and Standard & Poor's have between them downgraded Their reactive approach the long-term sovereign debt of means the markets should take South Korea and several other their judgments with a pinch of salt. Yet the agencies have man-Asian countries to junk status. aged to bully their way into a In Moody's eyes South Korean debt is now more risky than position of extraordinary influence. They have foisted their that of El Salvador and Croatia. ratings on borrowers, often pro-No doubt there are risks - but viding them free at first and if so, why did the credit rating only later charging fees. The method merely adds to doubts about the validity of their work. their clients? Their performance in the Asian crisis leaves much Sadly the markets have all to be desired. Having failed to

too readily fallen for the ruse.

Buying rated debt tends to lem as it developed, they now appear to be over-reacting in absolve US fund managers in their own minds from making compensation. S&P's decision independent judgments about on Korea, coming a day after that of Moody's, looks like a credit risk. If something goes knee-jerk reaction that makes wrong they can simply blame the agencies resemble a herd of the rating agency. Worse still, it is written into the charter of True, Korea is suffering from many institutions that they can only buy debt of investment a severe shortage of foreign grade status, as defined by these exchange, but that is the result of extensive problems with priself-appointed arbiters of risk. Grown-up fund managers tor is under-borrowed; total foreign debt is manageable in

should make up their own minds. The fact that they have become obliged to follow the running an increasing current judgments of rating agencies is compounding the problems of Korea, Thailand and Indonesia. surplus. None of this is the stuff Lower ratings are forcing investors to sell bonds issued by these countries, sharply increasgests the Korean government ing their yield and making it will be unable to repay long well nigh impossible for governments to ease their problems by borrowing abroad.

Formulaic approach Korea's downgrading thus This is not the first time that risks becoming a self-fulfilling prophecy. It need not be thus, the rating agencies, who are however. It would help if agenaccountable to no one but wield

cles did not have a financial relationship with the borrowers. More important, the markets should adopt a healthy scepticism of ratings. Fund managers, who are better-paid and in a more competitive business than rating agency analysts, should work requires them to take a learn to think for themselves.

COMMENT & ANALYSIS

FT Man of the Year • Tony Blair

Politician as weather-maker

The prime minister started to change Britain substantially in 1997, says Philip Stephens. 1998 will show how solid that start really is

sor would greet visitors in the mahogany formality of the cabinet room. This British prime minister prefers to stretch out on a sofa in a modest adjacent study. Papers of state lie scattered on a coffee table in front of him. One gets the feeling that Mr Blair sees no need to impress.

even in the most junior of ministerial posts. His party had last defeated the Conservatives in 1974, when he was just 21. Now. eight months on from his crushing victory over John Major's government, Blair and Britain seem one.

The prime minister has not been immune to the rigours of office. The intoxicating mood of national excitement and celebration that greeted his victory has given way more recently to a certain sobriety. Unsurprisingly, the new government has collided with the familiar intractabilities of politics. It has been discomfited by the European Union's plans for a single currency; and been taken unawares by the force of opposition to its plans for reform of Britain's welfare state.

The sofa-style of leadership has sometimes seemed more suited to opposition than office. And we have caught glimpses of the of England. weaknesses and rivalries in a cabinet as inexperienced as its leader. Mr Blair's ratings have so far broken every post-war record. There is, it seems, only one direction for them to go. And it is hard to imagine that the Conservatives, now led by William Hague, can slump any further into the political abyss.

Mr Blair, it should also be said, was not the only successful political leader of 1997 to come from the centre left. Lionel Jospin, France's Socialist prime minister, surprised himself as much as anyone with a startling victory over Alain Juppé's government. Mr Jospin remains one of Europe's most popular leaders.

What marks out Mr Blair as 1997's man of the year is his capacity to make the political weather. The scale of the victory House of Commons to the Conservatives' 165) made him as and the powerful, prefers a polimuch as a national cover story. tics of "inclusiveness", reaching But it was his reaction to the death of Diana, Princess of Wales - first steering and then co-opting both the people and the monarchy to his cause - that showed his intuitive feel for the nation's emotional pulse. Mr Blair is a politician, said one former aide to President Bill Clinton, with "perfect pitch".

Mr Clinton, whose New Democrats provided an early role model for New Labour, is perhaps a natural ally. But leaders of the right - Helmut Kohl and Jacques Chirac among them have also paid fulsome tributes. Margaret Thatcher, whose legacy looms large in Mr Blair's project to remake the centre-left in Brit-She finds him more impressive

ony Blair looks comfortable in 10 Downing
Street. His predecesThatcher was the FT's woman of the year precisely 10 years ago.

The prime minister's strength is as a big picture politician. His oft-stated ambition is to redraw giance in Britain. The present century has been one dominated by the struggle between two ideologies. The supposed choice has been between state socialism and Until May's general election laissez-faire capitalism. Mr Blair the Labour leader had not served sees a third option – a route-map for the centre-left in which social solidarity and cohesion complement rather than confront the market economy.

It's a strategy that says opportunities for the least privileged in society are best improved not by waging class war against the rich but by maximising the opportunities of the poor. The state, in Mr Blair's vision, is there to widen opportunity rather than to direct the operations of the market. Its three priorities, he says, are education, education and education.

In opposition, Mr Blair jettisoned Old Labour's ideological commitments to public ownership, higher state spending and punitive taxation. In government, Gordon Brown, his chancellor, has bowed before the economic orthodoxy of the times by fixing tight constraints on fiscal policy and by handing control of interest rates to an independent Bank

The style is presidential. Mr Blair has none of the tribal instincts of a party born of an earlier struggle between the working and capitalist classes. Cabinet ministers sometimes leave his study wondering which party they now belong to. What counts is what works, he tells them. Moderate Conservatives ask why he is not their leader. He has, after all, appropriated the mantle of Disraeli's One Nation

Mr Blair projects himself as a national rather than a partisan leader. Big business, the smaller Liberal Democrat party, even Conservative politicians are coopted to the cause. Mrs Thatcher and here is the difference live. The best place to bring up the future of the Union. between the two politicians defined herself through her enemies: big government, unions, (Labour took 419 seats in the the Soviet bloc. Mr Blair, sometimes over-impressed by the rich

> In this context, Princess Diana was an obvious icon. As the prime minister remarked during the paroxysm of national grief that followed her death, she "encapsulated our idea of somebody who could be immensely successful, glamorous, but basically a compassionate, decent person who was prepared to give time and energy to other people".

out to princes as well as paupers.

Alongside inclusiveness, Mr Blair promotes the mantra of modernisation. Britain cannot be great again but it can be modern. It has lost its empire but not its creativity. "We can never be the biggest. We can never be the mightlest," he told his party conish politics, is a secret admirer. ference in October. "But we can be the best. The best place to

children, the best place to lead a

poor substitute for substance. and the start of all-party talks in Even admirers blanche at some Belfast on a political settlement. of the cliches when New Labour's And, at Westminster. Mr Blair youthful image-makers talk of has rewritten the rules of the "rebranding Britain" in much the political game by inviting Paddy same way as a conglomerate might give itself a makeover. It seems, though, to reflect the nation's mood. For the moment at least, Mr Blair presides over what one US news magazine has dubbed "Cool Britannia". For all this emphasis on pre-

sentation, on the prime minister as showbiz celebrity, the government has not been idle. The offer of devolution to Scotland and Wales foreshadows the most fundamental constitutional upheaval Britain has seen this century. Relations with Europe, ruined by the Conservatives, have been repaired, even if sterling's absence from the proposed single currency over time will reduce Britain's capacity to shape

A high-risk peace strategy in Northern Ireland has brought a For some, such rhetoric is a restoration of the IRA's ceasefire Ashdown's Liberal Democrats to help shape his programme of con-

stitutional reform.

It is an impressive checklist for the first few months. Yet, as Labour's communicators never cease to remind us, the future counts for more than the past. There has been a disjunction between vaulting rhetoric and prosaic reality. The unanswered question is whether the mood music is the precursor for radicalism; or whether it is enough, as Mr Blair seemed to hint in one unguarded aside, for New Labour, like Mr Clinton's New Democrats, merely to win a sec-

Mr Blair will tell you that it is important to have the nation's the former. He insists he always respect.

expected the recent furore provoked by his plans for reform of the welfare state. The outcry. within his own party as much as anywhere, over a planned cut in the benefits paid to lone parents may have been mismanaged. But, in the prime minister's mind. such a moment of truth was always inevitable.

This brings us to the central challenge facing Mr Blair's administration. It has eschewed the traditional weapons of the left in the search for greater equality. In the global marketplace, macro-economic demand management, high public spending, and large-scale redistribution of wealth through the tax system are out. Social cohesion is to be built on raising standards of edu-cation and training for the least advantaged and, crucially, on getting them back to work.

Work, in the New Labour mantra, is an instrument of social liberation, the precondition for greater equality. A welfare-towork programme for the young unemployed is already in place. Mr Blair promises it will be followed by a fundamental reshaping of the £100bn state benefits system to promote independence in place of dependency. In the words of Mr Brown, the intellec-tual architect of the strategy, the issue is not what the state can do for you but "what the state can enable you to do for yourself'. More prosaically, unless the government succeeds in constraining the welfare budget, its ambitions elsewhere - above all in education ~ will come to nought.

Mr Blair, though, may have underestimated the difficulty of the task and the likely opposition to it. Reform of the welfare state, which accounts for a third of the nation's public spending, requires the painstaking construction of a new national consensus. For all its preoccupation with presentation, the government has vet to persuade its supporters that it can deliver a fairer society within the financial constraints set by its Conservative predecessors. For many in the Labour party, cutting the benefits paid, say, to the disabled is one genuflection too many before the altar of the market. Several years ago, Mr Blair

remarked that, after so long in the wilderness of opposition, it would be enough for a re-elected Labour government simply to prove that it could manage the nation's affairs. Radicalism could wait for a second term. By the time he reached Downing Street, he understood that modern politics is unforgiving of prevarication. To do nothing is to leave oneself at the mercy of events. Yet to force through change requires a willingness to make enemies of old friends. Mr Blair has made a formidable

start. Few have yet grasped the extent to which he has already redrawn Britain's political landscape. But, to borrow a favourite phrase, the choices can only get harder. The prime minister likes to be loved. But when the going gets really rough, it will be more

Central banks' reserves sales are in no one's interest, says David Gulley

Enduring qualities of gold

n Christmas Day 1973, all three gifts of the Magi were illegal in the United States, A week later, one of them would be legalised. Frankincense and myrrh were controlled sub-Year's Day 1974, however, it finally became legal for Americans to buy gold. The US government's over-

made it impossible to hold the price of gold at \$35 per ounce. The decision to end that link meant gold, then demonised as a "barbarous relic" of old times, was de-monetised, a process reminiscent of how a Hemingway character described going bankrupt: "Slowly, then all at

Today the market fears that we have reached that "all at once" point. Both public and private suppliers of gold find themselves at a historic junctures. Both should be making some plans as to what to do about it.

Miners need to face squarely the prospect that they may have to live with low prices for some time to come Central bankers had better start thinking more carefully about how intertwined gold still is with national economies and financial markets. A bit of history about the last time gold was this cheap (\$293.45

an ounce in London yesterday) is

the last time gold was this cheap, the US and the International Monetary Fund were steadily auctioning gold. These auctions kept the price down for years. stances. As for gold, Americans But the gold was snapped up by were banned from exchanging investors and financial institutheir dollars for it. On New tions, reasoning that if the US would no longer back its own dollars with gold then maybe private dollar-holders should back their own pile with the metal. spending during the 1960s had These people did not buy gold because they thought it would do well. They bought because they were afraid it might do

> There was such a demand for gold at that time, that the IMF and US stopped trying to hold the Central banks

should take into account the gold market when planning their rescue packages in Asia and

elsewhere

instructive. Twenty years ago. gold price down. In a confluence these circumstances, uncoof events largely forgotten today, the flood of official gold and its subsequent cessation proved to be the springboard that catapulted gold in less than two years from \$275 per ounce in mid-1979 all the way up to \$800 per ounce in January 1980. After that a new kind of pessimism took root namely that higher prices would boost supply, choke off demand and the price would collapse. This fear, too, proved unfounded. The appetite for jewellery together with rising incomes kept prices at a reasonable level despite the increase in new mine production. Eventually, prices stabilised between \$350 and \$420 an ounce - roughly the official 1934 price, adjusted for inflation. In short, gold kept its historical purchasing power even after the previous bout of selling.

And now? Central banks and the financial markets believe that - like frankincense and myrrh gold is obsolete. Governments are selling their reserves, or thinking about do so. Prices are falling. Yet a billion people throughout Asia and the Middle East still keep much of their personal savings in the form of gold. Ironically, at a time when Asians need gold and other alternatives to their local currencies, the IMF and its member nations may seek to sell even more gold to raise the capital they fear may be divestiture is in their own interneeded to meet this new crisis. In est as well as the interest of the resume on December 30

thought out policy changes could exacerbate the problems that region now faces.

Economic and monetary union in Europe may now be the single greatest threat to gold. It could disrupt the whole market if the new European Central Bank decides against using gold as part of the reserves it keeps to defend the new single currency in Europe. So, working with the Swiss, the US, and the IMF, the Europeans could - if they thought about it - take the lead in establishing a co-ordinated policy on gold. The problem is that Europe is

preoccupied with the domestic aspects of monetary union. The impact of the single currency on the gold market is viewed as a side-effect. The likeliest outcome is continuing uncertainty. This neglect. It may actually be unstated, official policy. Europe's central banks appear inclined to view reserve asset management strictly as a domestic affair.

But central banks, which hold the most gold (they have 10 years' supply in their vaults), stand to lose the most from a collapse in price. If they have decided to reduce their collective holdings of gold, an orderly

billion-plus people who have ordinated central bank gold sales some of their wealth in the - or co-ordinated but poorly metal. Granted, central banks routinely pursue polices that creest group or another. But the current approach to gold is in no one's interest.

In the long run, as classical economists like David Ricardo foresaw, the fact that gold supply cannot keep pace with economic growth might mean that you shouldn't bet against gold. But. even if you believe that gold will become "just a commodity" you should be advised that most commodities have kept their historical purchasing power - and then

Gold is part of the world's economic system. The concept of responsible stewardship of financial markets should extend to it. Gold divestiture policies should be co-ordinated among central banks. And central banks should take into account the gold market when planning their rescue packages in Asia and elsewhere. But it might be another Christmas before there are signs of golden Magi in Europe and Washington, and miners and gold investors should, and no doubt will, proceed accordingly.

The author is a senior economist at Price Waterhouse in New York

Observer is on holiday and will







FINANCIAL TIMES

Wednesday December 24 1997

Forget the Nifty Fifty; check out the Twenty-Twenty club. It may

sound like a rather insalubrious

holiday organisation, but is actually

those US companies with a market

capitalisation of more than \$20bu

whose earnings are growing by 20

per cent or more each year. Bona

fide club members are: Microsoft,

Cisco Systems, Compaq Computers,

It would not do to over-analyse

this list. Earnings per share, after

all, is not the ultimate measure of

value creation. Still, a couple of

general conclusions stand out.

First, the group is composed entirely of technology stocks,

despite the drubbing they have

received of late. Not a single health-

care, branded consumer or tradi-

tional manufacturing company

makes the cut. Even more startling

is how short the list is. Profit warn-

ings or slowing growth have this year knocked Coca-Cola, Gillette,

Walt Disney, Intel and most recently Oracle out of the club.

More encouragingly, a few Young

Turks are waiting to join the

charmed circle: companies that

recently jumped the \$20bn hurdle,

or whose future growth rate is

expected to accelerate to more than

20 per cent. These include Lucent

lechnologies, Home Depot, World-

Com, Tyco International, Airtouch

and Cendant, a newly-merged con-sumer services group. Whether they can match the staying power of a

Investors should pay more than a

passing interest to Tony Blair's bat-

tle to reform Britain's welfare sys-

tem. The UK may not have the

same urgent need to tackle balloon-

ing social security spending as most

of continental Europe, thanks

largely to the pension reforms of

the Thatcher years. Nevertheless,

finding a way to cap the growth in

social security spending will largely

common on the Continent.

Microsoft remains to be seen.

UK politics

Motorola and Dell Computer.

Fountain Forestry

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Japanese broker fails

Japan's financial problems Yamaichi Securities, Japan's the past three years, with an

financial pressure because of recent stock market falls and plans for "big bang" deregu-

key stock market indicator, fell below 15,000 on Monday to close at a two-year low, partly because of fears about Japan's financial companies. The impact of the Maruso fallure on investor sentiment was not clear, as Tokyo markets were closed yesterday for a holiday. They reopen today.

The collapse comes amid ris-

Last month the collapse of had posted pre-tax losses for industry. Sanyo, the seventh largest, also closed last month.

These failures have pushed the stock market lower and left government officials scrambling to find measures to

ing Liberal Democratic party is due to announce more to support the financial sector. This will include measures to increase the pool of funds available to protect depositors from brokerage failures as well

insists it does not expect any other big brokers to fail. However, a number of mediumsized companies have reported losses in recent years.

Zapatista supporters massacred in Chiapas

By Henry Tricks in Mexico City

Paramilitary gunmen have massacred up to 43 civilian supporters of Zapatista rebels in the southern Mexican state of Chiapas, in the worst outbreak of violence there since a guerrilla uprising erupted almost four years ago.

The slaughter raised fears of a new bout of political violence in Chianas, the location of the Zapatistas' January 1994 uprising that sparked off 18 months of political and financial turmoil in Mexico.

The victims - some cower ing in a church, and including many women and children were attacked on Monday in a remote territory considered loyal to the Zapatista cause by dozens of gunmen wielding automatic weapons

Church officials in the city San Cristóbal de las Casas where the injured were taken to hospital, said the gunmen were apparently linked to the ruling Institutional Revolutionary party (PRI). They said the gunmen were part of a paramilitary group that protected the interests of landowners in the state.

Violence in Chiapas has simmered since 1994, mostly in the form of score-settling between villages split over upport for the guerrillas.

Peace talks with the government have been stalled since 1996. Sub-comandanta Marcos, the rebels' masked leader, has warned that his enemies are trying to goad him to strike again as an excuse for the army to wipe out his poorly armed forces.

Monday's massacre, which church officials said lasted for four hours, took place in the mountainous municipality of Chenalho, some 40 miles north of San Cristóbal de las Casas. Gonzalo Ituarte, a senior

Fail on that score and either public-sector borrowing, which is finally coming under control, or taxes will have to rise in the long term. The first would eventually be bad for gilts, while the second would be bad for UK equities given that the corporate sector would

FTSE Eurotop 300 index 968.1 (+2.9) Beer market Consumption per capita (litres)

THE LEX COLUMN

20/20 vision

This week's revelation of cabinet divisions over reform of disability payments shows how difficult a task Mr Blair faces. Even holding a comprehensive review is proving hard enough; actually implementing reforms will require correspondingly greater political will. Questions such as where to draw the poverty line or how to measure disability have no easy answers. And

given the vested interests in the

status quo - many of whom form

the government's natural constitu-

ency - there will be a temptation to

avoid hard choices. Fortunately, Mr Blair is so far holding firm. And his record of whipping his troops into accepting change is fairly strong. That said, he has blinked when worried about broader public disquiet - most notably in failing to take a more positive stance on membership of European economic and monetary union. Any buckling on welfare reform is unlikely to cause a swift reaction in financial markets. But the long-term consequence would

be to blunt Britain's competitive

Russian brewers

determine whether public-sector spending can be kept at around 40 per cent of gross domestic product After a painful period following their mass privatisation in 1994, compared with the 50 per cent or so Russian brewers are now brimming with seasonal cheer. As a nation of vodka drinkers begins to enjoy new tastes, beer consumption should recover from its lows of 16 litres per capita in 1995 to around 24 litres in 2001 according to Flemings Research. And given that the Poles glug down around 40 litres each year and the Germans a spectacular probably bear the brunt of any 140 litres, hopes of 7 per cent incoming businesses will lose their annual volume growth are not edge.

unduly ambitious. In a Russian market of some 150m people, that is not small beer. Furthermore, with prices broadly in line with Germany's, the much lower cost base of Russian brewers ensures thumping operating margins.

umours

Unsurprisingly, the sector has outperformed. Shares in Baltika, Russia's second-largest brewer, have shot up this year. For international brewing groups, the Russian market is attractive, but problematic. High import taxes have pushed the market share of imported beer down to 15 per cent from 30 per cent three years ago. If buying market share remains the only real option, the market leader Sun Brewing and others are likely to link up with the likes of Interbrew and Anheuser-Busch before long.

After Imperial Chemical Industries' big bang £4.9bn purchase of Unilever's speciality chemicals businesses and two large disposals, the back end of its metamorphosis is causing barely a stir. Indeed the group has underperformed the market since the July excitement of a 21.8bn disposal to DuPont. Yesterday's £220m explosives sale brings the running total to about £3.5hn, ahead of ICI's initial £3bn target. Yet it is vitally important that the process does not lose momentum.

Price tags so far have averaged one times sales. But the 75 per cent level achieved for explosives marks the transition to the hard part of the programme. ICI still has on the block businesses with turnover of about £2bn - notably well over £1bn in petrochemicals and about £600m chlorine-based activities. While net debt is already set to fall below £3bn by mid-1998, ICI needs further disposals to restore its balance sheet and credit rating to a firm footing. The target is interest cover of 4-5 times.

The prices it gets matter not just because of the balance sheet issue. ICI paid more than 1.6 times sales for the Unilever businesses. Sure their operating margins were roughly twice as good as peak levels in the old ICI, but it would still look bad if a chunk of turnover was sold for a song. Time is also critical because continued wheeling and dealing constitutes a management distraction. The sooner the manage ment can focus on running the new ICI, the less likely it is that the

with \$357m liabilities

claimed another victim yester- fourth largest broker, sent unconsolidated pre-tax loss of day when Maruso Securities, a shock waves through the small unlisted broker, filed for bankruptcy with liabilities of Y46.3bn (\$357m). The collapse is the fifth this

year in Japan's brokerage sector, which faces mounting lation in April. The Nikkei 225 average, the

ing expectations of more consolidation in the sector, which is dogged by overcapacity

stabilise the sector. Today, for example, the ruldetails of how it will use a planned Y10,000bn bond issue

as bank collapses. The Japanese government

Maruso, based in the Tokyo

Zurich and BAT complete terms of \$39.6bn merger

By Andrew Taylor

Modified terms to create one of Europe's biggest financial services groups bave been agreed between Zurich of Switzerland and UK-based BAT Industries.

With negotiations completed, the deal is worth \$39.6bn, based on Zurich's current share price. The merger proposals were originally announced in October. The stake to be acquired by

Zurich shareholders has risen from 55 to 57 per cent, while BAT Industries will receive £500m in the form of loan stock in the merged Zurich Financial Services group, rather than cash.

Michael Prideaux, director of public affairs at BAT, said the issue of a "marketable capital security" would be treated as an equity and would have less impact on the balance sheet expected to be completed in than a cash payment.

The rise in the Swiss group's

share of the merged business reflected "Zurich's better than previously anticipated earnings outlook," he said.

He said BAT intended to sell any loan stock in the merged ZFS group, which would have debt of about £800m.

BAT's remaining tobacco interests, to be listed separately under the original name of British American Tobacco, would have pro forma borrowings of about £4bn, following

the demerger. Under voting rules to protect British shareholders, the merged ZFS will be controlled 50-50 by both sets of investors, even through Zurich shareolders are in the majority.

The deal is still subject to approval by shareholders and regulatory and tax authorities in the EU and US. If this is forthcoming, the merger is a deal it struck with Allianz the second half of next year.

including all of Zurich's exist-Zurich's pending acquisition of Scudder Stevens & Clark, the

> ZFS also will be one of the world's largest insurance companies, with total gross premiums of \$40bn last year.

end a takeover battle for the French insurer. Generali is to buy AMB, the German insurer, and two French insurers under

ing operations, had \$342bn of funds under management at the start of this year, including US asset manager

some Y1.48bn in the year to

It had suffered a particular

difficulty because of the 1995

Mexican currency crash.

Before the crisis the group had

sold financial instruments

bonds with repurchase agree-

ments, but when these devel-

oped latent losses, the broker

was forced to buy them back.

By the end of September this

year, its capital adequacy ratio

had fallen to 120 per cent,

helow the 150 per cent nor-

mally deemed necessary by the

Japanese government for a

roker to continue operations.

It is not clear how many

other brokers face similar

problems, since many are

unlisted. To be listed a com-

pany needs to be capitalised at

ased on Mexican government

March.

The deal is one of a series of very large European mergers which have taken place or are roposed in the sector. On Monday, Italy's Assicurazoni Generali formally endorsed a deal giving Allianz, Germany's largest insurer, control over Assurances Générales de France (AGF), bringing to an

priest in San Cristóbal, said yesterday 43 people had so far been reported dead, but there was no immediate confirmation of the figure. Doctors tending the injured said they persuading it to abandon its included young children hit by FFr55bn (\$9.24bn) hostile bid exploding machine gun The combined business, for AGF.

The government claims it cover short-term debts due this

Europe today

southern Sweden will have heavy rain. Remaining parts of Scandinavia will have snow. The Low Countries

and Germany will have rain at times Austria and Switzerland will be mostly dry. Northern and western France will be overcast, with rain,

but the rest of France will be dry,

with some sunshine in the south.

elsewhere high pressure will keep it dry and sunny. Southern Italy will

have showers, but the north will be dry. Greece will be cloudy with

showers, some heavy. Eastern

Europe will be cold with snow

North-west Europe will remain unsettled, with spells of rain, and it

will be mild for the time of year.

Eastern Europe and Scandinavia wil have snow at times. Central Europe will be mainly dry. There will be showers in most parts of the

Five-day forecast

North-west Spain and northern Portugal will be cloudy with rain, but

multilateral agencies deliver at

least \$13bn in rescue funds. Korea will offer state payment guarantees for bank loans to persuade foreign banks to roll over debts.

Meanwhile, Korea faced the prospect of growing energy shortages as oil companies have been forced to use scarce dollars to pay for imports since troubled banks have been reluctant to issue letters of credit to guarantee payments.

The government plans to use import oil and gas to ease threatened shortages.

ends a long-running battle in parliament over the governpensions spending, an area that ministers need to bring under control if they are to keep a lid on expenditure over

the long term. get, which at one stage looked Prodi his job, forced the govplanned cut in pensions

and truck drivers. Mr Fazio warned during the budget debates that Italy needed a sustainable reducspending to restore confidence

Italy's official discount rate was last reduced in June. when it came down to 6.25 per

ian rates must converge with those of France and Germany next year when Italy aims to be named as a founder-

Korean debt default fears grow | Italy cuts interest rates to 5.5%

Continued from Page 1

that a debt moratorium was unlikely. Among the measures he discussed were a \$10bn sovereign bond issue early next month to cover a similar amount of short-term foreign debt due in January. Citibank is considering leading a con-sortium of international banks in purchasing the bond issue, according to domestic media

will have sufficient reserves to state-run energy companies to month after the IMF and other

Continued from Page 1

erament to scale back its privileges for manualworkers.

ment's proposed reductions in in public finances

The wrangling over the bud-

the self-employed and certain ber of the euro. FT WEATHER GUIDE

Lufthansa

No global airline has a younger fleet.

Will their money grow as fast as they do? ■ Not unless it is invested wisely. ■ For example, £400 invested in Fleming Claverhouse Investment Trust at birth for a child now aged 18, would have grown to £12,121.* ■ Invested with a bank or building society, however, that same £400 would have grown to only £1,291.* ■ To help make sure that you make the right decisions, Flemings has published a Guide to Saving for ■ For a FREE COPY of the GUIDE, plus details of our Share Plan, please return the coupon below. Or call us now on: 0500 500 161 To Fleming Investment Trusts, Freepost 22 (SW1565), London WIE 7EZ. Freephone: 0500 500 161. Please send me details of your Share Plan.

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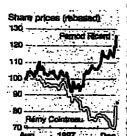
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Wednesday December 24 1997



INSIDE

Rémy rises 15% on bid rumours



The Paris drinks sector fizzed on speculation over Pernod's use of the FFr5bn it made from its sale of the Orangina brand to Coca-Cola on Monday. Brokers Ferri said Pernod could now expand through acquisition and analysts chose Rémy Cointreau as the

most likely target. Rémy shares rose FFr12.80 or almost 15 per cent to FFr100.20 on talk of an imminent bid. Page 28

TVX to go ahead with Greek gold plant TVX Gold, the Canadian producer, said it was committed to investments in gold mining and processing in Greece. Protestors say TVX's plan to build a \$220m gold extraction plant near the village of Olympiada will cause environmental damage and ruin the area's chances of developing a tourist industry. Page 18

Factory delays cause drop at Acatos Acatos & Hutcheson, the edible oils group, said more delays to its plan of opening Europe's cheapest vegetable oil facility were still weighing on profits, which fell from £7.7m to £5.8m (\$9.57m) in the year to September. Page 14

Top staff quit at Citibank's Thai target Top chief executives at First Bangkok City Bank, a mid-sized Thai commercial bank, have quit after "consultation" with the country's central bank. Thai authorities are keen to see Citibank of the US buy the bank. Citibank has signed a memorandum of understanding to take a majority stake in First Bangkok. Page 12

Companies in this issue

AGF	70 MG
AMB	10 MRCB
AT&T	11 Makro
Acatos & Hutcheson	14 Metro
Alkanz	10 Micro Focus
Argentaria	11 Morris Ashby
Assicurazoni General	10 NCR
Astra	5 OTE
BASF	12 Ocean Energy
BAT Industries	10 Plutonic Resources
BSkyB	5 Pohang Iron & Steel
Bank of New York	14 Publicis
Benetton	14 Quebecor
Brantano	14 Reckitt & Colman
British Airways	2 Riondet-Malbert
Calan Ramolino	12 Sappi
Cincinnati Bell	11 Scudder Stavens
Citibank	12 Sears
Credit Suisse	10 Shell
Critchley	14 Simago
Deloitte Touche	12 Solectron
Eurosov Energy	14 Timex
FBR	12 Titan
First Bangkok City	12 True North
First Call	14 Trustor
GAN	12 United Int'l Holding
Homestake Mining	3 United Meridian
ICI	11 Virgin Rail
ICI Australia	11 Vymura

Lloyds TSB 14 Zunich Market Statistics

2 Watmoughs

14 WorldCom

14 XDB Systems

Annual reports service nchmark Govt bonds Bond futures and options odities prices FMS currency rates Europono prices Fixed Interest Indices FT/S&P-A World indices

LM Loyalty

22,23 FTSE Actuaries share indices 24 16 Foreign exchange 16 Gills prices London share service Managed funds service New Intl pand Issues Recent issues, LIK Short-term int rates 24 US interest rates 16 World stock markets

CROSSWORD, Page 18

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Argentaria seeks foreign input

Spanish bank wants core of stable shareholders

By David White in Madrid

Argentaria, the Spanish banking group, is seeking foreign partners as part of a strat-egy to secure a stable shareholding base once it becomes fully privatised early next

The plan reflects the bank's

'hard core" of non-bank shareholders. The group, in which the Spanish government is due to sell its remaining 29 per cent holding, wants to bring together international "reference shareholders", which may include banks, investment funds or insurance

At the same time, the gov- count on the issue price for the

arrangement equivalent to a "golden share", which would give it the right to veto any move by a single buyer to take a stake of 10 per cent or more in Argentaria.

This right is expected to be

enforced for three years, with

frustration in trying to find a fourth, to guarantee the group's independence after privatisation The government is due to sell its direct and indirect holdings in the bank in February, in a global offering expected to be worth about Ptas25bn

(\$2.2bn) at current market prices. Retail investors are expected to be offered a dis-

four-stage privatisation begun in 1993.

Francisco González, Argentaria chairman, set out to form a "hard core" of mainly Spanish shareholders, which would exclude other banks and jointly control between 10 and an option to extend it for a 15 per cent of capital. The arrangement would have been similar to the core shareholdings which Spanish banks, including Argentaria, have established in Endesa, the leading electricity company. and Telefonica, the telecom-

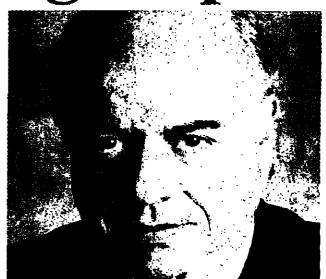
munications group. However, Mr González is understood to have failed to find the kind of partners he

wanted in the run-up to the

erroment is set to approve an offering, the largest tranche of privatisation issue, and has abandoned the idea.

His strategy has changed in three respects: first, the timetable has moved back and there will be no "hard core" in place before privatisation; secand, the aim now is to secure European and other international partners rather than Spanish shareholders; and third, other banks are not excluded

Argentaria said vesterday it was looking for partners which would be more than financial shareholders, and which would bring business to the group. The change of plan fits in with the search for international alliances in the run-up to



Strategy change: Argentaria chairman Francisco González

Further disposals 'high priority' after \$370m deal

ICI's explosives businesses sold to former subsidiary

By Daniel Green

is to sell its US and European Australia, its former subsidiary, for \$370m.

Imperial Chemicals Industries

It is the latest disposal by ICI to help pay for its £4.8bn (\$7.9bn) acquisition of Unilever's speciality chemicals business in May. It further underlines the group's move away from the highly competitive bulk chemicals market, led by Charles Miller Smith, chief executive and a former senior executive at Unileyer.

The deal follows the sale of ICI's South African explosives interests and brings to 28.5bn the amount raised by disposals since the Unilever acquisition. ICI sold its 62.4 per cent stake in ICI Australia earlier this year. Yesterday's sale reunifies the bulk of its former explosives business in the now independent ICI Austra-

Alan Spall, ICI finance the next six months. These are likely to be in petrochemicals and CFC replacements. "They ble buyers]," he said. Its disposal was part of a

plan "to shift ICI's portfolio towards the lighter end of the chemicals industry", where the company was concentrating on speciality chemicals, coatings and some specialist materials, said Mr Spall.

He expected competition to increase in bulk chemicals partly as a result of new investments by Asian chemicals companies. In addition, a number of oil companies are moving further into petrochemicals. These competitive pressures are highlighted by the financial performance of the explosives business being sold to ICI Australia.

Trading profits in 1998 amounted to \$3m on sales of \$496m. Net assets at the end of December 1996 amounted to \$185m. The business, which employs about 2,700 people, is based in Toronto, Canada, and name to Orica on February 2 including Canada, Mexico, 1998.

Its products are used for director, said there would mining, quarrying and roadprobably be more disposals in building. ICI is retaining its business in supplying explosive propellants for car airbags, even though there has been intense competition in are a high priority for man-agement and we are in a num-the US market. It also retains from economies of scale and

lia, which will change its manufactures in 18 countries an exposure to the explosives overlaps between its existing market through its 51 per cent and acquired explosives

stake in ICI India. operations, in areas such as ICI Australia said that after the acquisition it would be the world's largest supplier of explosives with a 20 per cent

share of the market. The company said cost

research and technology. As part of the purchase, ICI Australia is acquiring one of the world's biggest and most efficient ammonium nitrate plants in Canada.

AT&T in \$625m sale of division

By Richard Waters in New York

The flurry of disposals made by Michael Armstrong since arriving two months ago to run AT&T continued vesterday with the sale, for \$625m, of a division that handles customer service calls for large

The sale will substantially complete a plan to trim the struggling US company's activities so it can concentrate on increasing its main telecommunications operations.

The crash course of disposals and comments by AT&T executives in recent days have also raised expectations that the long-distance company is turning its attention to acquisitions as a way of breaking into the local telephone busi-

"It looks as though they've done a good job of cleaning house," said Anna-Maria Kovacs, a telecoms analyst at Janney Montgomery Scott. The question now is not what what they are going to buy."

Yesterday AT&T said it had unit known as AT&T Solutions Customer Care to Cincinnati Bell, a local telephone company based in Ohio, which has branched out into handling telephone-based billing, marketing and customer which employs more than at more than twice their level

workers, handles customer inquiries, internet support requests and similar calls for large companies or other telephone carriers.

AT&T has also agreed to sell its credit card business, which may raise \$4bn, and its small stake in DirectTV. The company also repeated that it was reviewing its paging business, but refused to comment on reports that it was considering a sale that could raise more than \$400m.

Mr Armstrong is now expected to tackle the company's stalled attempt to break into the local telephone business. The company has suspended marketing efforts in the five US states where it had begun the service. But Mr Armstrong has identified the \$100hn local market as AT&T's biggest priority, according to analysts.

The company has had merger discussions with Teleport, an independent local carrier, that could give it a foothold in many large US cities. It is believed to have they are going to sell next, it's considered other ways of entering the local market, including buying smaller indereached an agreement to sell a pendent carriers or rekindling merger talks with SBC Communications, one of the five Baby Bells.

Expectations drove the company's stock to a new high on from the day before, the comservices activities. The unit, pany's shares stood yesterday Lex, Page 10 | 9,000 full-time and contract of six months ago.

Barry Riley

Deflation misery provides a bond market tonic



bonds should we have asked Santa Claus for

that the UK's gilts have triumphed in calendar 1997, both

in terms of dollar and local currency returns. In sterling the gilt-edged return works out at about 14.5 per cent.
I should add that this result has been obtained on the basis

of the main markets included in the J.P. Morgan Global Gov-ernment Bond index. The Ital-ians could justifiably point out that the local currency return on 10-year BTPs has been higher, with the benchmark yield dropping from 7.45 to 5.53 per cent compared with the corresponding gilt-edged fall from 7.51 to 6.27 per cent. But the JPM UK index's superior performance reflects the higher average duration of the

glit market. Brazilian and some other Latin American Brady bonds have also beaten gilts in spite of a 16 per cent price crash in October, but I have left them out of this exercise as nonconstituents of the chosen index. Meanwhile the markets remain open, so it is not clear whether gilts will succeed in remaining top of the heap for another week.

As usual, currencies have order for global bonds in 1997. It has been a particularly diffi-

Which nation's In local currencles, though, government returns have been universally at least satisfactory, as yields early 1996. have fallen. Even Japanese government bonds have

returned more than 7 per cent despite initial running yields that seemed suicidally low. The worst performance has been by German bunds, which have set the benchmark towards which so many other bonds have been profitably converging.

Early in the year things did not look so promising. Bond

The UK's gilts have triumphed in calendar 1997, both in terms of dollar and local currency returns

yields were rising as investors prepared for an acceleration of global economic growth: the long Treasury bond yield hit 7.2 per cent in April and the gilt yield reached 7.7 per cent. From then on, however, the developing Asian crisis ushered in a deflationary scenario that soon had bond fund managers licking their lips.

This month the OECD and the IMF have been slashing heavily influenced the pecking their 1998 growth forecasts by up to I per cent and the US bond bulls are talking the long cult year for unhedged dollar- Treasury yield down towards 5 based investors, who have per cent over the next year. suffered negative returns Right now, though, the long although maybe this time you everywhere except the UK, bond is struggling to penetrate should throw in a currency Canada and, of course, the US. the technical barrier of a 5.9 hedge for foreigners.

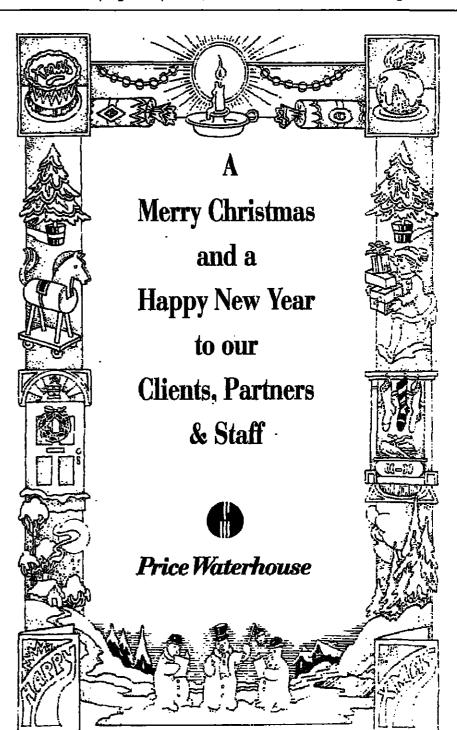
per cent yield, where previous bull runs ended in 1998 and

Germany, though, has more clearly moved into new low yield territory, with the benchmark bund-yield down at 5.25 per cent, which is well below the former long-term resistance level of 5.5 per cent. Besides the deflation story

the markets have been helped by the sharp decline in issuance, with the US and UK heading towards budget balance, while Continental Europe's loose-monetary tightfiscal policy stance has also been bond-friendly. Although convergence remains relevant for quality

bonds, the Asian problems and associated global slowdown have caused credit spreads to widen out rapidly again, with some of the Tiger government debt downgraded to below investment grade this week. As for gilts, the market liked the granting of monetary independence to the Bank of England, though the empowerment soon led to an inversion of the yield curve. The market also approved of the tightening of fiscal policy under Labour. it further hoped for an early commitment to the single curexcitement in September, but that never quite happened. Still, the vague raincheck was better than nothing. There remains a spread of more than 100 basis points over bunds so not all the gilt-edged fun may be exhausted yet.

Memo to Santa: Gilts could make useful gifts for 1998 too,



COMPANIES AND FINANCE: INTERNATIONAL

Publicis seeks 72% of True North

By Andrew Jack in Paris

Publicis, the French advertising agency, plans to to True North shareholders, take control of nearly 72 per cent of True North if its partial takeover bid for the US alleged breach of fiduciary agency succeeds, according duty. to offer documents filed with US regulators.

The French agency, which has launched a \$28-a-share FFr500,000 (\$83,500) "advi- with Bozell, another US cash bid to acquire just over 50 per cent of True North's a quarter in October 1997. capital, estimates that its stake will rise to 71.8 per has been frozen following a fails to address the heavy cent after a planned merger between True North and the A US judge will in the next

Communication subsidiary. Documents filed with the US Securities and Exchange Commission, and distributed reveal that Publicis has sued True North's directors for

They also show that Publicis paid Lazard Frères, its financial adviser, a quarterly sory fee". This rose to FFr1m

Publicis' takeover offer

a complaint brought by True True North and 81.7 per cent notice to shareholders ahead North in an attempt to block of Bozell, in the year to of a meeting to vote on the French agency's

The SEC documents reveal growing bitterness in the fight for True North. Publicis owns an 18.5 per cent stake in the Chicago-based group, which it is using to attempt to block True North's proposed merger

Publicis maintains that the True North-Bozell deal temporary restraining order. reliance on domestic business generated by the two days consider US agencies: 73.8 per cent for it has not provided adequate attack.

relations between the two

executive director of the British Chamber of Com-

merce in Hong Kong, said:

"Naturally we are concerned

when any foreign court exercises extraterritorial jurisdic-

tion. That has implications

panies in future doing busi-

ness with American compa-

nies will have very carefully

to consider their contractual

outcome of its Denver case,

and extra-territoriality,

cations for US and Hong

Kong companies wishing to

do business together in Hong

Kong, as it will become a

Yesterday, Wharf accused

the Denver court of exceed-

ing its mandate. "Under the

US constitution, the Denver

court has no authority to

impose trade sanctions to

enforce its orders. Only the

president and Congress can

legal benchmark".

could have long-term impli-

particularly on jurisdiction

Wharf has said that the

obligations '

"Clearly, Hong Kong com-

for Hong Kong companies.

Christopher Hammerbeck,

September 30.

The French agency also warns True North shareholders that the Bozell merger will trigger a \$80m-\$120m

It plays down past tensions between Publicis and True North, which it argues occurred only among senior management of the two groups and did not affect creative staff.

Publicis is also threatening action against the True North board for "breach of fiduciary duty", arguing that Bozell merger.

The Bozell deal places the directors' interests ahead of those of investors, the French agency claims. In an exchange of letters

earlier this month - reproduced in the filings - True North accuses Publicis of a "campaign of disruption". It suggests the takeover

would offer less value to its shareholders than the Bozell merger, and threatens retallatory compensatory damages against Publicis and its directors for their

suspends probe into

By Emma Tucker in Brussels

The European Commission has suspended its antitrust investigation into the proposed merger between WorldCom and MCI, the US telecoms groups, following requests to the companies for more information.

Brussels was due to have ruled yesterday on whether to clear the deal under European Union competition rules, or to extend its inquiry by a further four months. The investigation

will restart after Christmas. Meanwhile, Metro, Ger-many's biggest retailing group, was given clearance by the Commission to buy the European cash-and-carry businesses of Makro, which have annual turnover of DM13.8bn (\$7.8bn). Makro is owned by SHV Holdings, of the Netherlands.

Although both companies are mainly active in the wholesale cash-and-carry trade, their activities concern different markets. "The proposed concentration, therefore, does not lead to any addition of market shares on the national cash and carry markets," the Commission said.

Under the deal, Metro will acquire stakes of up to 60 per cent in Makro's 86 cash-and-carry sites in the UK, the Netherlands, Belgium, Spain, Portugal. Greece, Poland, the Czech Republic and Morocco.

Metro already owns up to 40 per cent of these operations. In addition, Metro will buy Makro's 40 per cent stake in its own eash-and-carry activities in Denmark, Austria, France,

italy, Hungary and Turkey. Brussels has also given the go-ahead to Merrill Lynch's proposed £3.1bn (\$5.1bn) offer for Mercury Asset Management, the UK's leading pension fund manager. The Commission found that the activities of the two companies were "largely complementary, with only very limited overlap between their business activities". It was also satisfied the new entity would face strong competition from other companies in the

Shell International Chemicals and BASF, two chemicals group, were granted a green light from the Commission for their polyethylene joint venture. The combined venture will challenge Polimeri Europa and Dow as the second largest European

European capacity, according to the Commission Competition officials judged that given the size of the new company and a number of strong competitors in Europe, the concen-



US court ruling goes against HK's Wharf

into Hong Kong's interna-tional business community,

and the wider issue of US

courts extending their juris-

ters has prompted business

leaders to raise the issue

By Louise Lucas in Hong Kong

Wharf Holdings, one of Hong Kong's biggest conglomer-ates, should be barred from considered Hong Kong matcommercial dealings with financial institutions with affiliates in the US, a Denver

The ruling, sparked by the group's refusal to turn over \$150m worth of assets held outside the US, is the latest twist in a long-running legal battle over the existence of a ered inadequate following cable TV business partnership with United International Holdings.

United claims that in October 1992 it was promised an option to acquire 10 per cent of the lossmaking Wharf Cable TV. Wharf insists no such agreement was

However, court judgments in Denver have so far tended to favour United, prompting Wharf to appeal and withhold payment. The company has warned that the case could have severe implications for business relations between the US and Hong

hit Greek

telecoms

operator

By Kerin Hope in Athens

turnover of Dr590bn.

line with new Athens stock-

exchange regulations requir-

ing listed companies to pro-

Analysts pointed out that

OTE's results were calcu-

lated according to Greek

accounting principles, which include fewer provisions than under international

accounting standards. How-

ever, the operator under-

went an international audit

in preparation for a global

The company said it still expected to achieve 1997

forecasts of a 20 per cent

improvement in pre-tax prof-

its to Dr304bn, on sales up 15

Analysts said OTE's reve-

nues had been affected by

the slow pace of digitising

Greece's fixed-wire network.

tracts worth Dr381bn for die-

ital switching equipment

this month with two local

equipment suppliers - Sie-

mens Hellas and Intracom -

after more than a year's

delay caused by a political

dispute over transparency.
It said its board had

endorsed new procedures

proposed by Price Water-

house, the international

accountants, to bring pro-

curement procedures in line

with international stan-

dards. As a result, digitisa-

tion is expected to rise from

49 per cent of the network at

the end of this year to more

Officials reaffirmed OTE's

commitment to acquiring strategic stakes in regional

telecoms operators. The

Greek operator is the only

firm bidder for a 40 per cent

stake plus management of

Moldtelecom, the Moldovan

state operator. However, the

\$46.4m bid for the strategic

stake may be too low, given

that the Moldovan govern-

ment had set an indicative

OTE Cosmote, the mobile

telephony subsidiary, yester-

day opened subscriptions to

its cellular service, due to

start up in January.

price of \$120m.

than 90 per cent by 2000.

The company signed con-

per cent to Dr780bn.

offering earlier this year.

duce quarterly figures.

Delays

with the Hong Kong govern-This matter is a source of tension in other parts of the world; for Hong Kong, the

added fear is that the territory's own courts are consid-China's resumption of sovereignity in July – a point already made by US judges in a case involving an American tourist who drowned in the swimming pool of a Hong Kong hotel. In September last year,

three judges in the US Court of Appeals ruled that case should be heard in Massachusetts because of the likelihood that the drowned woman's family would face problems in Hong Kong. Some lawyers in Hong Kong have also warned that

these cases, together with a handful of others concerning ong. essentially Hong Kong cases president and C Concerns have spilled over that were heard in the US, do that," it said.

Big Six firm in French merger

Touche Tohmatsu, one of said: "Following the me the global Big Six accoun- announcements within the tancy networks, yesterday profession, we have decided announced a merger with to join forces with DTT to

the big international net-works," said Jacques Man-Earlier this ardo, chairman of Deloitte Touche Tohmatsu France. "We focus on independence,

By Ted Bardacke in Bangkok

try's central bank.

pleted by February.

Directors and executives of First

Bangkok City Bank, a mid-sized Thai commercial bank, have quit

after "consultation" with the coun-

The authorities are eager to see the Thai bank bought by Citibank, of

Citibank has signed a memoran-

dum of understanding to take a majority stake in First Bangkok,

although it has described the move

as "preliminary" and contingent on

a due diligence process to be com-

Pricing of the deal has not been

Analysts say First Bangkok,

owned by whisky tycoon Charoen

Sirivadhanabhakdi, has been

plagued by poor management prac-

tices and resistance from some exec-

It is also struggling to fund its

operations as short-term debts more

than doubled in the third quarter

utives to the deal with Citibank.

and deposits fell 21 per cent.

speed up the creation of a French alternative to the big and integrated Anglo-Saxon

Calan Ramolino has 330 staff - including 30 partners - and turnover of FFr250m (\$42m). The combined firm will have 2,300 staff - with 160 partners - and turnover Andersen - the accounof FFr1.6bn. It will claim to tancy, tax and consulting Six mergers. Ed Kangas,

client proximity, local cul- Deloitte Touche Tohmatsu merging Big Six firms. ture and industry expertise." International – agreed a Arthur Andersen also Patrice de Maistre, chair merger with VB Groep, a believes it will be able to
The French firm of Deloitte man of Calan Ramolino, specialist in the public and merge with national Big Six not-for-profit sectors.

Of the Big Six global networks, four are trying to mergers. However, the Big merge to form two megafirms. Coopers & Lybrand is seeking to merge with Price Waterhouse, while KPMG is trying to combine with Ernst & Young, Although partners have backed the deals, regu- \$7.4bn for 1997, up 14 per lators have yet to approve

Both DTTI and Arthur

The firm said at the time it would keep away from Big - have said they want to confirm that we have the momentum to remain successful, attract the best

participate in the global Six mergers have so far received overwhelming support from partners around the globe. This month DTTI posted record annual revenues, of cent on the \$6.5bn of the preproducer after Borealis. with about 11 per cent of

people and thrive in today's

INTERNATIONAL NEWS DIGEST

Rival US oil groups merge

Ocean Energy, of the US, yesterday confirmed plans to merge with United Meridian, a rival oil and gas producer, and announced a shareholder rights scheme to protect the combined company from takeover. The link, planned as a merger of equals to qualify for tax-free status, would create the world's ninth largest independent exploration and production group, the partners said.

Both chairmen, United's John Brock and Ocean's James Flores, will be granted long-term employment contracts as a condition of the deal. Mr Brock has been nominated chairman; Mr Flores, chief executive. The shareholder rights plan, activated if anyone buys or tries to acquire a minimum of 15 per cent of the new company's stock, includes a provision to enable shareholders to buy Ocean shares at a discount. Management will own 15 per cent of the common stock in the new company, to be called Ocean Energy. It will based in Houston, United's current

Under the agreement, each United stock unit will be worth 1.3 shares in the combined company, and Ocean stock is valued at 2.34 new shares. Ocean shares rose \$2% to \$52% in morning trading, while United stock fell by the same amount to \$29%. Christopher Parkes, Los Angeles

TRUSTOR

Court recommends liquidation

A Swedish district court yesterday recommended that Trustor, the Swedish company at the centre of a missing funds probe, be forcibly liquidated. "The court recommends that Trustor is put into liquidation," spokeswoman Marie Schonberg said. She said the court had appointed

three people to handle the liquidation.
An Anglo-Swedish investigation was launched into Trustor's affairs in October when it was discovered that SKr620m (\$80m) had been removed from the company to the UK. The discovery came after Lord Moyne, also known as Jonathan Guinness, acquired 16.6 per cent of Trustor's equity and 51.9 per cent of the votes. Lord Moyne has denied any wrongdoing, but two of his Swed-ish advisers have been charged with breach of trust. A third is being sought by police.

Lord Moyne has since sold his shares to a company registered in the Virgin Islands. Trustor has sought to nullify the value of those shares, regardless of who owns them. It has also asked the court for a complete liquidation to protect minority shareholders.

■ FRANCE GAN sell-off launched

The French government yesterday formally launched the sale of GAN, the state-owned insurer, triggering the final significant insurance group privatisation after those of UAP and AGF. The move, which will take the form of a trade sale, was summarised in a few lines in the government's Official Journal, but the detailed conditions, which will be contained in a formal offer document, are not expected to be released until early January. The sale reflects a pledge given by the previous French government when it announced a FFr20bn-plus (\$3.4bn) rescue plan at the start of this year, and which was supported by the current left-wing administration of Lionel Jospin. Candidates to purchase GAN include Swiss Life, Eureko, ING and Fortis, as well as the French mutuals Azur-GMF Andrew Jack, Paris and Goupama.

DAIRY FARM

Simago sale early next year

Dairy Farm, the food retailing arm of the Jardine Matheson group, said yesterday the proposed sale of Simago, its Spanish supermarket chain, to Centros Comerciales Continente of Spain, would be completed early in the new year. The sale is expected to raise about Pta16.3bn (\$109m), according to Dairy Farm. This is sharply lower than the \$150m envisaged by analysts in October when the deal was announced. Dairy Farm said the price was still subject to adjustments based on Simago's 1997 trading performance and that, as part of the agreement. Continente would assume Simago's outstanding bank debt at the date of signing. Edouard Ettedgui, group finance director of Dairy Farm, said the carrying value of Simago's net assets at June 30 was about Pta13.3bn. The sale has been billed by Dairy Farm as part of its drive to concentrate investment in the Asia-Pacific region. Simago, acquired by the group in 1990, was lossmaking until last year when it showed a profit before interest of \$500,000. Louise Lucas, Hong Kong

■ MANUFACTURING

NCR sells assets for \$100m

NCR, the US-based computer, automated teller machine and retail IT equipment group, has agreed to sell its manufacturing assets in three cities to Solectron, a contract manufacturing specialist, for \$100m. Under the terms of the sale-and-outsourcing deal, NCR will outsource the manufacturing of its computer and retail products to Solectron for at least five years. Solectron will take on about 1,200 of NCR's staff. The three plants are in Columbia, South Carolina, Atlanta, Georgia and Dublin, Ireland and manufacture NCR's computer servers, retail scanners and point-of-sale terminals.

■ INVESTMENT BANKING

FBR lists on NYSE

A US investment bank and initial public offering specialist with ambitions to expand in the UK brought itself to the New York Stock Exchange yesterday. Friedman, Billings, Ramsey Group was ranked sixth among US investment banks in the first 11 months of 1997 in terms of money raised as a lead manager - \$1:82bn. It plans to launch a UK investment banking operation early next year, with an emphasis on financial services transactions

FBR also announced a "strategic alliance" with Pittsburgh-based PNC Bank Group, which has taken a 4.9 per cent stake. At its \$20 offering price, FBR, based in Arlington, Virginia, has a market value of about \$1bn. The shares opened at \$21% and were trading at \$20% at

Clay Harris, Banking Correspondent

MALAYSIA

MRCB ditches media plans

Malaysian Resources (MRCB), the conglomerate, is with drawing plans to restructure its media interests. Analysis said the change reflected the group's financial troubles, but MRCB said yesterday that the authorities would not consider its application for an exemption from rules on bidding for the remaining shares in the companies. The planned restructuring would have given MRCB 82 per cent of Sistem Televisyen Malaysia, known as TV3 which, in turn, would have owned 51 per cent of New Straits Times Press. Malaysian law requires any buyer of more than 83 per cent of a listed company to make an offer for its remaining shares.

Analysts said the waiver had been denied and the deal called off because of the financial burden it would have placed on MRCB, which last week was late in making a loan payment. MRCB said it had made the payment on Thursday on a \$250m bridging loan, but was in talks with bankers to restructure the loan.

Sheila McNulty, Kuala-Liampi

Calan Ramolino - the third biggest independent account-OTE, Greece's public ing firm in France. munications opera-The move confirms a trend networks." in which the global networks tor, yesterday announced weaker than expected ninenot involved in mergers within the Big Six are conmonth results, with pre-tax profits at Dr211bn (\$752m) on solidating with large local accountancy firms. "This agreement proves The results were part of OTE's first nine-month tradthat we are an alternative to ing statement, published in

sees top staff quit

The central bank said the Bank of

Thailand "didn't force" the manage-

ment and board changes but

"encouraged them for the health of the bank and the financial system".

All commercial banks in Thailand

must submit concrete plans for

recapitalisation by the end of the

year. Given scarce resources in Thai-

land, most new capital for the banks

is expected to come from foreign

investors or the government.

The Bank of Thailand was

recently granted wide-ranging inter-

vention powers to order changes at

struggling financial institutions. It

has been quick to use them, ousting

panies and bringing criminal fraud

Maurey Phadoongsidhi, First

Bangkok's new executive chairman

and acting president, is former presi-

dent of the Stock Exchange of Thai-

land and former deputy finance min-

ister. The central bank said his task

was to ensure that negotiations with

Citibank were conducted profession-

management at several finance com-

charges against executives.

the mergers between some of be the leading auditor of big arm of Andersen Worldwide chairman, said: "Our results Earlier this month, continue to grow through Deloitte & Touche in the organic growth and acquisi-Netherlands - also part of tion. They also plan to the global network of attract clients from the

marketplace."

Citibank Thai target | Cairo SE abandons 5% fluctuation limit

By Mark Huband in Calro

Egyptian share prices are to be allowed free movement following a decision by regulators to end a 5 per cent limit on daily price fluctua-

The pricing committee of the Cairo firms, which had called for an end to what amounted to official manipula-

To safeguard against unexpected

while brokers explain marked fluctuations detected by the exchange's increasingly sophisticated surveil-

Stock Exchange has responded to months of criticism by brokerage tion of share prices.

was allowed to rise or fall by more than 5 per cent on its daily opening

unusual practice. The pricing committee will be more interactive with

fluctuations, the CSE will be allowed to halt trade in particular stocks

Suspension of trading under the new practices is likely to be imposed

Until the recent decision, no share

"We are basically saying that we should allow for supply and demand to interact," said Sherif Raafat, CSE chairman. "We now have a more efficient trading system which can ing Cairo broker.

for up to 45 minutes in response to an imbalance between orders and sales for a particular stock. If the first suspension period fails to restore a balance, a further 45-minute suspension may be

balance is likely. Brokers and fund managers who had campaigned for the 5 per cent limit to be abandonned, yesterday welcomed the decision. Three brokerage companies are represented on the committee which made the decision.

imposed, which will lead to suspen-

sion for the rest of the day if no

"We can see that the management of the market is becoming more sophisticated, and they are doing away with some of the regulations that were too simplistic," said Aladdin Saba, of EFG-Hermes, the lead-

Timex and Titan end Indian alliance

Timex, of the US, and Titan, India's leading watchmaker, have agreed to dismantle their five-year-old marketing and distribution alliance. Timex will buy Titan's 29 per cent stake in Timex

Watches Limited and take

direct control of the joint

venture, which claims 60 per

cent of India's "organised

watch market", and about 30 able sports watches, while

per cent of the overall mar- Titan recently extended its secured Titan's domestic them, with Timex selling the fact that many watches are sold by unaffiliated roadside vendors. Timex will develop its own

sales, design, marketing and service operations in a move which will increase competition between the two. It has already cut into Titan's target market through its sales of fashion-

ber of lower-cost models.

in India, analysts said that Titan - whose principal shareholder is the Tata developing export markets. Group, India's biggest conglomerate - "could be the bigger loser". The alliance with Timex Indian market between

ket. The difference reflects product range into Timex market against its most pow- low-cost watches and Titan territory, launching a num- erful potential competitor concentrating on upmarket Although it could be diffees in return for marketing ficult for Timex to replace and servicing Timex Titan's distribution network watches. It also enabled Titan to focus on state-ofthe art luxury watches and For half a decade, Timex

and Titan had an informal

agreement to carve up the

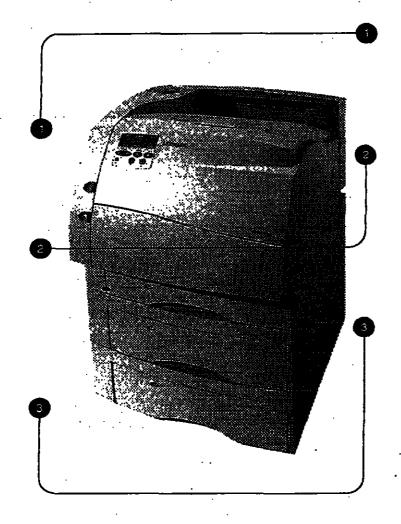
and ensured a steady flow of products. This gave Timex access to Titan's 4,500 dealers and 60 showrooms, while Titan had an ally with expertise in mass-production of quality watches.

But the alliance has come under strain during the past two years, heightened by disappointing results at Timex

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Rival US oil groups merge

MCEWRY 321 MILAS LALL MAINS

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Court recommends liquidation

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Sears sells footwear chain to Brantano

By Peggy Hollinger in London and Emma Tucker

Sears yesterday all but closed the book on its history as Britain's leading footwear retailer with the announcement of the sale of its out-of-town shoe chain, Shoe City, to Brantano of

Brantano, an out-of-town shoe retailer which claims footwear stores are very dis-9 per cent of its home count-oriented," said one market, is buying 44 Shoe analyst. "Shoe City never City sites and the accompa- really got to grips with that, could in other parts of the disposal of Shoe City's

Of this amount, £1m is deferred for three years and the consideration could rise to £7m, depending on the performance of Brantano's

It is Brantano's first big move overseas and could have a significant effect on the already depressed UK footwear market.

shares.

"Continental out of town nying stock for a minimum probably because they group.

sourced badly. Now we might see someone sourcing last but one in a series of more aggressively."

Joris Brantegem, chief of British Shoe Corporation, executive of Brantano, said the shoe retailer and manu-Shoe City was "a unique facturing business built up opportunity and fits per- by the company's founder fectly within Brantano's Sir Charles Clore. At one strategy for international time the Sears conglomerate expansion". The group, which has 103 of shoes worn in Britain.

outlets, will keep 1,250 Shoe

disposals from the break-up Sears shares closed 1p up at 50%b. sold one in four of every pair

Sears said the deal would City employees. Sears said it result in a loss on disposal of would try to redeploy as some \$27m, and a positive many of the remaining cash flow of about £9m. The 650-700 employees as it costs include the closure and

The group said it was con- shoe concessions without fident it would soon be able to announce the sale of the last remaining shoe business, Cable & Co, which was profitable and had attracted several offers.

Analysts said it now appeared that Sears had been able to exit its loss-

making shoe business within

the £150m provisions set earlier this year. Also, the group had achieved the deals to sell

Shoe City, Dolcis and the

adversely affecting its cash position.

However, they said the deal would now force investors to focus on the performance of the core businesses, women's wear and the department store Selfridges, which would be demerged next summer.

Some analysts feared trading could prove disappointing and affect sentiment surrounding the demerger. "It is not the end of the bad news flow from Sears at all," said

drop at

Acatos

Edgecliffe-Johnson

Acatos & Hutcheson, the

edible oils and fats manufac-

turer, admitted yesterday

that further "distressing"

delays to its plan of opening

Europe's lowest-cost vegeta-

ble oil facility were still

A fall in pre-tax profits

from £7.7m to £5.8m (\$9.6m)

in the year to September 28.

when turnover fell from

£282m to £277m, left the

full-year dividend uncovered

by earnings and knocked

the shares down 26p to 259p.

Profits from continuing

operations were 8 per cent

lower at £5,2m because of

weighing on profits.

By Andrew

Failure to disclose Morris Ashby was in talks leads to critisicm of stockbroker **Factory** delays behind

Panel issues rebuke to Williams de Broë

By Andrew Edgecliffe-Johnson

The Takeover Panel yesterday delivered a rare public rebuke by criticising Williams de Broe for failing to alert it that a client was in takeover talks while its shares were rising sharply.

The Panel concluded that the stockbroker breached the City takeover code when it failed to report bid discussions at Morris Ashby, which coincided with a 23 per cent rise in the die-cast-

Ian Stanway, the Williams de Broë corporate finance ments, but Williams de Broë director who led the bid team, said: "We feel this treatment was rather

He argued that a private letter from the Panel would

Reckitt

expands

Reckitt & Colman, the

consumer products group,

has bought four US cleaning

product brands for \$160m

The deal will increase the

company's US sales, giving it

window cleaning and pre-

wash stain removers. Reckitt

is buying only the brands

\$7m. Manufacturing will be

transferred to Reckitt's exist-

Annual sales from the

brands are \$131m and they

are expected to make a profit

US sales by about 10 per

cent to 36 per cent of the

The company said the deal

would help fill some gaps in

its portfolio of brands and

was in line with its strategy

of managing niche products

with first or second place in

The four brands are

They were originally part

Spray'n'Wash, Glass Plus.

of the consumer products

division of Dow Chemicals,

the US chemicals group,

which was sold recently to

SC Johnson is now selling

on those brands that do not

fit with its business or which

are likely to lead to objec-

tions from the competition

Vivid and Yes.

SC Johnson.

regulators.

The deal will lift Reckitt's

contribution of \$16.2m.

and net assets worth about (\$310m) hostile bid.

styles.

in US

By Roger Taylor

from SC Johnson.

ing facilities.

across than a public notice which has drawn attention out of all proportion to the

Carlton Evans, secretary to the Panel, said however: "The message is that we regard the making of timely announcements as being extremely important in order to prevent false mar-

kets and insider dealing."
Mr Stanway said: "We are absolutely convinced there was no false market." The Stock Exchange said it always investigated "unusual" share price movesaid it had not been questioned by the exchange during the bid.

The Panel's attention Ashby's shares from 280p in

No one could accuse Charles

Cavell, the president and

chief operating officer of

Quebecor Printing, of being

"The Marquis of

Queensberry's rules don't

apply to the market today -

it's kick-boxing and kung

fu," says the head of the

attempt to wrestle Wat-

moughs, the UK printer, into

submission with a £188m

This is indeed a clash of

For Mr Cavell, his British

target is hide-bound, longs

for the good old days and is

seemingingly unable or

unwilling to face today's

Yr to Sept 28 277.3
. 6 mits to Sept 30 . 6 mits to Sept 30 2.19
. Yr to Sept 30 34
... 6 mits to Oct 31 20.3

harsh market realities.

RESULTS

Investment Trusts

afraid of confrontation.

serious bid talks with Automotive Components Investments of the US, to 345p on November 28, when the Pan-

On December 1, after a 14p one-day rise in Morris Ashby's shares, the company admitted publicly that it was in talks.

about the bid by ACI's advis-

Two days later ACI announced a 400p recommended bid.

Mr Stanway said: "We monitored the share price extremely carefully but were convinced that every share price movement was wholly attributable to other events." These included positive reaction following preliminary results on July 8 and a lack focused on the rise in Morris of liquidity in the shares. The Panel said such expla-

a competitive marketplace,"

there, and Mr Cavell is deter-

So, early this month he his UK target. At times it return to the helm of the

brash confidence and a rel-

ish for competition red in

tooth and claw. "This is a

going to expand here. It's

that simple," Mr Cavell

stated on December 3, when

Mr Walker, by comparison,

0.085L 0.46L 1.384 0.485 9.45L4 0.529L 0.11) 0.233

the bid was launched.

(281.9)

(26.7) (2.24) (42.7) (3.1) (1.06)

(0.25□)

(1.97)

(-) 0.066L (78.63§) 0.694 (246) 1.53 (-)

Mr Cavell and Patrick summer.

the hunting.

Kick-boxing versus kindliness

and there's no safe corner in nent believes is vital.

Andrew Davis contrasts leadership styles at printers Quebecor and Watmoughs

"There's no place to hide on the aggression his oppo-

mined to be the one doing reins once again at Wat-

relief the contrast between group unexpectedly in the

Quebecor's head is full of worked for more than 50

excellent market and I am company... I was not pre-

can seem retiring and short strong pound and paper

61.7L† 6.9L 82.12

2.52 0.34L 4.96

(7.88♥) (0.0421) (0.291) (1.37) (0.103) (6.041.4) (0.092) (0.092)

(-) (0.601)

attempt to prevent it from making its own judgment: "nevertheless it had that Such statements by the

ble", but it was "of the

utmost importance" that the

Panel should be consulted

The Panel accepted that

10 per cent or more.

Panel are infrequent. In Feb-

His is a kindly presence,

Such comments throw into his chosen successor, left the and one quicker to coin a

years, in highly personal

terms, a style unimaginable

in Mr Cavell: "I really

good base and this is an believed and believe in this nental European operations

pared to see my life's work

shattered because of a set of

battered this year by the

(14.6) (0.1L) (0.48) (5.9) (1.42) (41.2L) (47.L)

unfortunate circumstances."

Walker, chief executive of Mr Walker explains his they have advantages.

of retirement to take the it an attractive target.

era ha hac

moughs after Declan Salter, more aggressive predator -

The company has been is competitive, but kung fu

Dec 31 Dec 31 Jan 31

1.463

he argues. It is a jungle out brought back from the brink have fallen sharply, making

ings, the adviser to Applied Distribution, had breached the code by not alerting the about any share price rise of Panel of a steep share price rise until shortly before the company announced that it there was no deliberate had received takeover

evant facts" about its perfor-

UK - profits and the shares

But despite facing a larger.

memorable phrase - Mr

Walker and his team believe

He cites longstanding rela-

and a concentration on time-

sensitive work that means

European competitors -

including Quebecor's conti-

cannot compete because

they cannot get work across

For Mr Walker, the market

is not yet a skill he feels he

10.5

0.25

1.9**

the Channel on time.

ne with key cl

In March it criticised BZW "for failing to disclose all relmance fees when it asked for have been a more appropri- mid August, when it began nations might be "plausi- ruary it concluded that Bar- its client, Northern Electric.

problems at its Orchard Place plant in the Thames Estuary, which had been due to open early in 1997. said: "It is very distressing for me once again to have to report failure to meet even prices which were lower in revised deadlines for the Orchard Place refinery continental Europe than the upgrades and automation.

and the associated full commissioning of the new bakery fats and retail margarine factory." It had been difficult to get customers' approval for supplies from the new plant over the Christmas period.

he added. The problems

very considerable toll" on profits during the first The group, which is cutting more than 200 jobs in the closure of its Bootle and Trafford plants in the north of England, has incurred costs of at least £6m because

of the delays. Colin Campbell, the new finance director, predicted that "the vast majority" of production would move to the new site by February.

The Britannia Refining associate, which makes chocolate fats, incurred a "substantial but reducine" loss, while the soft oil division performed well.

Mr Hutcheson, who has taken on an executive role since a boardroom clear-out in August and owns 10 per cent of the group, said he expects to drop this function within the year. "My incentive plan is the share price and dividend," he added.

An unchanged final dividend of 6.5p makes a total of 10.5p (10p), payable from earnings per share of 9.5p, down from 14.5p in 1996 when the outcome was helped by disposal profits.

NEWS DIGEST

Lloyds TSB in US factoring sale

Lloyds TSB Group said yesterday it expected to make a £160m (\$264m) pre-tax profit on the sale of one of its factoring operations to BNY Financial Corp. a subsidiary of Bank of New York.

The UK bank's Lloyds Bank Factors subsidiary is selling International Factors, which offers domestic and export factoring and invoice discounting services to small and medium-sized businesses. It had total assets of £817m The profit, which will be taken in the half year to next

June, represents the premium over net assets, which stood at just under 25m on November 30. The final price will be based on year-end assets. International Factors was founded in 1960 and bought by Lloyds for £700,000 eight years later.

The disposal is intended to eliminate duplication

created by the Lloyds-TSB merger, which resulted in three separate operations in the sector. The other two, Alex Lawrie and TSB Commercial Finance, will be

Eurosov postpones flotation

Eurosov Energy, a Russia-oriented oil developer, has postponed its flotation until the end of January. The company, which is seeking to raise £15m (\$24.8m) via a fully underwritten placing, said the original plan to list before Christmas had proved too ambitious.

Jonathan Stewart, chief executive, said there was sufficient support for the listing but not all the institutional investors that the company wanted on board were ready to move by the original date.

The issue price is expected to be 115p-130p a share. giving a market capitalisation of £40m-£44m.

Mr Stewart said the delay would not affect operations or development drilling at the Magma fields in western Siberia. The company hoped to lift output from 2.645 b/d to 20,000 b/d by 2000 and planned £31m capital expenditure in the next two years.

Micro Focus US purchase

Micro Focus, a software house with quotes in London and on Nasdaq, has agreed to buy privately held XDB Systems of the US, a provider of development, maintenance and connectivity tools, for the DB2 database standard.

Holders of XDB shares will receive Micro Focus shares ased on a formula which values XDB at \$13.4m. There will be a further payment of \$3.1m for certain assets of XDB. The value of shares to be issued will depend on the mid-market price of Micro Focus shares in the 30 trading days prior to the closing date, expected to be on January

In the year to January 31, XDB lost \$3.2m on sales of \$10.1m and had assets of \$13.1m.

First Call recommends offer

KanDo Group, a subsidiary of LM Loyalty Management Holdings, yesterday made a recommended cash offer for First Call, valuing the ticket and management services company at £7.35m. The offer values each First Call share at 10.25p, representing a 64 per cent premium to the closing price on December 19, the last day prior to the

The shares closed yesterday up 3%p at 10p. Acceptances representing 63.24 per cent of First Call's equity have been received from its directors and other

KanDo is the UK subsidiary of LMH, which is based in Netherlands Antilles. Through international divisions it operates customer loyalty programmes using the Air Miles concept. Smith & Williamson is acting on behalf of KanDo, and Charles Stanley has advised First Call.

Vymura signs Benetton deal

Vymura, a wallcoverings maker, yesterday signed a licensing agreement with Benetton, the Italy-based multinational fashion house, to produce a range for the UK market.

The deal is worth up to £10m (\$16.5m) in sales over five years. It is the first time a British company has brought a home furnishing product to the UK market under the Italian company's label.

Critchley buys in France

Critchley Group, which makes cable identification products and components for the electrical and telecommunications industries, has acquired Groupe Riondet-Malbert, a French specialist manufacturer, for

In the year to November 1997, Riondet-Malbert's sales were FFr75m and profits were FFr10m. The net assets acquired are about FFr14m.

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Watts expands in Germany

Watts, Blake, Bearne & Co, the clay mineral mining group, has agreed to buy a quarry and a mineral rights concession, both in the Westerwald region of Germany. for £10.2m (\$16.8m) cash from Keramchemie. Half is payable immediately and the remainder at the end of next

Recent drilling has indicated about 10m tonnes of reserves of fine ceramic clays at the two sites.

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. Water exceptional credit. †On increased capital. ØAim stock. Gross rental income. *Comparatives restated. *After adjustment for scrip leave. *Excludes special. SAt March 31. SSSecond interim; makes 2.9p to date. **Rincludes foreign income dividend element. activ benefit national eres to alan and act mare budgeting and agresimple for the nature of EUMETSAT's abuse of EUMETSAT's abuse to surrountly 250 to ECu. The main took for ing expenditure is a

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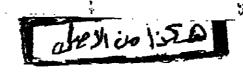
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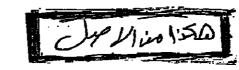
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WS DIGES! Joyds TSB in JS factoring sale

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MANAGE COLOR OF THE STATE OF

his own book, The Soul of Management, blending empathy with social responsibility. Caspar, meanwhile, was struggling for inspirade Bierreit aus ausgemannen aus aus aus aus Britania de Sant a protion. Concepts of Empowerment for the First Millenin the point to the conium was a bit of a mouthful. A STATE OF THE PARTY OF THE PAR

The three gurus made their way to Jerusalem following not one star, but the seven stars of superior performance - status, sacrifice, synergy, selflessness, self-confidence, selfdiscipline and self-awareness laid down by Balthasar in

the astrologers' notes and looked

through his tele-

scope. There was no mistak-

ing the sign; a publisher's

contract if ever he'd seen

one. His work was complete.

He suspected he could

improve on the title, *Exem*-

plary Leadership, but there

would be plenty of time on

Melchior was saddling his

camel. He felt more confi-

dent about the heading for

the way.

his best-selling work, In Search of Alliteration. "Hyphens are cheating." said Caspar. "That way you

RECRUITMENT

The Three Wise Men were the world's first-ever management gurus, says Richard Donkin

Kings bearing mission statements

Anybody could do that." "That's my next book, In Search of Self-management," said Balthasar. "It outlines the 30 characteristics of

"Too many," said Caspar who preferred to use boxes, curly arrows and inverted pyramids in his work while Melchior was wedded to his Mastering Messiah Matrix and the strategy trees he described in The Empty

Their consultation with Herod did not go well. He declined a suggestion of a 360 degree appraisal. As a non-executive appointment from Rome, he was concerned that his position might be vulnerable to institutional pressures.

He was, however, attracted to their description of re-engineering and ordered an immediate, if drastic, downsizing programme involving said Caspar. "That way you all males under the age of could get 20 or 30 really good two. "It's a form of succesqualities without trying, sion planning," he cried as

hem. And so it came to pass that the three wise men arrived at the manger and beheld the newborn baby.

"What he needs is a mission statement that outlines a sense of vision," said Balthasar who held that strategic vision, shared values and a focus on creative culture were the three essentials of organisational leadership. He also needs a decent office." he said, looking around at the hay-strewn stalls with donkey, sheep

and lowing cattle. Melchior disagreed. "This is the virtual Messiah. He doesn't need offices, company camels or grand titles. His organisational structure will demand that you take up your bed and walk to the next assignment. I call it hot

The three men consulted on the mission and tossed around a few ideas such as: to create a new religion or to

he watched the sages depart do great deeds but they set databases for the best people in the direction of Bethle- tled on: to be the best. "We can develop it later," said Melchior. "The most important thing about the mission statement is the process you go through in arriving at a suitable form of words. The idea is to distill your aims and values, allowing you to

> "We shall also need a competency framework if we are to establish training and development inputs supported by internal mentoring and coaching."

focus on a growth strategy

'Shouldn't we leave that to the parents?" asked Cas-

"Ordinarily," said Balthasar, "But this boy will be chior. on a fast track, moving through a series of projects. He's going to need early international experience Egypt should do. Is the flight booked? And there will need to be some form of bench-

marking." The gurus trawled their

in their respective fields. They listed Moses, Elijah, against a table of hard and soft measures of achievement - miracles, parables, raising the dead, feet washing, transmogrification.

'What about generalship?"

he gurus pondered the question. Generalship could be a problem, considering the successes of Alexander the Great. Hannibal and Julius Caesar. "Don't forget Sun Tzu," said Caspar. "T've done a book about bim." "We all have," said Mel-

"The question is, just what kind of leader are we looking for - the old style command and control type or someone who has more of an enabling approach?" said Balthasar. "We must concentrate on core competencies. This man is going to need good interto get people to buy into a global change programme." "Have you thought about

a shepherd?" said a voice from the back of the manager. The Three Wise Men could just make out a figure in the light of the glory that was shining all around. It was a shepherd. "We were out watching our flocks by night when an angel of the Lord came down and told us not to be afraid but to come over here where we would meet the new Messiah. It seems to me that a sheoherd would make a fitting role

model," he said. "He has a point," said Melchior, mentally constructing a new chapter in his book he would call "shepherding your employees towards outstanding shareholder value". He liked the flock metaphor.

The problem with the shepherd," said Balthasar, "Is that it would mean the end of smiting down." They shuffled uneasily. Smiting

personal skills if he's going down had been an effective way of achieving an immediate improvement on the bot-

> "I always thought that smiting was a short-termist solution. It's time we ended begatting and the rest of the Old Testament jargon. The emerging language of people management could draw on farming terminology. The new leaders will be shepherds and fishers of men, said Melchior.

"So the defining source of competitive advantage for the Messiah will be the way he treats his people. Communications and people skills are essential. He has to be able to deliver a sermon to 5.000 if necessary.

"This man can through the hierarchical structure if he builds himself a great team. He will have the ability to re-invent himself. He's not going to need IIP (Investors in Pharisees) status. But he will need a workable recruitment policy,

supported possibly by a bat-tery of tests and action learning. I think it more important he goes for the

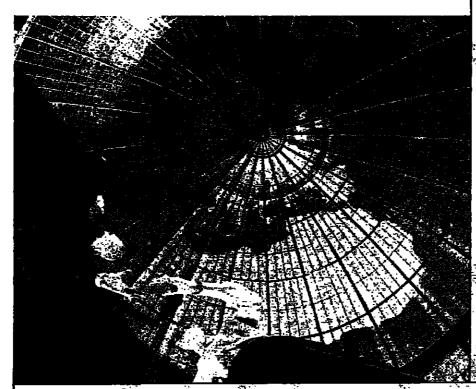
right kind of fit - fishermen, shepherds farming types, practical people." "Like us," said Caspar. He did not notice the uncontrolled burst of mirth from the shepherds. "We haven't yet discussed reward

strategy," he said. "I think it should be based on defined performance measures. But how do we judge? Numbers of converts, good deeds, miracles, lives saved? What about bonus and should we put in place a long-term incentive scheme to align his aims more closely with those of his stakeholders.'

"I don't think that will be necessary," said the shepherd. "But he could use your gold, frankincense and myrrh." And so it was that the gurus left their gifts and outlined a modest outplacement package to deal with the Herod restructuring. The case study was related later in what would become the bestselling management guide in history. But they didn't write it.

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INTERNATIONAL COMPANIES AND MARKETS

Sappi shares lifted by reorganisation

in Johannesburg

Shares in Sappi, the South African pulp and paper producer, rose yesterday following Monday's announcement that it would set up a new shares in the four weeks head office in London to manage its international fine paper interests.

The shares closed up R1.15 that the restructuring could at R24.50 in Johannesburg, still well below the R43.85 level at which Sappi struck a cash and share deal in September to buy the KNP Leykarn operations of KNP BT. the Dutch packaging and distribution group.

The Dutch group last week Fl 300m (\$61.8m) extraordinary charge to cover the book loss on its 20 per cent

received as part of the \$746m "We want to make our fine turnover of approximately sale to the South African paper business more visible \$46n.

book the share value in its the keen focus we now have cent share of the western year-end accounts at R27.50, on fine paper-making," he the average price of Sappi the charge.

Meanwhile, analysts said herald a separate listing for the group's fine paper inter-

These could be listed evenestablished a higher profile and track record. Eugene van As, chairman.

announced it would take a said the new company, under a new name, which which would be registered in the UK, would be a whollystake in Sappi, which it Johannesburg-based group. of about 4m tons and a ture viscose.

and give the financial mar-

All Sappi's fine paper before the announcement of interests would be moved into the new London-based

said.

These include 16 paper mills, including those operated by SD Warren in the US; Sappi Europe, which includes the German subsidtually in London or New lary Hannover Papier and a for coated wood-free paper, York, once the company bad mill at Blackburn in the UK; KNP Leykam, and Sappi Southern Africa.

The company will trade has still to be decided. The mills will have a

Mr van As said the new KNP BT said it would kets a clear understanding of company would hold a 25 per market for coated wood-free paper, which is used in high quality publications such as company reports and glossy

It would also be the single largest exporter of these grades to south-east Asia, he

the southern African market with a further 25 per cent in the US market and 22 per cent in Europe. The group's African inter-

ests include Sappi Saiccor, which supplies about 15 per cent of the world's dissolvowned subsidiary of the combined annual output ing pulp used to manufac-



Eugene van As: wants to make fine paper business 'visible'

JP Morgan in \$9.72bn Ukraine receives boost from discount T-bills

By Edward Luce against the possibility of

credit default scheme

J. P. Morgan has purchased \$9.72bn of credit default protection on a wide range of its security holdings in an innovative credit swap agree-

The swap, which involves transferring the risk on the bank's holdings to a legally separate vehicle called Bistro (Broad Index Secured Trust Offering), is probably the largest credit protection

agreement to date. Under the transaction, Bistro has launched \$697m worth of bonds split between a senior and a subordinated tranche.

The bonds are collateralised by the equivalent increasingly competitive secamount in US Treasury tor. "We are likely to see bonds, which were purchased with the proceeds of the original bond issue. In return for hedging itself

WORLD BOND PRICES

default on the 307 separate securities listed under the credit swap, J.P. Morgan will pay a fixed amount to the trust over its lifetime.

Bankers said the deal reflected a growing trend for banks to adopt a more sophisticated risk management approach to their securities portfolios.

In addition to providing a hedge against default on its holdings, credit default protection enables the buyer to free up capital which had been previously set aside against the risk of default. This enables the bank to an important objective in an many more deals of this nature and size in the next

few months," said one

banker in London.

Credit default agreements have recently become increasingly popular among investment banks and lever aged funds as a form of disaster protection.

It also gives the holder the opportunity to write their own default protection agreements on the same paper on which they have bought protection in the first place. If the price of the security has fallen they can charge more for the protection and pocket the differ-

The senior \$460m tranche was launched at a spread of 60 basis points over Treaboost its return on capital - suries. The subordinated \$237m tranche was launched at a spread of 375 basis points over Treasuries. The agreement is between

Bistro and Morgan Guaranty, a wholly-owned subsidiary of J.P. Morgan.

Ukraine's Treasury bill market received a boost this week with the sale T-bills via Merrill Lynch, the US investment bank.

Ukraine experienced a sharp increase in the sale of two- and nine-month OVDP discount T-bills on Tuesday, raising a total of 146m hryvna (\$77m), the central bank said.

Demand was strongest for the nine-month paper, while three- and one-year T-bills failed to sell at an acceptable price, the bank said.

sale of 750m hryvna worth of T-bills, a trader at Merrill Lynch said. The trader said the T-bills were "oversubscribed and

Low Est. vol. Open int.

28,725 136,474

Merrill Lynch became the designated international and 12-month bills on roubles at 2pm Ukrainian December 19.

The sale of the T-bills, which were sold at yields of 44 per cent, was an attempt to bail Ukraine out of its financial difficulties and investors' faith in Ukraine's T-bill market.

• The Ukrainian Interbank Currency Exchange (UICE) will today begin futures trading of the national currency against the US Ukraine last week dollar, Russian rouble and successfully completed the D-Mark. The move is an attempt to

help investors feel more Ukraine's secure in fluctuating market. Ihor According to

US CORPORATE BONDS

7.25 AA-7.00 A+ 8.00 BBS

TOTAL PRES

distributed to a large range Seliverstov, UICE's first of international investors". deputy director, the UICE plans to start trading three-month contracts for agent for sales of nine- \$1,000, DM1,000 and 1.000

> Mr Seliverstov said it was the first attempt at futures trading of the hryvna in

Ukraine. "I don't expect too much help restore foreign trade activity because [It's] the end of the year," he said. "But I do expect in the long run this will be quite a rapidly developing market

with high demand." The new market is an attempt to provide investors with a way of hedging their capital in Ukraine, he added. The official rate of the hryvna is set daily by the

+0.01 -0.01 -0.01

ed to the same same

UICE. Yesterday unchanged at \$1.8960.

Gilts benefit from 'flight to safety

GOVERNMENT BONDS

By Simon Davies in London and John Authers in New York

European government bond markets moved higher in thin trading yesterday, as the Korean crisis deteriorated. The further weakness of the Japanese stock market, and collapsing Korean currency and bond prices, encouraged the so-called "flight to safety".

Kit Juckes, bond strategist at NatWest Markets, said: 'We've been winding back interest rate expectations in Europe over the past two months, and it is underpinning this steady upward movement in bond prices. All the big stories at the end of the year are pointing to

no inflation."

UK GILTS hit an all-time high, and the March contract settled at 1212, it off its high but # up on the day. However, volumes remained weak, with just 24,000 contracts traded.

In the morning, trade data highlighted the impact of strong sterling on the economy, and the short sterling market suggested expectations that interest rates may have peaked. The yield spread against bunds narrowed to 108 basis points.

GERMAN BUNDS also benefited from Asian gloom. with the March contract in London settling 0.15 higher at 105.05. The yield curve continued to flatten, but there was little market activity, with volumes of just 37,000 contracts in the March

INTERNATIONAL BONDS

5.750 5.750 5.375 3.820

ITALIAN BTPs remained

investors responded to the low inflation data, released the previous evening.

Expectations of an interest rate cut were fulfilled after the market closed. The March contract in London settled 0.34 higher at 116.54. Meanwhile, the yield spread against bunds narrowed by three basis points to 32 basis points - just four more than

Spain. Meanwhile, the New York bond markets were unmoved by the turmoil in Asia. After initial gains, US TREASURY prices were virtually unchanged from their opening level across the yield

curve by mid-session. At 1.00pm, the benchmark 30-year treasury bond was unchanged at 103%, yielding 5.879 per cent. There was little movement at the short end, with the two-year bond also unchanged, and yielding

5.675 per cent. Supply considerations weighed on the market, with an auction of \$11bn in fiveyear notes due in the afternoon. However, healthy demand was expected, given the continuing worries over

There was also interest in a range of US economic data, with a sharp rise in durable goods orders in November counter-balanced by news on retail sales. Indications that sales over the holiday season were slow helped assuage fears the economy might be

overheating. There was also cheer from the Commerce Department's downward revision of thirdquarter gross domestic product figures. It now estimates the economy grew at 3.1 per cent in the quarter, comthe strongest performer of pared with an original estithe European markets, as mate of 3.5 per cent.

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Manage	11/04	7,500 1	113.9700	5,04	-0.02	-0.09	-0.25	-0.39		Open	Sett price	Change	High	Low	8
	07/07 07/27		105.5800 1 09. 3400		-0.01 -0.01	-0.05 -0.03	-0.28 -0.28		Mar Jan	104.95	105.05 104.46	+0.15 +0.15	105.16	104.89	5
reland	04/99 08/06		101.5500 117.0500		-0.01 -0.02	-0.09 -0.11	-0.44 -0.49		0.21			70,10			
taly	05/00		102.7800		_	-0.21	-0.42			FUTURE			DM250,000	O points of	_
·	05/02 07/07		104,7200 109,3500			-0.21 -0.18	-0.44 -0.46		Strike Price	Feb		LLS Apr	Jun F	eb Ma	· PU
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lapin	03/00		112.7300 117.0300		-0.01	+0.02	+0.23		10550 10600	0.30 0.14				.75 1.03 09 1.35	
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Portugal	03/99		109,3400	5.42 4.68	-0.04	-0.03	-0.22								
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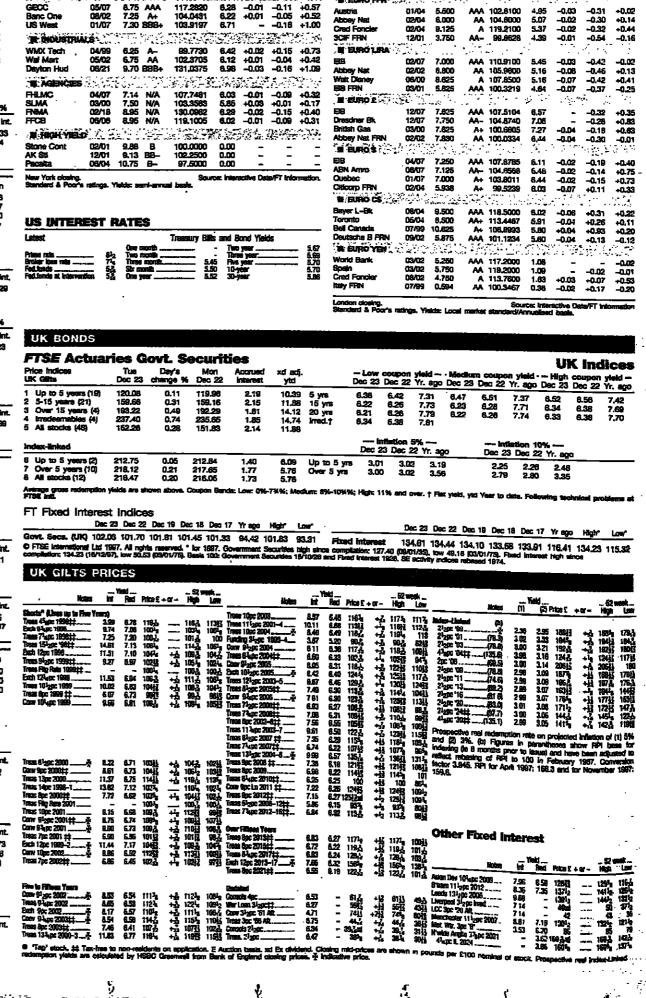
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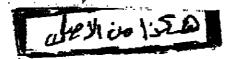
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aly							
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л 	116.00	115.97	+0.34	116.00	116,00	78	73
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NOTIO	Open 100.34 NAL SPAN 100.34 NAL UK G	Mar .87 .62 .42 .1 Pass 280 MISH BON 106.58 MLT FUTL Sett price 121-14	Jun 1.18 0.97 0.90 3. Previous 6 Change +0.27 JRIES (LIFF 6 Change +0.44	day's open High 106.67 Figh 121-13	0.80 1.05 1.35 int., Calls 36 1.08.27 0.32nds of 1.0w 121-04	Est. vol. 29,275	1.71 2.00 2.33 8780 Open int. 90,421 Open int. 8235
rice 1650 1700 1750 E. vol. tot Patin NOTIO RY NOTIO	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar .87 .62 .42 1 Puts 280 MISH BON 106.58 MLT FUTL Sett prior 121-14 121-29	Jun 1.18 (0.97 0.90 0.90 0.90 0.90 0.90 0.90 0.90	day's open High 106.67 High 121-13 122-07	0.80 1.05 1.35 1.35 1.35 int., Calls 3i 1.08 27 0 \$2nds of 1.21-04 121-16	Est. vol. 29,275 100% Est. vol. 312 24821	0.421 Open Int.
INCOME	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar .87 .82 .42 1 Puts 280 Sett pric 108.58 MLT FUTS 121-14 121-29 URES OP	Jun 1.18 0.90 0.80 0.80 0.Previous 6 Change +0.27 RES (LIFF 6 Change +0-13 TIONS (LIF	day's open High 106.67 High 121-13 122-07	0.80 1.05 1.35 int., Casts 3t Low 108.27 0 \$2nds of Low 121-04 121-18 30 64ths of	Est. vol. 29,275 100% Est. vol. 312 24821 100%	0.71 2.00 2.33 8790 Open int. 90,421 Open int. 8235 181197
PAINTO	Open 121-04 121-19 CRLT FUTU	Mar .87 .62 .42 1 Pass 280 Sett prio 106.58 MLT FUTT Sett prio 121-14 121-29 URES OP	Jun 1.18 0.97 0.80 0.97 0.80 0.Previous 6 Change +0.27 JRES (LIFF a Change +0-14 +0-13 TIONS (LIF	ES (MEFF) High 106.67 FS 150.00 High 121-13 122-07	0.80 1.05 1.35 1r. Calls 3t 1.08.27 0 32nds of 1.21-04 121-16 30 64ths of	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS —	1.71 2.00 2.33 8780 Open int. 90,421 Open int. 8235 181197
ices (eso (eso (eso (eso (eso (eso (eso (e	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar	Jun 1.18 0.97 0.80 0.97 0.80 0.90 0.80 0.90 0.90 0.90 0.90 0.90	day's open High 106.67 High 121-13 122-07	0.80 1.05 1.35 1.35 inc. Case 3t 108.27 0 32nds of 121-04 121-16 30 64ths of	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr	1.71 2.00 2.33 8780 Open int. 90,421 Open int. 8235 181197
ince 1650 1750 1750 1750 1750 182 vol. tot pains 1 NOTIO INC INC INC INC INC INC INC I	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar .87 .82 .42 1 Pate 280 MISH BON 108.58 BLT FUTL 121-14 121-29 URES OP CA Mar 1-48	Jun 1.18 0.97 0.80 0.97 0.80 0.Previous 0 FUTURE 0 Change +0.27 0 Change +0.13 TIONS (Lift Apr 0	High 106.67 High 106.67 High 121-13 122-07 FFE 250.00 Lun Fe 0 0-3	0.80 1.05 1.35 1r., Calls 3i 1.25 1r., Calls 3i 1.20 1.20 1.21 1.21 1.21 1.21 1.21 1.21	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50	0.77 2.00 2.33 18780 Open int. 90,421 Open int. 8235 181197 Jun 14-50
toe (650) (770) (770) (750) (2 vol. tot (pailine NOTIO) (1 vol. tot (pailine) (1 vol. to	Open 121-04 121-19 1-28 0-53	Mar .87 .82 .42 .42 .1 Puts 280 Sett price 106.58 Mar 121-14 121-29 URES OP Mar 1-48 1-11	Jun 1.18 0.97 0.80 0.90 0.80 0.Previous 0.Pr	dey's open High 106.67 Fig. 250.00 High 121-13 122-07 FFE 250.00 Jun Fe 0 0-3 0 0-3	0.80 1.05 1.35 11.35 11.35 11.25 11.35 11.	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr. 14-50	1.71 2.00 2.33 8780 Open int. 90,421 Open int. 8235 181197 Jun 14-50 15-60
K NOTIO	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar .87 .62 .42 .42 .42 .42 .42 .43 .43 .43 .43 .43 .43 .43 .43	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTURE 6 Change +0.27 JRES (LIFF a Change +0-14 +0-13 THONS (LIF LLLS THONS (LIF 0 0 0	ES (MEFF) High 106.67 121-13 122-07 TE) \$50.00 Lan Fe 0 0-3 0 0-5 0 1-3	0.80 1.05 1.35 1.35 1r. Cafe 3t 1.08.27 0 \$2nds of Low 121-04 121-16 30 \$4ths of	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 15-50	Open int. 90,421 Open int. 90,421 Open int. 8235 181197
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inces	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar .87 .62 .42 .42 .42 .42 .42 .43 .43 .43 .43 .43 .43 .43 .43	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTURE 6 Change +0.27 JRES (LIFF a Change +0-14 +0-13 THONS (LIF LLLS THONS (LIF 0 0 0	ES (MEFF) High 106.67 121-13 122-07 TE) \$50.00 Lan Fe 0 0-3 0 0-5 0 1-3	0.80 1.05 1.35 1.35 1r. Cafe 3t 1.08.27 0 \$2nds of Low 121-04 121-16 30 \$4ths of	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 15-50	Open int. 90,421 Open int. 90,421 Open int. 8235 181197
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ESO 650 650 7700 7700 7750 L vol. tot NOTION STATE LONG 1 1 2 3 L vol. tot CLI	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar .87 .82 .42 .1 Puts 290 .1 Puts 290 .106.58 .106.58 .11.1 FUT: .121-14 .121-29 .17.1 O-48 .10 Puts 5.	Jun 1.18 0.97 0.80 0.97 0.80 0.Previous 0 PUTUR 0 Change +0.27 0 Change +0-14 +0-13 TIONS (Lift 0 0 0 0 Previous de	dey's open High 108.67 High 121-13 122-07 FFB 550.00 Lun Fe 0 0-3 0 0-5 0 1-3 y's open in	0.80 1.05 1.05 1.35 11.35 11.35 11.35 11.35 11.35 11.35 11.35 1.08 1.08 1.08 1.08 1.08 1.08 1.08 1.08	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS = Apr 14-50 15-50 18-60 5 Puts 158	Open int. 90,421 Open int. 90,421 Jun 14-50 15-60 16-90
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INCHES COLL TO SECURE	Open Open Open Open Open Open Open Open	Mar .87 .82 .82 .42 .42 .42 .42 .43 .43 .43 .43 .43 .43 .43 .43	Jun 1.18 0.97 0.80 3. Previous 6 Change +0.27 FRES (LIFF 8 Change +0-13 TIONS (LIF LLS 0 0 0 Previous dep	dey's open High 106.67 121-13 122-07 TEQ 250.00 Lun Fe 0 0-3 0 0-3 0 1-3 y's open No.	0.80 1.05 1.35 1.35 1.35 1x. Cass 3i 1.08.27 0 \$2nds of 108.27 0 \$2nds of 121-04 121-16 121-16 10 \$4ths of 1-54 4 0-54 4 1-54 6 1-54	Est. vol. 29,275 100% Est. vol. 312 24821 100% FUTS — Apr. 14-50 18-50 18-50 5 Pass 150	1.71 2.00 2.33 8780 Open int. 90,421 Open int. 8235 181197 Jun 14-50 15-50 16-90
INCE	Open 108.34 NAL SPAN 108.34 NAL UK 9	Mar	Jun 1.18 0.97 0.80 3. Previous 6 Change +0.27 FRES (LIFF 8 Change +0-13 TIONS (LIF LLS 0 0 0 Previous dep	dey's open ES (METT) High 108.67 ES' \$50.00 High 121-13 122-07 FFE \$50.00 Lan Fe 0 0-3 0 0-5 0 1-3 /*a open in 1. 00.000 High 100.92	0.80 1.05 1.05 1.35 11.35 11.35 11.35 11.35 11.35 11.35 11.35 1.08 108.27 0 \$2nds of 121-04 121-04 121-04 121-16 30 \$4ths of 1-17 4 1-54 9 1-17 4 1-54 9 1-17 4 1-54 9 1-17 4 1-54 9 1-17 4 1-54 9 1-17 4 1-54 9 1-17 4 1-54	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 15-50 18-60 5 Pus. 155	1.71 2.00 2.33 8780 Open int. 90,421 Open int. 8235 181197 Jun 14-50 15-50 16-90
INCE	Open 108.34 NAL SPAN 108.34 NAL UK G Open 121-04 121-19 GRLT FUTO 1-28 0-53 0-28 110 Open 100.82	Mar .87 .82 .42 1 Puts 280 MISH BON Sett price 106.58 Mar 1-14 1-21-29 URES OP Mar 1-48 1-11 00 Puts 5. IRRES (MA Sett price 100.96	Jun 1.18 0.97 0.80 0.97 0.80 0.Previous 6 Change +0.27 FLES (LIFF 8 Change +0-13 TIONS (LIF Apr 0 0 Previous dep +0.14 -0.13 TIONS (LIF LIFF) ECU1	dey's open ES (MEFF) High 106.67 ES' \$50.00 High 121-13 122-07 FFE \$50.00 Lun Fe 0 0-3 0 0-5 0 0-5 0 1-3 y's open in. 00.000 High 100.92	0.80 1.05 1.05 1.35 1r. Calls 3i 1.08.27 0 \$2nds of 121-04 121-16 30 \$4ths of 4 0-54 8 1-17 4 1-54 0 1-18 1.09 100.82	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 15-50 16-50 5 Puss 156	Open int. 90,421 Open int. 90,421 Open int. 14-50 15-50 18-50 19 Open int.
TOPE CLI BE CUS TREE	Open 108.34 NAL SPAN 108.34 NAL UK 9 121-1	Mar .87 .87 .82 .42 .42 .42 .42 .42 .42 .42 .42 .42 .4	Jun 1.18 0.97 0.80 0.97 0.80 0.Previous 0 FUTURE 0 Change +0.27 0 Change +0.14 +0-13 TIONS (Lift Apr 0 0 0 Previous de +0.14 Change +0.14 Change +0.14	dey's open ES (METT) High 108.67 High 121-13 122-07 FFE \$50.00 Lun Fe 0 0-5 0 1-3 0 0-5 0 1-3 0 0-5 0 1-3 100.000 High 100.92	0.80 1.05 1.05 1.05 1.35 Int., Casts 38 1.08 27 0 \$2nds of 121-04 121-16 30 \$487s of 1-17 4 1-54 9 1-17 4 1-54 9 1-17 0 100.82	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 18-50 18-50 5 Pus 150 Est. vol. 477	1.71 2.00 2.03 2.33 8780 Open Int. 90,421 Open Int. 14-50 15-50 16-50 16-50
ince 11700 1750 In. vol. tot pain NOTIO Isr LONG Ince It LONG Ince I	Open 100.34 NAL SPAN 100.34 NAL UK G Open 121-04 121-19 1-28 0-53 0-28 at Color 110 0000 FUTT 100.82 CASURY E Open 120-31	Mar .87 .87 .82 .82 .42 .42 .42 .42 .42 .42 .42 .42 .42 .4	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTUR 0 Change +0.27 Change +0-14 +0-13 TIONS (LIF Change +0.14 Apr 0 0 TIF) ECUI Change +0.14	dey's open High 106.67 High 106.67 121-13 122-07 High 122-07 High 100.000 High 100.92 High 100.92	0.80 1.05 1.35 1.35 1.35 1x. Calls 3i 1.08.27 0 \$2nds of 108.27 0 \$2nds of 121-08 121-08 121-18 30 \$4ths of 1-17 4 1-54 9 1-17 4 1-54 0 1-17 4 1-54 0 1-17 100.82	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 16-50 16-50 5 Pus 156 Est. vol. 477	1.71 2.00 2.03 2.33 8780 Open int. 90,421 Open int. 14-50 15-60 16-90 10 Open int. 5,862
CUI BECU BE	Open 108.34 NAL SPAN 108.34 NAL UK 9 121-1	Mar	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTUR 0 Change +0.27 Change +0-14 +0-13 TIONS (LIF Change +0.14 Apr 0 0 TIF) ECUI Change +0.14	dey's open High 106.67 High 106.67 121-13 122-07 High 122-07 High 100.000 High 100.92 High 100.92	0.80 1.05 1.05 1.05 1.35 Int., Casts 38 1.08 27 0 \$2nds of 121-04 121-16 30 \$487s of 1-17 4 1-54 9 1-17 4 1-54 9 1-17 0 100.82	Est. vol. 29,275 100% Est. vol. 312 24821 100% FUTS — Apr 14-50 15-50 5 Pus 156 Est. vol. 477 1100% Est. vol. 444,971 5,716	Open int. 8235 181197 Jun 14-50 15-60 16-90 10-90 int. 5,982
INCOME OF THE STREET	Open 100.34 NAL SPAN 100.34 NAL UK G Open 121-04 121-19 1-28 0-53 0-28 at Color 110 0000 FUTT 100.82 CASURY E Open 120-31	Mar .87 .87 .82 .82 .42 .42 .42 .42 .42 .42 .42 .42 .42 .4	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTUR 0 Change +0.27 Change +0-14 +0-13 TIONS (LIF Change +0.14 Apr 0 0 TIF) ECUI Change +0.14	dey's open High 106.67 High 106.67 121-13 122-07 High 122-07 High 100.000 High 100.92 High 100.92	0.80 1.05 1.35 1.35 1.35 1x. Calls 3i 1.08.27 0 \$2nds of 108.27 0 \$2nds of 121-08 121-08 121-18 30 \$4ths of 1-17 4 1-54 9 1-17 4 1-54 0 1-17 4 1-54 0 1-17 100.82	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 16-50 16-50 5 Pus 156 Est. vol. 477	1.71 2.00 2.03 2.33 8780 Open int. 90,421 Open int. 14-50 15-60 16-90 10 Open int. 5,862
PALLONG : LONG : LON	Open 100.34 NAL SPAN 100.34 NAL UK G Open 121-04 121-19 1-28 0-53 0-28 at Color 110 0000 FUTT 100.82 CASURY E Open 120-31	Mar	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTUR 0 Change +0.27 Change +0-14 +0-13 TIONS (LIF Change +0.14 Apr 0 0 TIF) ECUI Change +0.14	dey's open High 106.67 High 106.67 121-13 122-07 High 122-07 High 100.000 High 100.92 High 100.92	0.80 1.05 1.35 1.35 1.35 1x. Calls 3i 1.08.27 0 \$2nds of 108.27 0 \$2nds of 121-08 121-08 121-18 30 \$4ths of 1-17 4 1-54 9 1-17 4 1-54 0 1-17 4 1-54 0 1-17 100.82	Est. vol. 29,275 100% Est. vol. 312 24821 100% FUTS — Apr 14-50 15-50 5 Pus 156 Est. vol. 477 1100% Est. vol. 444,971 5,716	Open int. 8235 181197 Jun 14-50 15-60 16-90 10-90 int. 5,982
TO SECURATE	Open 108.34 NAL SPAN 108.34 NAL UK 9 Open 121-04 121-19 GRUT FUTT 108.35 URD FUTT 108.34 URD FUTT 108.82 SASURY E Open 120-31 120-24	Mar	Jun 1.18 0.97 0.80 0.97 0.80 0.Previous 0 FUTURE 0 Change +0.14 +0-13 TIONS (LFT Change +0.14 Change +0.14 Change +0.14 Change +0.14 Change +0.14	dey's open High 108.67 High 108.67 High 121-15 122-07 High 122-07 High 100.00 High 100.92 High 100.92	0.80 1.05 1.35 1.35 1.35 1.25 1.35 1.25 1.25 1.25 1.26 1.27 0 \$2nds of 1.21-04 121-04 121-16 30 \$447s of 1-17 4 1-54 9 1-17 4 1-54 9 1-17 4 1-54 9 1-17 100.82	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr. 14-50 18-50 18-50 5 Pus. 130 Est. vol. 477 f 100% Est. vol. 477	Open int. 8235 181197 Jun 14-50 15-60 16-90 10-90 int. 5,982
COLUMN TREE	Open 100.34 NAL SPAN Open 100.34 NAL UK G Open 121-04 121-19 ORD FLTT Open 100.82 EASURY B Open 120-31 120-24 NAL LONG	Mar	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTUR 6 Change +0.27 0 Change +0-14 +0-13 TIONS (LIF Change +0.14 Change +0.14 LLS TURES (CE Change +0.14 Change +0.14 Change +0.14 Change +0.14	dey's open High 108.67 High 108.67 High 121-15 122-07 High 122-07 High 100.00 High 100.92 High 100.92	0.80 1.05 1.35 1.35 1.35 1.25 1.35 1.25 1.25 1.25 1.26 1.27 0 \$2nds of 1.21-04 121-04 121-16 30 \$447s of 1-17 4 1-54 9 1-17 4 1-54 9 1-17 4 1-54 9 1-17 100.82	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr. 14-50 18-50 18-50 5 Pus. 130 Est. vol. 477 f 100% Est. vol. 477	Open int. 8235 181197 Jun 14-50 15-60 16-90 10-90 int. 5,982
CE SECULO DE LES TRES TRES TRES TRES TRES TRES TRES TR	Open 108.34 NAL SPAN 108.34 NAL UK 9 Open 121-04 121-19 GRUT FUTT 108.35 URD FUTT 108.34 URD FUTT 108.82 SASURY E Open 120-31 120-24	Mar	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTUR 0 Change +0.27 a Change +0.14 +0.13 TIONS (LIFF 0 O 0 Previous dep +0.14 Change +0.14 -0.13 TIONS (LIFF ECUIT Change +0.14 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10	dey's open ES (METF) High 106.67 106.67 121-13 122-07 TE) \$50.00 Ligh 100.92 113-07 121-07 121-07 121-07 121-07 120-28	0.80 1.05 1.35 1.35 1.35 1.35 1.35 1.35 1.35 1.3	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 16-50 16-50 6 Pus 156 Est. vol. 477	Open int. 5,982 Open int. 701,173 28,328 5,098
COLUMN TREE	Open 100.82 NAL SPAN Open 100.34 NAL UK G Open 121-09 121-09 121-09 1100.82 CASURY B Open 120-31 120-24	Mar	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTUR 6 Change +0.27 0 Change +0-14 +0-13 TIONS (LIF Change +0.14 Change +0.14 LLS TURES (CE Change +0.14 Change +0.14 Change +0.14 Change +0.14	dey's open in the control of the con	0.80 1.05 1.05 1.25 1.25 1.25 1.25 1.25 1.25 1.26 1.21 0.32 1.21 0.32 1.21 0.32 1.21 0.32 1.21 0.32 1.22 0.32 1.22 0.32 1.23 1.23 1.23 1.23 1.23 1.23 1.23 1	Est. vol. 29,275 100% Est. vol. 312 24821 100% FUTS — Apr 14-50 15-50 5 Puts 156 6 Puts 156 Lat. vol. 477 4 100% Est. vol. 144,971 5,715 120 URIES Est. vol. 120	Open int. 8235 181197 Jun 14-50 15-60 16-50 16-50 10-5-822
ES TRE	Open 108.34 NAL SPAN 108.34 NAL UK 9 Open 121-04 121-19 GRT FUTT 1-28 0-53 0-28 at Cele 110 0-82 C	Mar	Jun 1.18 0.97 0.80 0.97 0.80 0.FUTUR 0 Change +0.27 a Change +0.14 +0.13 TIONS (LIFF 0 O 0 Previous dep +0.14 Change +0.14 -0.13 TIONS (LIFF ECUIT Change +0.14 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10 -0.10	dey's open ES (METF) High 106.67 106.67 121-13 122-07 TE) \$50.00 Ligh 100.92 113-07 121-07 121-07 121-07 121-07 120-28	0.80 1.05 1.35 1.35 1.35 1.35 1.35 1.35 1.35 1.3	Est. vol. 29,275 100% Est. vol. 312 24821 100% PUTS — Apr 14-50 16-50 16-50 6 Pus 156 Est. vol. 477	Open int. 5,962 Open int. 701,173 28,328 5,098





despite weaker than expec-

The Bank of Italy

announced cuts it its key

too late to affect the lira,

which closed at L980.7

■ The negative sentiment

that surrounded the won fol-

lowing further credit rating

downgrades was made worse

by the statement from Kim

and called for emergency

More worryingly, the lat-

est suggestions of South

Korea's foreign debt making

the rounds of the market

total \$130bn, plus \$50-\$60bn

Few analysts are willing to

risk forecasting a floor for

by the turn of the year, and

3.7 20.1826 3.8 59.087 3.6 10.9408

3.9 8.5785 3.8 9.5713 3.8 2.8612 -9.9 508.181

1.4 1.1262 1.7 2836.99

3.8 59.087 3.9 3.2228 3.7 11.7828 2.5 294.389

2.6 243.623 2.7 12.6984 5.9 2.2829

95.8 75.9

82.0

108.4

3.3 3.5 3.0 2.7

60,5583 11,1869

8.8983 9.8201 2.9342 478.805

1.149 2893.05

60.5563 3.3058 12.0342

300.763

249,035

12,8889 2,3586

1.886 4752 1.022 2574

Est vol Open Int.

months months

Est vol Open int.

Sep

0.12 0.18 0.28

-Jun 0.08 0.16 0.29 36,737 1,441 110

0.5636 7,558 65,599 0.5681 17 4,405 - 7 140

4,228

1.163

0.389 1 0.040 0.345 0.949 0.381 0.480 0.889 0.482 1.153 0.481 0.890 0.531

6.2652 +0.0262 625 - 679 6.2693 6.2207 6.2579 1.4 8.2423 1.5 6.1835 1.3 2.7835 +0.008 906 - 904 2.7964 2.7721 2.8077 -6.1 2.8166 -3.3 2.8259 -1.2 8.1167 +0.0424 137 - 236 8.1244 8.0703 8.174 -8.2 8.2736 -7.6 8.6518 -6.5 3274.18 +429.6 320 - 516 3314.59 2843.39

+429.6 320 - 516 3514.09 2943.33 +0.1356 034 - 746 54.587 54.0871 54.3421 1.0 54.2217 1.2 53.7635 +14.415 085 - 574 80.5240 74.5770 80.3383 -9.9 81.5216 -9.2 85.9009

5.461 2.958 3.368

495.1 268.2

10.76

12.25

222.1 252.9

21.23 11.50

13.09

3.913 2.119

2,413

loans from overseas.

of inter-company loans.

Dae-jung that the country's

markets were closed yester- nudged upwards against the

day, for the Emperor's Birth. D.Mark and the dollar,

drive up the dollar, dealers interest rates, as from today.

said, with talk of interven- But the announcement came

The yen closed in London foreign exchange reserves trading at Y129.94 against could barely last one day,

Fears of Bank of Japan ted trade figures.

tion to the news that Stan- against the D-Mark.

day holiday.

market stifled attempts to

The yen showed little reac-

graded the sovereign debt of

Korea, and remarks by Kim

Dae-jung, South Korea's

president-elect, that he was

losing sleep worrying about

the dollar, recovering from

its previous close of Y130.38.

But against sterling and the

D-Mark it was slightly down.

—<u>|</u> 201824 →

20.8422 +0.0046 294 - 549 20.8712 20.7727 20.7788 61.1387 - 736 - 937 61.2180 60.9330 60.9435 11.2875 +0.0028 824 - 925 11.3042 11.2455 11.2532 8.9756 +0.018 687 - 825 8.9860 8.9310 8.9451 9.9140 +0.0026 056 - 224 9.9296 9.8783 9.8817 2.9823 +0.0007 806 - 640 2.9874 2.9514 2.9528 407.296 +0.328 016 - 563 467.768 464.174 470.866 1.1531 +0.0088 520 - 542 1.1543 1.1444 1.1524 2.9525 +1.19 246 - 804 201.33 2.904.13 2.901.81 61.1337 - 736 - 237 61.7180 61.0008 8.0008

61.1337 - 736 - 937 - 61.2180 69.830 60.9435 3.3386 +0.0012 370 - 402 3.3437 3.3270 3.3272 12.1489 +0.0188 391 - 577 12.1581 12.0587 12.1071 302.686 -0.138 420 - 952 303.417 301.980 302.102 250.682 -0.089 587 - 817 251.180 249.860 250.157

+0.0068 697 - 707 1.6715 1.6582

4.845 2.824

+0.0068 697 - 707 +0.0077 612 - 625 +0.0141 961 - 004 +0.0943 804 - 969 +0.007 700 - 710

+0.038 682 - 843 13.0165 12.9176 12.9475 +0.001 904 - 935 2.3966 2.3848 2.3799

1.4982 +0.0005 957 - 007 1.5073 1.4937 1.4942 3.2

In thin trading, sterling

the economic situation.

tion expected on Sunday.

The South Korean won intervention on the quiet

250 against the dollar on for- dard and Poor's had down-

Won tumbles on rating downgrades

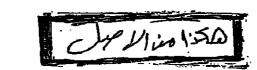
Against the \$ (won per \$)

Art. 1 Hills

dian dollar closed in Europe

at \$0.696. Against the US dol-

800.



Gilts benefit from 'flight to safety'

MARKETS REPORT

slumped further against the

US dollar yesterday, in the

wake of further downgrades

to the country's foreign cur-

The won slipped a further

eign exchange markets, to

1960 - taking it within sight

of breaking the 2000 level

well before the end of the

The fall came in spite of

attempts by South Korean

central bank and finance

ministry officials to reassure

foreign investors, saying sev-

eral Japanese banks had

agreed to roll over loans to

Most currency market

trading was lifeless yester-

day, as the markets in

Europe and North America

wound down before the

Christmas and New Year

1.5702

CROSS RATES AND DERIVATIVES

BFr DKr FFr

18.46 10

9,769 0,389 3,381 9,292 3,729 4,503 8,698

4,719 11,29 4,704 6,757

5.200

53.02 2.104 18.31 50.33 20.20 24.39 47.11 25.56 61.13 25.48 36.60

28.16

E D-MARK FUTURES (IMM) DM 125,000 per DM

Latest

8.783

4.587

Change High

0.7038 +0.0012 0.7047 0.7010 0.7096 - - -0.7165 - - -

+0.0012 +0.0010 +0.0004

SS FRANC FUTURES (IMM) SFr 125,000 per SFr

UK clearing bank base lending rate 71s per cent from Nov 6, 1997

92.47 92.58 92.72 92.90 93.12

3.347 1 8.598 2.569 0.341 0.102 2.969 0.887 8.162 2.439 3.275 0.979 3.855 1.162 7.640 2.283 4.145 1.236 9.914 2.962 4.132 1.235 5.935 1.773 4.567 1.385

6.617 1.977

0.5659 0.5681

0.5700

1.365

Low

One Three Six month months months

Up to 1 1-3 3-6 6-8 month month months months

Low

92.43 92.54 92.68 92.87 93.07

2¹2 5¹2

Carts of Tax dep, under C100,000 is 21ppc. Deposits withdrawn for cash 11ppc.

Ann. tender rate of discount on Dec (18, 88921pc. ECGO had rate Stig. Export Firmsole, Make
up day Nov 28, 1997. Agreed rate for period Dec 24, 1997 to Jan 28, 1998, Scheme III 8,84pc.

Reference rate for period Nov 1, 1997 to Nov 28, 1997, Schemes IV & V 7,501pc. Firence
House Blose Rate 71pc from Dec 1, 1997

IN THREE MONTH STERLING FUTURES (LIFFE) 2500,000 points of 100%

92.59 92.73 92.92 93.12

+0.04 +0.05 +0.04 +0.04 +0.04

M SHORT STERLING OPTIONS (LIFTE) 2500,000 points of 100%

EXCHANGE CROSS RATES

多的人的人名英格兰

Open

UK INTEREST RATES

Dec 23

Sterling CDs Treasury Bills

Cents of Tax dep. (£100,000)

1.12

LONDON MONEY RATES

holiday period. The Tokyo

POUND SPOT FORWA

Dec 23

Korean commercial banks.

By Richard Adams

rency credit ratings.

Marie Lie-age ودورته بوليم سنت سيتكاكش

Market Market the state of the s

羅島福 中分人 **学等**、「ティスカル」 AND BUT BROKEN !! : ...

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7.25 Exteler Trust Limited 8.25 Adam & Company Allied Insh Bank (GB) 7.25 Ranco Sibeo Vizcave: 7.25 Bornk of Cyprus Bank of India Bank of Scotland Barctays Bank But Bik of Mid East. OGrown Shopley & Co Ltd 7:25 Citibanik NA Ctyclesdale Bank The Co-operative Bank7.25

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Strike Price

Hentable & Gen Inv Bk.7.25 7.25 C. Hoare & Co 7.25 Hongkong & Shanghai 7.25 7.25 Invested Bank (UK) Ltd7-25 725 Julian Hodge Bank 725 •Lappott Joseph & Sons 725 7.25 Libyda Bank 7.25 Machine Bank 7.25 PRea Brothers 7.25
 Royal Bit of Scotland 7.25
 Scotland Widows Bank 7.25 Goutts & Go 7.25 Cyprus Popular Book 7.25 7.25

BASE LENDING RATES **4Singer & Friedlander 7.25** OGulomess Melhon 7.25 - TSB 7.25 Hebib Bank AG Zunch 7.25 United Bank of Kuwar, 7.25 Unity Trust Benk Pic 7.25 Whitesway Laiden 7.25 Members of Landon

7.25 Investment Banking Association

3,868	12,25	305.3	252.9	13,09	2,413
1,127	4,101	102.2	84,63	4,380	0,807
2,895	10,53	262.5	217.4	11,25	2,074
0,115	0,418	10,42	8,629	0,447	0,082
1	3,638	90,66	75,09	3,887	0,716
2,749	10	2482	208.4	10,88	1,969
1,108	4,013	100	82,82	4,287	0,790
1,332	4,845	120,7	100	5,176	0,954
2,573	3,961	233.3	193.2	10	1,849
1,396	5,078	126.5	104.8	5,425	1
3,339	12,15	902.7	250.7	12,98	2,997
1,989	7,271	181.2	150.1	7,788	1,432
1,538	6,596	138.4	115.5	5,978	1,102
2,228	8,108	202.0	167.3	8,661	1,597
1,597	1,597	1,597	1,597	# JAPANESE YEN PUTURES (IMM) Yan 12.5m per Yan 100 Latest Change High . Open 0.7787 +0.0007 0.7811 0.7900 +0.0012 0.7903 0.7995 -Mar Jun Sep E STERLING FUTURES (MM) 262,500 per 2 1.6628 +0.0068 1.6652 1.6540 +0.0060 1.6540 1.6420 - -Mar Jun Sep 1.6572 Ecu cen. 0.796709 1906.48	

1.6520 32,208 1,315 4 EMS EUROPEAN CURRENCY UNIT RATES Rate Change %+/- from % spread against Ecu on day cen. rete v weakest Dec 23 7.05 0.95 0.39 0.27 0.26 0.15 0.04 0.04 0.03 28 -12 -15 -15 -16 -20 -17 -19 -26 -20 -20 1939.15 +0.65 163.826 5.85424 197.388 6.45863 7.34555 13.5485 1.92573 167.278 5.98770 202.136 2.11 2.28 2.40 2.41 2.53 2.64 2.63 2.64 2.68 +0.00785 -0.029 -0.00411 -0.00312 -0.0054 -0.00072 -0.0034 6.61416 7.53105 13.9057 1.97644 2.22718 2,16979 295.269 311.605 +0.297 5.53 0.793103 0.667380 +0.001324 -15.85 -2.71 22.02 Greece UK DR. (J. /SSTUS. 10.09/39/14-0.001464 — 15.20-22-22-25.
Edu central retus set by the European Commission. Currencies are in descending relative stranges. Percentage changes are for Four a possible changes are weak currency. Divergence shows the ratio between the spreadings of edifference between the sound market and Ecu central return permitted percentage difference between the outset market and Ecu central return permitted percentage deviation of the currency's number attention to the currency's number attention to the currency's number attention to the Commission of the currency's number attention to the Commission of the currency's number attention to the Commission of the Commission o E PHEADELPHIA SE E/S OPTIONS (21,250 (cents per pound) Feb Feb 1,680 1,670 1,680 Previou 1.51 2.06 2.54 1.72 1.26 0.89 2.39 2.90 3.05 8.61 4.21

E PHILADELPHIA SE D-MARK/S OPTIONS DM62,500 (\$ per DM)

Strike Price 0.580 0.585 0.570 0.47 0.73 0.90 1.15 E THREE MONTH EURODOLLAR (IMM) S1m points of 100% High Low 94.20 94.18 94.15 94.21 94.21 94.17 +0.02 +0.02 94.21 94.21 94.17 94.19 94.18 94.15 40,180 485,119 42,539 396,977 31,730 253,948 E US TREASURY BELL FUTURES (IMM) \$1m per 100% 94.93 94.91 94.90 +0.01 +0.01 -94,93 94,91 94,87 94,88 -2,466 275 10 بعدل Sep All Open Interest figs. are for previous day

M. EUROGEARK, OFTIONS (LIFFE) DAI'm points of 100% CALLS Max - PUTS Strike Price Jun 0.23 0.01 0.11 0.06 0.04 0.28 0.01 0.52 0.03 0.03 0.09 0.10 0.28 0.28 0.52 0.52 9600 9625 9650 9676 0.27 0.08 0,10 0,23 0,41 0,63 0.05 0.09 0.02 0.01 0.02 0.01 Est. vol. total, Calis 2/57 Press 3/00. Previous day's open int., Calis 283611 Pres 3/00890 IN EURO SWISS FRAINC OFTIONS (LIFFE) SFr 1m points of 100%

-Jun

were now-targetting a fall to

official discount rate to 5.50 per cent, from 6.25 per cent. The Bank's fixed term advances - the Lombard rate - was also cut to 7 per cent, from its previous level 2,000 take effect from today. 1990 92 .54 86

3000 sometime in mid-1998, The discount rate is now at its lowest for 25 years. It ■ The Canadian dollar experienced fresh pressure yesterday, with the US dollar having earlier in the week strengthened above the psychologically important level of \$0.70 against the Canadian dollar. Yesterday the Cana-

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

12,4766 -0,0498 727 - 805 38,5980 -0,154 710 - 210 6,7569 -0,0268 556 - 75 5,3730 -0,0118 705 - 75 5,5346 -0,0234 315 - 380 1,7733 -0,0071 728 - 73 270 730 -0,068 75 - 810

1,4487 -0.0025 477 - 497 1739.15 -6,6 800 - 030

1739.15 -6.5 800 - 030
36.5960 -0.154 710 - 210
1.9986 -0.0077 982 - 989
7.2714 -0.0187 689 - 739
181.195 -0.845 090 - 300
150.070 -0.985 040 - 100
7.7679 -0.0098 654 - 704
1.4319 -0.0054 314 - 324
1.6705 +0.007 700 - 710

0.9998 -0.0001 998 - 998

-0.0077 237 - 249 -0.0012 485 - 495 -0.03 100 - 400 -0.0045 284 - 375

- 500 - 510 -0.0022 710 - 735 +0.005 585 - 615

+250 000 - 000

279.730

1739.15

181.195 1 150.070 1 7.7679 1 1.4319 2 1.6705 - 1.1150 - 0.739754

1.5243 7.7490

3,7505 1,6723 4,8600 1960,00

47.7000

355.1 192.3

218.9

73.28 188.2 7.471 65.02 178.7 71.71

217.1 90.47 129.9 100 144.9

Low Est. vol Open int.

0.7751 11,162 87,119 0.7892 26 1,864 - 18 1,372

1.327

1.511

1,299 0,052 0,449 1,233 0,495 0,598 1,155 0,626 1,498 0,624 0,897 0,690

Philippines Saudi Arabia

1.636 0.886 1.009

0.867 0.034 0.300 0.823 0.330 0.329 0.771 0.418 1 0.417 0.567

3.925 2.126 2.420

0.810 0.584 2.081 1.449 0.083 0.550 0.719 0.550 1.975 0.552 0.957 0.686 1.849 1.287 1.003 0.698 2.399 1.671 1 0.696 1.436 1 1.105 0.770 1.601 1.115

2.733 1.480 1.685

-0.98 850 - 810

CURRENCIES AND MONEY

lar, the Canadian unit was. The central bank has now C\$1.4363, its lowest level for cut rates five times since 11 years. Dealers said they mid-1996.

■ The Bank of Italy said late price inflation at an annual yesterday it would cut its rate of 1.5 per cent.

The announcement came too late to affect the lira, and had been widely anticipated in the markets.

was 4 per cent in April 1972. Dec 23 E \$
Casch Rep 57.1758 - 57.2758 34.2370 - 34.2770
Rengery 337.557 - 337.943 202.190 - 202.240
Isan 5013.00 - 5018.00 3000.00 - 3000.00
Results 0.5090 - 0.5095 - 3,0008 - 0,0008
Results 9519.30 - 9529.08 5840.00 - 5642.00
UAE 81336 - 8.1378 3.8728 - 3,5731

38.7600 6.7909 5.3918 5.9625 1.7822

182.090 150.820 7.8023 1.4395 1.6718

1.1147

1747.00 1787,48

36.7800 36.5700 2.0089 1.9678 7.3018 7.2609

The cut came a day after preliminary figures showed Italian December consumer

■ The pound showed little reaction to news of a widening trade deficit in goods with the rest of the world. The monthly deficit in October reached its highest level £1.35bn - for two years. The figures showed signs that the much-heralded collapse in exports caused by the strength of sterling was

underway. However, sterling was barely changed on the day. The deficit was less than 10 per cent higher than most market expectations. The underlying current account for this year remains in surplus, and next year - when the balance should deteriorate - the deficit is not expected to be high.

35.906 6.6485

5.2738 5.8183 1.7387 308.81 1.4612 1723.98 35.906 1.9585 7.1802 178.895

178,895 148,045 7,7166 1,3751 1,8456 1,1308

1.5209 0.9 1.5102 0.9 7.814 -3.4 8.184 -5.4

36.3985 6.7241 5.3425 5.9027 1.7637

149.588 7.7471 1.4165

3,7510 9,7500 2,7508 0.0 3,7521 -0.2 3,7578 -0.2 1,8760 1,8570 1,8528 -7.5 1,893 -5.0 1,7173 -2.7 4,8647 4,8555 4,899 -8.8 4,973 -9.3 5,2575 -8.2 1985.00 1940.00

0.7 1.448 0,0 1738.93

38.526 6.7444

5.3918 5.3700 5.3612 2.8 5.3425 5.9625 5.8005 5.8226 2.5 5.9027 1.7822 1.7727 1.7898 2.4 1.7637 280,920 270,320 282,21 -10,5 287,785

1739.18 36.526 1,9941 7.2562

149.93 7.7599 1.4264 1.6685

1.4468 1.4478

 1.5243
 -0.0077
 237
 -249
 1.5235
 1.5235
 0.8
 1.5208
 0.9
 1.5102
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 7.7490
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 485
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 38,1250
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 -400
 29,1800
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 <t

+25 000 - 000 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 100 | 1825 1

36.5700 6.7548

150,020 7.7850 1.4303

MONEY RATES 2.75 M \$ LIBOR FT London 5<u>8</u> 5.39 4% 3% Interbenk Flying US Dellar CDs ECU Linked Ds SDR Linked Ds S LIBOR interbank fixing rates are offered rates for \$10m quoted to the

gian Franc 3½ - 3½
sitch Krone 3½ - 3½
sitch Krone 3½ - 3½
surman Mark 3½ - 3½
Sutch Guider 2 - 1½
Franch Franc 3½ - 3³
Portuguese Esc. 5½ - 5
Sparish Peseta 4½
Starting 1½
Franc 1½
Starting 1½ Italian Lira Japanese Yes Asian SSing EIL MONTH PIBOR PUTURES MATE Parts Interbank offered rate Open Sett price Change High
 96.26
 96.27
 96.24
 7.539
 82,759

 96.15
 -0.18
 96.18
 96.13
 3,774
 42,954

 96.05
 -0.22
 96.05
 96.03
 2,457
 29,853
 E MONTH EUROMARK FUTURES (LIFFE)* DM1m points of 100% Open Sett price Change High Low Est. vol Open int. 96.24 96.13 96.03 95.83 +8.01 96.25 +0.02 96.14 +0.04 96.04 +0.04 95.84 13428 245571 1.9 102.1 1.6 103.8 1.8 80.4 2.0 105.1 2.0 102.9 M ONE MONTH EUROMARK FUTURES (LIFFE)* DM3m points of 100% 96.42 96.35 -10.4 65.3 -0.9 -0.9 75.7 1.9 102.1 2.0 101.3 HEE MONTH EUROLIRA PUTURES (LEFFE)" L1000m points of 100% Sett price Change High Low Est vol Open int. +0.04 94.82 94.73 +0.05 95.44 95.40 +0.06 95.70 95.63 +0.09 95.68 95.63 153007 128422 91910 1.3 76.5 0.7 85.5 4.0 108.3 THEREE MONTH EURO SWISS FRANC PUTURES LIFFE) SFrim points of 100% +0.02 +0.02 +0.01 +0.02 98.32 98.18 97.99 15798 97.81 EE MONTH EUROYEN FUTURES (LIFFE) Y100m points of 100% Sett price Change -0.04 -0.03 -0.03 99.13 99.25 n/a E MONTH ECU FUTURIES (LIFFE) Equilin points of 100% Open Sett price Change High Low Est vol Open int. 95.56 95.59 95.58 96.60 95.60 95.62 95.68 95.70 +0.03 493 143 99 50 9096 6183 8149 4006 95.58 +0.04 s also traded on APT RA OPTIONS (LIFFE) L1000m points of 100% 0.05 0.05

ADVICE TO CUSTOMERS:

FIRST MERCHANT BANK (OSH) LIMITED

WISHES TO ANNOUNCE THAT WE HAVE NO CONNECTION WHATSOEVER WITH THE

"FIRST MERCHANT BANK LIMITED"

AGAINST WHOM THE BANK OF ENGLAND HAVE RECENTLY TAKEN LEGAL PROCEEDINGS

> FIRST MERCHANT BANK (OSH) LIMITED 25, SERIF ARZIK STREET, NICOSIA LEFKOSA,

N. CYPRUS, MERSIN 10, TURKEY

Correction Notice ADELAIDE BANK LTD **US\$150,000,000**

Floating Rate Notes due 1998 For the three months from 24th December 1997 to 22nd March 1998 inclusive the Notes will carry an interest rate of 6.20625% per

US\$10,000 will be US\$153.43 on 23rd March 1998. AGENT BANK AGENT BANK:
BARCLAYS BANK PLC
BGSS DENOSTORY SERVICES
BANGEL COURT
THROGHORTON STREET
LONDON BC2R,7HT BARCLAYS

Advance Bank

US\$250.000.000

interest period from

24 December 1997 to

LES\$10.000 note.

Trust Company

JPMorgan

34 March 1998. Interest

Australia Limited

Floating Rate Notes 1999

The notes will bear interest at

6.25625% peranum for the

payable value 24 March 1998

will amount to US\$156.41 per

Agent: Morgan Guaranty

FRF 580 080 880 9.20% BONDS DUE 2800 ith coupon reinvestment op Common Code : 3540639 Sictyam Code : 14738 According to the terms and conditions of the Bonds, notice is bereby given that 601 supplementary Bonds have been created upon exchange against Coupons on account of payment of interest.

The Principal Paying Agent SOCIETE GENERALE BANK & TRUSTSA-LUXEMBO

JPMorgan

CREDISUEZ

USD 20 000 000 000 EURO MEDIUM TERM NOTE PROGRAMME OF SOCIETE GENERALE, SGA SOCIETE GENERALE ACCEPTANCE N.V. AND SOCIETE GENERALE AUSTRALIA LIMITED SERIES N°251/96-1, TR1

ITL 20 000 000 000 MIB 30 INDEX AVERAGE LINKED

NOTES DUE 1998

ISIN CODE: XS0062694608 Notice is hereby given to the Notcholders that, pursuant to the Terms and Conditions of the Notes, the Interest Amount payable on January 5, 1998 will be: ITL 2 762 146 for the denomination of ITL 10 000 000 New total nominal amount outstanding as of : 03/01/98 : FRF 769 200 00 Payment of principal and interest amount will be made on annary 5, 1998 in accordance with Condition 6 " Payments" of the Terms and Conditions of the Programme.

THE PRINCIPAL PAYING AGENT SOCIETS GENERALE BANK & TRUST S.A. - LUXEMBOURG

NBD BANCORP, INC US\$100,000,000 U.S. \$150,000,000 Floating rate subordinated HSBC Americus, Inc.

notes due 2005 Floating Rate Notice is hereby given that for the interest period 24 December 1997 to 24 March Subordinated Notes Due 2009 6.125% per annua 1998 the interest rate has Internal Period 24h December 1997 24h March 1998 been fixed at 6.25%. Interes payable on 24 March 1998 will amount to US\$156.25 per US\$10,000 note. Agent: Morgan Guaranty Trust Company Credit Suissa First Boston (Europa) L<u>tri.</u> Apes

Atlas Capital Limited FF 3,800,000,000 eed Floating Rate No due 1996 numer boyer parmy phonomic boyers and property or a production of the production of For the Interest Period 22nd December 1997 to 20th March, 1998 the Nous will carry a Rate of Interest of 3.7875 per cent. per sussum. The Coupton Annumz per FF 10,000 Note will be FF 92.58, for the FF 100,000 Note will be FF 9,258.33, psyshle on 20th March, 1998.

Bankors Trust International PLC, Landor

Calculatio

COMMODITIES AND AGRICULTURE

Violent protests fail to upset TVX Gold plans

By Kerln Hope in Athens .

TVX Gold, the Canadian producer, yesterday said it was committed to a \$500m investment in gold mining and processing in riot police. The mayors of five vilnorthern Greece, in spite of violent clashes with local residents opposed to the scheme.

by the group's Greek subsidiary, TVX Hellas, to build a \$220m gold extraction plant close to the seaside village of Olympiada will mining research organisation, deposit at Skouries.

cause environmental damage and which is carrying out an independeveloping a tourist industry

There were violent clashes last month between protestors and lages in Halkidiki received than \$80m at Kassandra in the suspended prison sentences last week on charges of instigatingthe The protestors claim that plans protests. In separate incidents, protestors set fire to drilling mine, refurbishing the lead, zinc equipment belonging to TVX Hel- and silver mines at Olympiada las and to IGME, the Greek state

ruin the district's chances of dent study of possible sites for the ment," said Mr Sangster. "We're cess for gold extraction rather facility would be about \$250m.

Ken Sangster, head of TVX Gold's European operations, said the company had invested more past two years. The investment annually over 10-15 years. included re-starting production at the Madem Lakkos lead and zinc and exploring a copper and gold

"This is a substantial invest- intends to use a bio-oxidation pronot about to walk away from it." He said a feasibility study of the planned earlier "because it's a Kassandra Mines, a bankrupt Olympiada project indicated that more flexible process and uses Greek mining company, for \$17m between 200,000 and 300,000 ounces of gold could be produced

Gold would be extracted from an existing stockpile of refractory ounces of gold a year could be 31,000-hectare concession area. ore and from tailings left by ear- produced from copper that would lier lead and zinc mining be processed at the site and operations, while the Olympiada shipped abroad for smelting. The ment in Greece by a foreign commine would be re-opened. TVX set-up costs of open-pit and under- pany for more than 20 years.

than pressure oxidation as Sangster.

A pre-feasibility study at Skouries indicates that about 250,000

TVX Gold acquired the assets of less complex technology", said Mr under the Socialist government's privatisation scheme. These included three lead, zinc and silver mines and two ore mills in a

The government backs the project - the largest greenfield invest-

Price of silver at

MARKETS REPORT

By Kenneth Gooding and Gary Mead

A flurry of late buying pushed silver prices to an eight-year high of \$6.19 an ounce, up 16 cents, by the close in London yesterday. funds jumped in to buy after the New York Commodity Exchange (Comex) reported another fall in its silver

Ted Arnold, analyst at Merrill Lynch, said a syndicate, including a US investment fund and two bullion houses, was buying silver in the hope of pushing up prices to \$8 or \$9 an ounce. The syndicate already controlled a large quantity and this had driven Comex stocks to a 12-year low, Mr

Arnold said. Gold continued its recovery on the back of strong physical demand and closed up \$1.95 in London, at 293.45 an ounce.

Cocoa futures on the London International Financial Futures and Options Exchange recovered slightly, ending a two-day 11 per cent slide. The March contract closed £14 higher at £1.063 a tonne, although traders said there was an uneasy atmosphere, given the continuing uncertainty over the future of Phibro, one of the world's leading

commodity traders. Phibro is thought to control about 25 per cent of world stocks. Traders are concerned that if Phibro

closed operations, there

Brighter days for Albanian chrome

consortium of British and Italian companies have agreed with the Albanian government to rehabilitate and modernise a large part of Albania's chrome industry.

The aim is to make Albania a leading supplier of ferrochrome to European and in particular to Italian stainless steel producers. Financing has yet to be

agreed but negotiations are at an advanced stage for funding to be provided by Banca Nazionale del Lavoro

An agreement is expected to be signed during the first quarter of next year.

Contracts for plant, equipment and project managebeen signed with Albkromi, the Albanian state-owned chrome group. This should enable the country to more than triple annual production of ferrochrome to 80,000 tonnes and to increase annual output of chrome ore to at least 250,000 tonnes

within two years. If the project is given the go-ahead early next year, it will provide a vital stimulus to the battered Albanian economy. It was hit by the collapse of a series of fraudulent pyramid finance schemes that triggered a wave of violent anarchy and led to the downfall of the government

The measures to rehabilitate the mines and ferrochrome smelters could also

(Prices from Amalgamated Metal Trading) M ALUMANIUM, 99.7 PURITY (\$ per tonne)



All that shines: plant from the UK will help modernise the Bulqiza chrome ore mine

pave the way for privatisa-tion of the chrome industry British companies co-pared by FIS Sogecred, the and attract a strategic for-

eign investor. Albania has the only significant reserves of chrome ore in Europe and is estimated to have the world's fourth largest reserves after South Africa, Zimbabwe and Kazakhstan. Many years of mismanagement, however, have pushed the industry to the edge of collapse.

The project will be led by ers at Burrel and Elhasan. The mines will be Kalimash.

ordinated by Lord Selsdon, a Swiss-British trading company.

The consortium will include Compair Holman, nart of the Siebe engineering group, GEC Alsthom, Clayton Equipment, a subsidiary of Rolls-Royce, and Oldham Crompton, part of BTR. Exports of plant and equip-Kinglor, the specialist Italian ment from the UK are expecengineering company, which ted to total about \$12.2m, will upgrade and expand the and will be aimed at moderncountry's ferrochrome smelt- ising the two main chrome ore mines at Bulgiza and

international trading arm of former UK investment the Banca Nazionale del Lavbanker, and by Robinco, a oro group, which would also be responsible for the marketing of the ferrochrome.

> The aim is for the project to be self-financing, with the loans for the purchase of plant and equipment being settled within an estimated six to seven years by the sales generated from higher output. In common with the rest of Albanian industry, the chrome sector has been woefully deprived of investment for many years. Much of its

technology and equipment is of Chinese origin from the

Five of its six smelting furnaces are Chinese in origin and the underground transport equipment at the main mines such as Bulqiza is also Chinese, although some of the antiquated equipment also came from Russia. Poland and the former

Czechoslovakia. Production of chrome ore once reached a level of nearly 1m tonnes a year during the communist era, but fell to 250,000 tonnes as the Albanian economy deteriorated. This year it is expected to reach 175,000 tonnes.

Studies for the UK consortium suggest production could be restored to about 250,000 tonnes a year with the provision of urgently needed spares and equip-

In a possible second phase, UK consultants estimate output could be doubled within five years to 500,000 tonnes annually - sufficient to support ferrochrome production of as much as 150,000 tonnes

In contrast to the rescue scheme costing about \$40m, further development of the industry would call for investments totalling at least \$210m and the building of a new hydro-electric power station and construction of substantial additional

Kevin Done ally stopped because of confor metals demand."

Study sees fall in metals demand sumers' inability to obtain letters of credit and foreign

By Kenneth Gooding, Mining Correspondent

The fall in demand for metals in Asia will be much more severe than generally thought, creating a surplus next year among the metals traded on the London Metal Exchange, according to analysts at Macquarie Equities,

part of the Australian group. They say most forecasts of growth in Asian demand for metal have been revised down to 1 per cent or less but more likely is a fall of between 3 per cent and 5 per

The metals most at risk are aluminium and nickel, say Jim Lennon and Adam Rowley in Macquarie's Commodities Report.

After visiting metal producers, consumers and traders in Korea, China, Hong Kong and Japan in recent weeks, the analysts say the the region will be the first quarter of 1998.

Many consumers are being delivery of material and are building stocks. "In the first quarter, heavy de-stocking will be undertaken with demand in many countries falling by up to 50 per cent, year-on-year."

imports to Korea have virtu- output, "two critical sectors

exchange. They predict metal consumption in Korea will fall by at least 10 per cent from the 1997 level next In China and Hong Kong,

metal demand this year has been lower than expected because of heavy de-stocking from the end of 1996 onwards, tighter liquidity leading to lower spending on infrastructure projects - and weaker investment gener-

"This weakness is expected to continue into 1998 and an additional worry is coming from an expected sharp fall in foreign investment in Chinese industry and a reduction in export growth because of a loss of competitiveness with other Asian countries where there have been massive devaluations."

Traders in China see copworst period for demand in per production and consumption roughly in balance next year (between 1.3m and 1.35m tonnes). They expect forced, under the terms of aluminium imports to be existing contracts, to take sharply reduced, zinc exports to stay at 500,000 tonnes and nickel exports to double to 10,000 tonnes.

In Japan, Macquarie is predicting a 10 per cent fall in building and construction activity in 1998 and a 5 per Macquarie save metal cent fall in car and truck

JOTTER PAD

might be a swift release of its stocks on to the market. On the Coffee, Sugar and Cocoa Exchange in New York, cocoa futures also regained lost ground; the March contract was \$22 higher at midday, at \$1,641 l a toune.

COMMODITIES PRICES BASE METALS **LONDON METAL EXCHANGE**

	Casa	2 Hinns
Close	1499-500	1527-8
Previous.	1506-07	1534-35
High/low		1538/1524
AM Official	1498-99	1528-29
Kerb close	1400 00	1531-2
Open int.	n/a	1331-2
Total daily turnover	n/a	
E ALUMINIUM AL	TOA (2 bet #	(erina
Close	1365-73	1390-93
Previous	1370-80	1395-400
High/low	10.00	1400/1390
AM Official	1366-73	1390-94
Karb close	1000-10	1393-5
Open int.	n/a	1000
Total daily turnover	n/a	
LEAD (\$ per ton	ne)	
Close	534-5	539-40
Previous	530-2	539-41
High/low		543/535
AM Official	525-6	534-5
Kerb close	-	541-2
Open Int.	n/a	41.4
Total daily turnover	n/a.	
MI NICKEL (S per t	CLE 16)	
Close	5870-80	5960-70
Previous.	5905-15	6000-10
High/low		6010/5950
AM Official	5850-55	5945-50
Kerb close		5940-60
Open int.	n/a	
Total delly furnaver	n/a	
# TEN (\$ per tonne		
Close	5280-90	5290-95
Previous	5335-45	5320-25 5330/5275
High/low		5330/52/5 5275-80
AM Official	5260-65	
Kerb close	-4-	5295-300
Open int.	n/a	
Total daily turnover	n/a	_
If ZINC, special h	igh græde (S t	per tonne)
Close	1090.5-1.5	1111.5-2.5
Previous	1087.5-89.5	1113-15
High/low		1117/1104
AM Official	1091-92	1116-17
Kerb close		1118-7
Open Int.	n/a	n/a
Total delly turnover		
Total delly furnitiver		

LME Closing 1/5 rate: 1.6685 16 HIGH GRADE COPPER (COMEX)

Kerb close

78.30 78.30 78.3 1,2 -1.05 79.25 78.50 228 3.66. 79.25 -1.05 79.50 79.20 444 2.243 79.75 -1.10 81.20 79.70 2.09 35.52 90.35 -1.05 80.80 80.50 91 15.52 170 -1.05 82.15 80.80

PRECIOUS METALS M LONDON BULLION MARKET

291,90-292,20 175.150 419.153 293 50-292 90 291.20-291.70

Loco Ldn Mean Gold Landing Rutes (Vs USS) A.01 6 months 603.00 604.50 3 months 6 months 1 year 601,50 596.90 £ equiv. 172,0-174.0

Precious Metals continued GOLD COMEX (100 Troy az.; \$/troy az.)

+2.8 296.2 292.7 14,607 97,235 +2.7 298.0 294.9 788 12,467 +2.7 300.0 297.2 185 12,014 PLATINUM NYMEX (50 Troy oz.; S/troy oz.) 355.0 +1.9 360.0 353.0 1,494 6,584 351.7 +1.6 363.8 360.0 1,153 7,200 350.2 +1.6 365.0 352.0 23 300 360.2 +1.6 343.0 343.0 32 -■ PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.) 187.15 +2.10 187.50 183.00 30 128 185.15 +2.10 188.70 182.00 249 3.556 183.65 +2.60 184.50 184.50 4 238 180.65 +2.60 - - - 4

18.61 2.966 26.829

17.40 +0.12 17.44 17.15 9.832 78.584 1,504 17,323 523 11,869 1,913 18,778

51.25 +0.10 51.35 50.85 14,310 30,375 51.60 +0.09 51.70 51.25 7,481 45,190 51.75 +0.04 51.80 51.55 2.415 19.624 51.65 +0.19 51.70 51.40 1,339 11,194 51.40 +0.34 51.40 51.05 615 8.599 51.25 +0.34 51.30 51.20 385 11,003

Sett Day's price change High Law Val - T59,50 157.75 4,892 26,005 159.75 +0.25 160.00 1 160.25 - 160.50 160.25 - 150.50 159.25 1,281 11,645 161.00 +0.25 161.00 160.00 481 4,875 481 4,875 90 3,412 235 11,216 161.00 +0.50 167.00 160.00 MI NATURAL GAS PE (1,000 Series, peace per Serie)

16.300 -0.150 16.300 16.150 50 4,125 16.450 -0.050 16.450 16.350 260 3,380 660 15,120 2.220 -0.147 2.360 2.190 29.967 32,770 2.195 -0.107 2.390 2.170 10,835 39,865 2.145 -0.108 2.250 2.140 2,539 24,683

2085 -0.092 2180 2080 1.173 12.033 2090 -0.077 2170 2090 698 8.754 2100 -0.083 2185 2100 207 8.948 NYMEX (42,000 US galls.; c/US galls.)

Change High Low Vol Int -0.30 55.65 \$5.10 11,194 19,470 55.80 -0.24 55.05 55.50 54.36 31.178 56.25 -0.19 56.45 55.95 1,753 12.341 56.65 -0.14 58.75 58.60 697 12.882 58.35 -0.19 58.50 58.40 270 10,108

GRAINS AND OIL SEEDS ■ WHEAT LIFFE (100 tonnes; £ pet tonne)

81.25 -0.10 81.30 81.10 51 83.80 -0.10 84.00 83.75 92 343.25 +2.25 344.00 340.50 349.25 +2.25 349.50 346.00 M. MAIZE CBT (5,000 bu min; cents/58b bushel) 257.00 +3.75 268.00 262.00 28.435173,109 274.25 +3 274.75 269.75 5,132 49.268 279.75 +3.25 280.25 275.25 8,029 59.268 278.50 +2.5 276.50 275.50 594 6,627 282.25 +2.75 282.50 278.75 3,014 33.534 287.75 +2.75 287.50 284.50 74.40 +0.10 74.20 74.20 77.30 +0.10 77.20 77.20 78.35 +0.10 - -77.75 - -879.50 -0.5 680.00 675.75 15,058 37.851 681.25 -0.25 682.00 677.50 7,894 44,472 686.00 -1 687.00 683.25 1,781 25,776 689.75 -0.75 680.00 687.50 1,070 25,816 687.50 -1.25 689.00 686.00 148 4,128 674.50 +0.5 675.00 675.00 5 BE SOYABEAN OIL CET (60,000fbs: cents/fb) 24.64 -0.15 24.78 24.52 7.593 21.808 25.01 -0.19 25.16 24.90 5,334 44.854 25.22 -0.16 25.45 25.16 994 15.578 25.35 -0.1 25.42 25.25 645 12.808 25.25 -0.12 25.40 25.20 25 35.23 25.11 -0.14 25.20 25.20 10 1.252 25.11 -0.14 25.20 25.20 14.818 25.20 26 3,523 10 1,252 14,816 181,522 EL SOYABEAN MEAL CET (100 tons: \$/ton) +0.2 207.0 205.6 8.593 22,998 +0.6 204.6 202.4 5,060 35,582 +0.5 203.8 201.5 2,297 22,238 +0.5 205.2 203.4 1,171 16,081 +0.4 205.2 204.3 246 4,963 +0.2 205.3 204.0 161 3,616 E POTATOES LIFFE (20 tonnes; £ per tonne) +1.0 113.0 712.0 +1.0 123.0 122.0 +1.0 -**28** 11 Jax Hay Jul Sap Hay Total

-10 1165 1155 -10 - --10 - --5 1250 1250 693 181 -447 123 ava 1190 1250 1130 Close a/a

477.50 +3.00 477.50 477.50 498.50 +3.00 498.50 498.50 All futures data supplied by CMS.

PULP AND PAPER

PULPEX OMLX (USS: 24 air dry tons)

Minor metals from Metal Bulletin Buropan free market, 5 per lb in warehouse (changes in brackets). Antimony: 99.65%, 5 per tonne, 1,540-1,810 (1,550-1,830). Blemetic min. 99.9%, tonne lot. 31,0-2,5 (3,20-3,5). Cadmitime min. 99.95%, cents a pound, 30,00-40,00 (35,00-40,00). Cobelt: min. 99.8%, 25,00-25,60 (25,25-20,00); min. 99.8%, 18,00-18,50 (18,80-19.30). Mercury: min. 99.99%, 5 per fack: 140-150. Molybdanuer drummed molybdic code, 3,75-3,90 (3,80-3,95). Selemienr: min. 99.5%, 5 per tonne (10kg) WO, CF, 40-52. Vanadium: min. 89%, CF, 5,20-580 (4,85-4,85).

1058 1,301 25,748 1082 674 12,002 1100 671 22,308 +15 +13 +13 +30 1854 1616 8,970 42,152 +30 1885 1651 976 20,831 +29 1710 1679 384 5,458 +28 1734 1702 841 6,322 +28 1735 1733 375 9,086 +26 1770 1770 563 8,579 10,109 85,463 COCOA (ICCO) (SDR's/tonne)

COFFEE LIFFE (5 tonnes; \$/tonne) 1694 1647 1,222 7,051 1680 1630 1,465 25,959 1666 1621 570 7,607 1650 1628 17 1,522 1653 1845 — 618 1665 1670 1660 1650 1650 1655 +37 +40 +36 +36 +36 +36 ■ COFFEE *C* CSCE (37,500lbs; cents/lbs) 162.40 +5.35 163.00 158.00 5,435 16,229 157.75 +4.50 158.00 154.00 152.50 +5.00 152.50 148.50 145.00 +4.50 142.75 142.25 142.00 +4.75 140.50 140.00

131.35

307.9 +0.2 308.0 307.2 312.0 +0.1 312.0 311.5 313.5 -0.1 313.9 313.0 308.1 -0.1 308.7 308.7 309.0 -1.2 309.0 309.0

12.21 -0.03 12.28 12.20 4,755 96,553 12.00 -0.03 12.03 11.99 745 33,890 11.61 -0.01 11.53 11.61 730 30,026 11.54 +0.01 11.54 11.52 11.42 +0.03 11.43 11.40 11.37 +0.03 - -COTTON NYCE (50,000lbs; cents/lbs) 57.43 -0.45 58.34 57.12 4,820 42,050 58.89 -0.49 58.90 68.41 698 15,044 70.00 -0.30 70.70 69.85 345 14,786 71.75 -0.35 72.12 72.12 173 1,383 72.49 -0.17 72.95 72.40 387 13,211 73,63 -0.13 -73,25 35 410 IGE JUICE NYCE (15,000lbs; cents/lbs) 94.50 -0.80 85.15 84.10 3.084 9.233 88.10 -0.35 69.00 87.60 2,626 23,649 91.35 -0.65 92.00 91.10 885 5,689

94.55 -0.75 95.40 97.85 -0.65 -100.20 -1.05 -94.50 VOLUME DATA Open interest and volume data shown to contracts traded on COMEX, NYMEX, CST. NYCE, CME, CSCE and IPE Crude Oil are

Reuters (Base: 18/9/31 = 100)

Dec 23 Dec 22 month ago year ago 1744.2 1749.20 1801.8 1784.7 **E CRB Futures (Base: 1987 = 100)** Dec 19 month ago 233.48 -■ GSCI Spot (Base: 1970 = 100) month ago 192,71 Dec 22 179,02 625,625 42,540 329,425 112,175 MEAT AND LIVESTOCK ELIVE CATTLE CME (40,000fbs; cents/fbs)

LONDON TRADED OPTIONS Strike price \$ tonne -- Calls -- -- Puts ---

LONDON SPOT MARKETS CRUDE OIL FOB (per barrel) \$15.83-8.03 -0.03 Brent Blend (dated) Brent Blend (Feb) -0.02 \$18.35-8.38 E OF PRODUCTS ME \$160-162 Heavy Fuel OI

\$168-169

20.30r 253.5

94.55a

+1.0

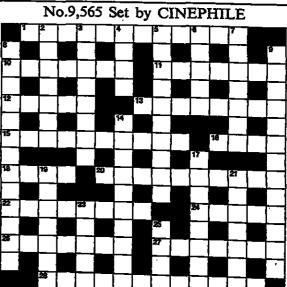
+2.88*

16.25-16.35 -0.15 OTHER Gold (per troy oz)\$
Silver (per troy oz)\$
Platinum (per troy oz.)
Palladium (per troy oz.) \$185.00 85.0c Lead (US prod.) Tin (Kusis Lumpur)
Tin (New York)

MATURAL GAS (P.

Cattle (live weight) Sheep (live weight) Pigs (live weight)† 92.73p 70.21p -5.75 +3.22* Lon, day sugar (raw) Lon, day sugar (wre) Wheat (US Dark North) Rubber (Dec)♥ Rubber (Jen)♥ Rubber (KL RSS No1) 555.0y 555.0 -20.0 -5.0 Palm Oi (Maley.)§ Coors (Phil)§ Wooltops (64s Super)

CROSSWORD



Theological leaders out of lavour: angry look in 10 On account of creditor's name to follow (5,2)

11 Arbitrator at home to queen should strike oil (7) Look for custom around river with fish (5) 13 Skill needed in grinder to produce a loaf (8) 15 Pre-Queensberry sport, if brought back, finds copper

mong corpses (10) 16, 18 Inflammable in candle. they meet in economy (4.4) 20 An ice cream supplier for 22 Jester, performing, set fire to sleeper (5-3) 24 Cheese, initially French, for lawver (5)

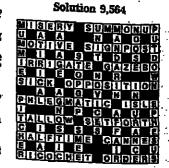
26 Famous and incompetent? 27 Games room with milking machines? (7)
28 Britannia did what Canute couldn't -can Murdoch?

2 Fellow in love with the FT? That's terrible (7) 3 Nocturne, perhaps, taken on late walks (5.3) Love of the rose (4) Mark like a hat put round

7 Music-hall artiste and lone presenter (3,4) 8 Port in Isle of Wight differ ent one, possibly (9,4)
9 RAF founder, incomplete

without western food, fought in World War I (6,7) Generous in providing for me it incorporated with NUT (10) 17 Capital may be right for painter (8)
19 Closely follows sailor, the

brightest of them all (3,4). A small letter is a poem that's part of the story (7) 23 Aristocrat takes a high line as a prize-giver (5) 25 Primate keeping Sabbath round end of church (4)



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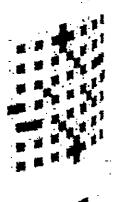
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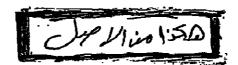
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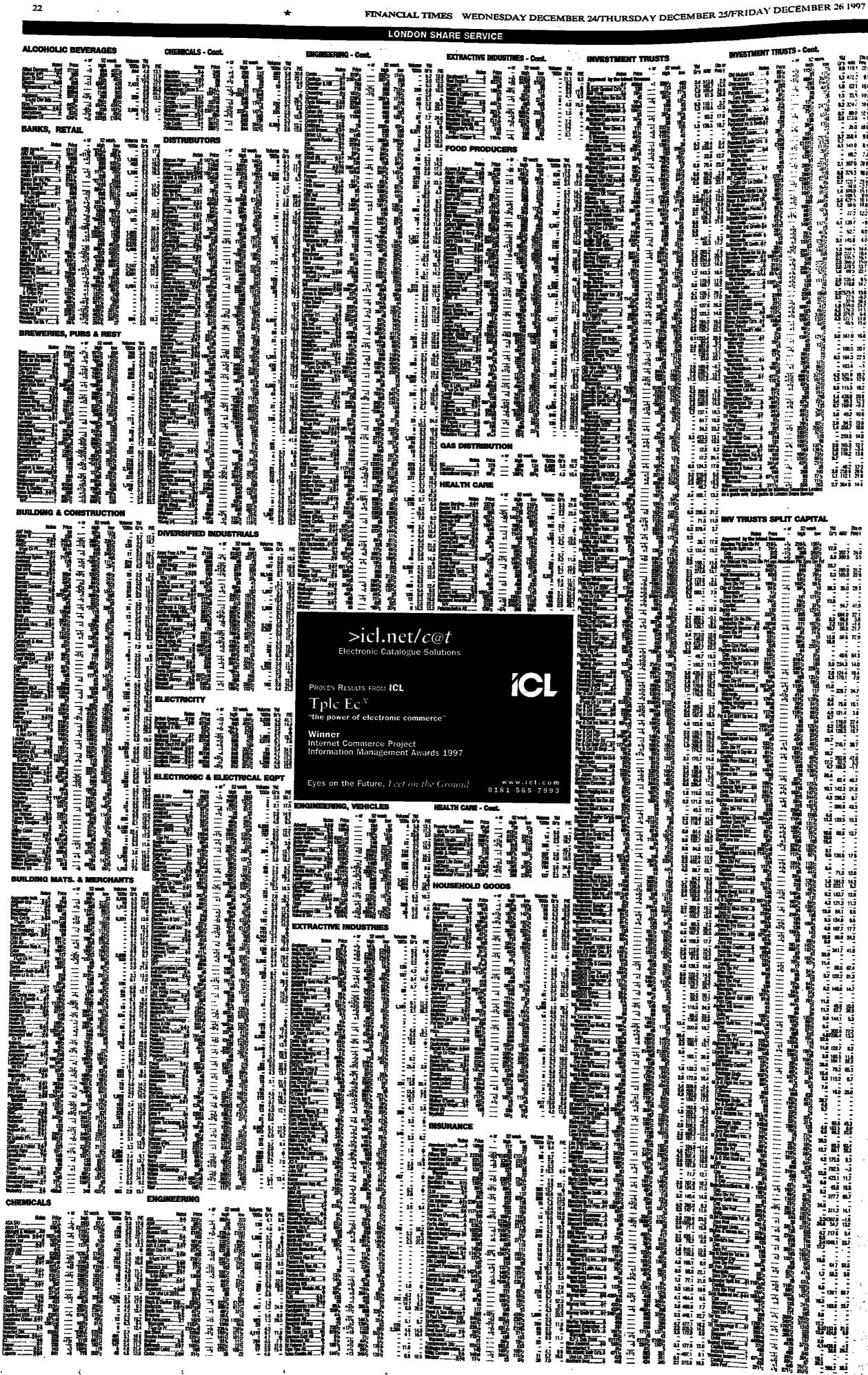


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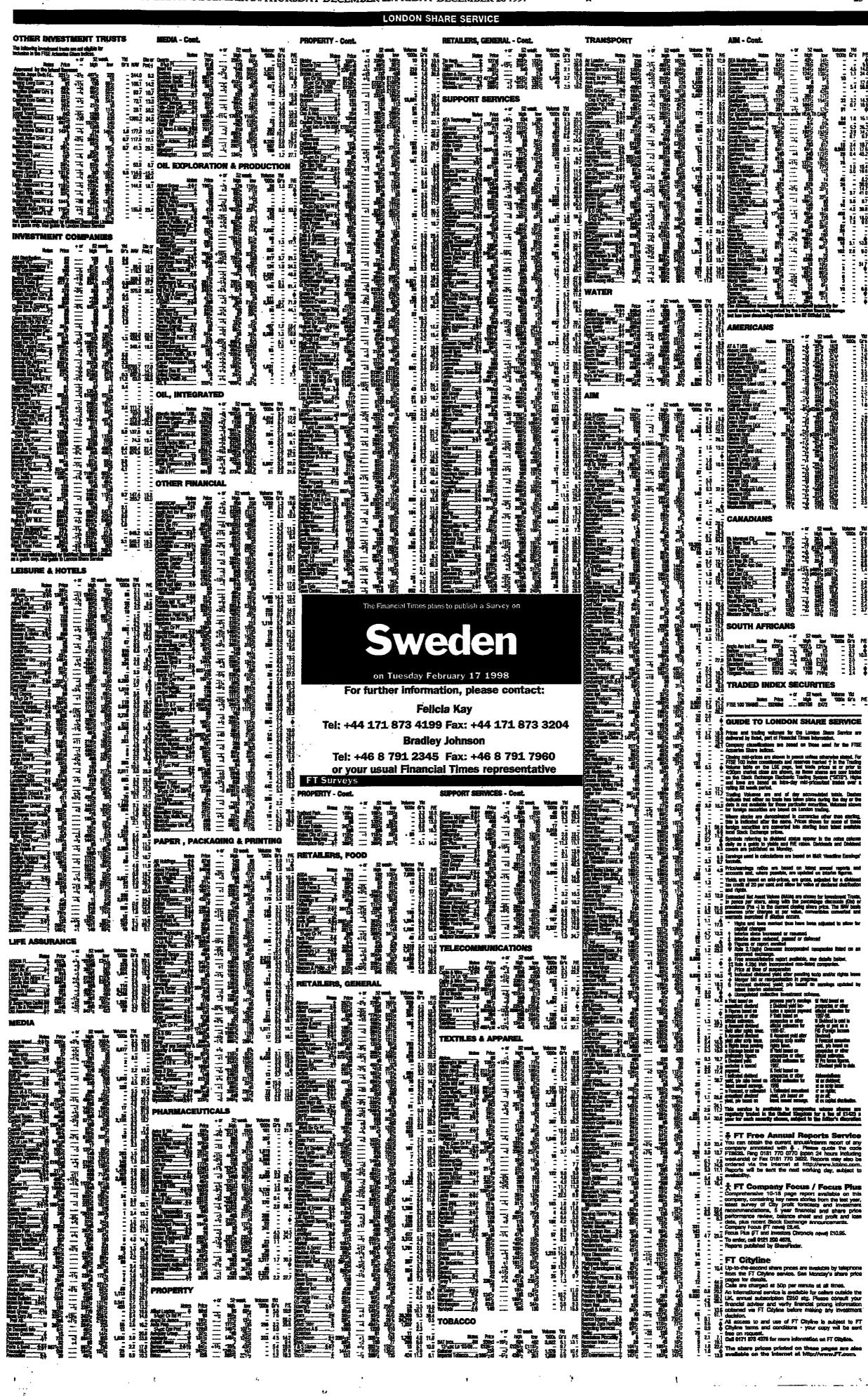


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QUIDE TO LONDON SHARE SERVICE

Footsie shuns festive spirit for year-end caution

MARKET REPORT

By Peter John

The UK equity market limped towards the long Christmas holiday yesterday, responding grudgingly to Monday's gains on Wall

Low turnover and a tight trading range suggested that fund managers had already positioned themselves for the yea-end.

The FTSE 100 index closed 31.6 points higher at 5,049.8, comfortably in line with the second wave of economists' forecasts made in the summer.

The index was also some 15 per cent above the consensus target

made at the start of the year.

Normally, the market would be delighted with such a performance. But a good year for marketmakers has been offset by the introduction of the order-driven

• †

trading system. And institutional investors still have to worry about the prospect for a further big Asian upset, given that they will be unable to react from midday today until

A raft of chunky economic data is expected to be announced in Tokyo on Christmas Day and Boxing Day. Any significant deviation from expectations could trigger another slide in the hardpressed Nikkei 225 average.

that fourth-quarter results in the US might disappoint and prompt sharp corrections in individual stocks.

On the other hand, a surge in UK liquidity is expected in the first few weeks of 1998 and, considering that institutions already ted trade deficit - the global fighave the highest cash weightings ure came in at £1.35bn against a for years, it would take a large dollop of bad macro-economic

news to mop it all up. bigger agency brokers said: Industrial Average traded 50 "Japan is the big worry. But points off within a few minutes of there is about £17bn to come the open. However, the US marback to the funds in the first five ket recovered later and governor six weeks of next year because ment bonds held their nerve so both worlds," Morgan Stanley

Furthermore, there is concern dends. That cash has to go somewhere.

> With Japan closed yesterday for the birthday of Emperor Akihito, the market was able to concentrate on the positive.

> Footsie opened softly but shrugged off a wider than expecconsensus of £1.2hn - and headed slowly higher.

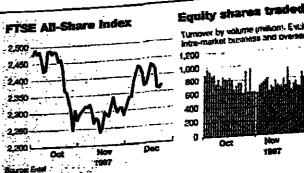
There was a pause in mid-A senior salesman at one of the afternoon when the Dow Jones of all the bids and special divi- Footsie built on the earlier gains. says.

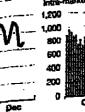
The FTSE 250 rose 4.5 to 4,706.8 and the FTSE SmallCap index eased 1.0 to 2.291.3.

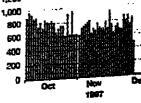
Overall turnover by 6pm was 620m shares, down from Monday's desultory 642m. One observer which has

become more positive on UK equities is Morgan Stanley Dean Witter. The US broker has raised its Footsie forecast for the end of 1998 by 4 per cent to 6,000. "UK profitability and credit-

worthiness are on a secular uptrend. Moreover, as the convergence play holds down gilt yields into the longer term, equity investors are getting the best of





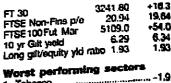


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Telecoms ring up gains

were in demand as two of the leading issues in the sector moved ahead strongly. Orange was the best performing stock in the FTSE 100 after the shares appreciated 14 or 5.6 per cent to

stock pointed to a squeeze

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rather than solid investment

Meanwhile, Vodafone gained 12% to 450%p in busy trade of 11m on a combination of corporate activity and broker's recommenda-

The company said yester-Mobile telephone operators day it had exercised an option to increase its stake in Societé Française de Radiotelephone, the French digital network operator, from 16.1 per cent to 20 per

Sentiment was enhanced 254p. The low volume in the by reports of broker recommendations. BZW was said

19.67 2333.58 921.78

57180

Low Est. vol Open int.

to be positive while Merrill also said to be cautious on shares 41 ahead to £10.69. Lynch was reported to have the stock. advised clients to "accumulate" the stock.

BT saw business of 4.9m as

4721/2p, while Cable & Wires improved 4 to 531p. Fears that Monday's move by Coca-Cola to acquire Orangina might put pressure

on Cadbury Schweppes' Sunkist orange drink cast a shadow over the stock yesterday afternoon. The shares slipped 6% to 612%p in trade Orangina is one of the

leading soft drink brands in France but has limited exposure in other European BNY Financial Corporation, countries and small sales in the US.

However, Coca-Cola plans to use its worldwide distribution network to increase Orangina's sales, a move feared by other soft drinks

FT 30 INDEX

SEAQ bargains Equity turnover (2m)† Equity bargains† Shares traded (mf)† †Excluding intra-market as

Total Rises Total Falls

■ London market data

In financials, Lloyds TSB

gained 25 to 761p as the market appreciated news of a the shares hardened 21/4 to couple of disposals. The group said its subsidiary Lloyds UDT has sold Endea your Personal Finance to Beneficial Bank, Lloyds did not disclose financial details of the deal but said around £25m from the sale will be included in its accounts for the year to December 31

> The group also said its subsidiary, Lloyds Bank Factors, had agreed the sale of International Factors to a subsidiary of The Bank of first day of trading on Aim. New York Company for a profit of about £160m.

Talk of consolidation continued to do the rounds elsewhere in the sector. Much of the discussion centred on Abbey National.

NatWest Securities was which helped send the

49,511 14,010 NA 913.9 NA 17,395 NA 358.4

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| S2 Week highs and lows | Total Highs 95 | Total Lows 134 | Calls | Puts

Wilshaw attracts Wilshaw, the magnet

maker that supplies Ford and General Motors, rose 2% to 40p after it said it had raised £22.5m by a disposal. The recent signing of the Eurofighter accord saw some engineering-related stocks advance, led by GEC, which

Blue Circle continued its

recovery from recent selling

and rose 17 to 332p in brisk

volume of 6.2m. The stock.

which stood at 4480 in

August, had dropped in

response to its exit from the

FTSE 100, and yesterday's rise gave it one of the bigger

Elsewhere in building-

related stocks, Tilbury

Douglas was unchanged at

194p after Merrill Lynch was

said to have changed its

stance on the stock from

case maker, saw its shares

rise from 128p to 142p in the

Optoplast, the spectacle

"reduce" to "neutral".

rises in the FTSE 250.

gained 2 to 386p. Others to benefit included Smiths Industries, which gained 12 to 840p, while Rolls-Royce rose 114 to 2280. However BAe ran into profittaking and shed 15 to £16.70. TI lifted 151/2 to 467p as its

FTSE Actuaries Share Indices

Ionica, the telecommunicashares reacted to the news of tions group that floated in its acquisition of Sealol in July at 390p, gained 9 to the US from EG&G and its 961/2p after the company said sale to EG&G of Belfab, Michael Biden, its recently which supplies the semiappointed chief operating conductor industry. The officer, had bought 68,000 news produced positive comshares at 84p each. Reflec, the ink producer, including ABN Amro Hoare lost 22 to 9%p after a profit Govett and BZW. warning that focused on

Among smaller companies, First Call, the ticket sales group, gained 3% to 10p after it accepted a 10%p-a-share bid from Loyalty Manage-

ment Holdings of the Nether-lands. The offer values First ing group, which lost 26 to

Call	at £	7.35m	L		2	59p.				
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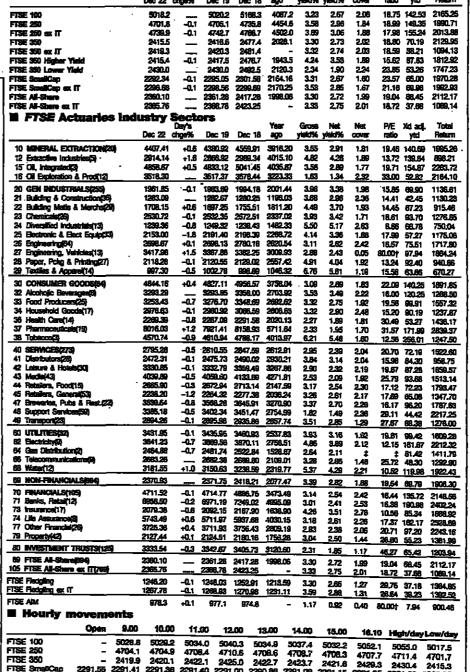
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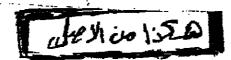
For Confirmation of Cancellation of State Premium Account

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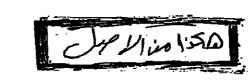
On 18 December 1997 the Court of Session pronounced the following interlocutor: "The Lords appoint the Petiting to be minimated on the Walls and to be advertised once in the Editional Camera and the Fightschal Times newspapers: appoint all parties claiming interest to lodge Antwers, if so advised, within 21 days "after such immediate and advertisement."

I C Rinkwood IPD imatoon is hereby given."

Shephard & Wash Salthe Court 20 Castle Terrace



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	Highs & Lows shown on a 52 week basis WORLD STOCK MARKETS	
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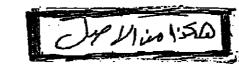
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FINANCIAL TIMES WEDNESDAY DECEMBER 24/THURSDAY DECEMBER 25		
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Banks edge lower on Korean fears

AMERICAS

The troubles afflicting South Korea appeared to exert a minimal impact on Wall Street where share prices moved downwards, but only as a whole. slowly in thin trading, writes John Authers in New York.

closely watched indices were lower, but by very little. The Dow Jones Industrial Average lost 13.2 at 7,806.11, the S&P 500 fell 1.56 at 952.14, and the Nasdaq Composite eased 1.93 at 1530.13.

international banks, poten-Asia, suffered more than

JP Morgan had the worst morning of any of the 30 constituent stocks of the Dow, dropping almost 2 per cent. down \$2! at \$113%.

the market as a whole, with Citicorp down \$17 at \$1257 and BankAmerica \$1 tower at \$71 A.

There were sharp falls early in the session, in line with the recent trend for extreme volatility, and the 'uptick rule" was triggered at one stage when the Dow fell more than 50 points. However, volume was thin. with 236,000 shares changing hands on the New York Stock Exchange by midday, and this probably exaggerated the levels of volatility. This was most noticeable

than most by fears that the problems in the Asian economies will hit their exports. However, there was little marked trend for the sector

Computer manufacturers ohn Authers in New York. had a strong morning after By midday, the most recent falls, with Compaq Computer gaining 2.8 per cent or \$1% at \$56 and Gateway 2000 adding 2.7 per cent, up \$% at \$334. Dell Computer, whose stock was bled in value this year, was up \$1/4 at \$821/4.

Other technology powertially vulnerable in the event houses were much weaker, of a widespread default in with Oracle still buffeted by the reaction to its disappointing earnings figures two weeks ago, dropping 2.9 per cent at \$21%.

TORONTO trod the same weaker path as Wall Street and at midsession the TSE-The other "money centre" 300 composite index was banks also fared worse than 20.83 lower at 6,574.70 as strength in golds was overwhelmed by weakness in the metals and minerals, and the oil and gas sectors. Turnover was a hefty 57.7m shares.

Quebecor tumbled C\$1.40 to C\$25.60 after the company's announcement on Monday that it had abandoned plans to redistribute to shareholders its holdings in Quebecor Printing Donohua. Quebecor's Class B shares declined C\$2.05 to C\$25.50 in heavy volume of 1.5m shares. Quebecor Printing rose C\$1.05 to C\$25.05 while Donohue Class A shares rose

Telebrás keeps gaining

Federal telecommunicaper cent to R\$120.80, with traders attributing the conto investor confidence that cations system will be com- 4.918.45.

uled by next June.

In addition, soon after trading began, Telebrás announced a 34 per cent rise tions group Telebrás rose 0.5 in net profit for the first 11 months of the year.

with the IPC index slipping

Secul Composite : The Seoul stock market yesterday suffered a record 760 T daily fall of 7.5 per cent because of growing worries about a possible debt moratorium after government and corporate bonds were downgraded to "junk bond" status by Moody's and Standard & The credit downgrades increased prospects that foreign banks would refuse to roll over short-term debt due this month and increased the odds of defaults on over-

Korea's president-elect that the debt situation was much worse than expected and rates rose to a record high of could cause "national bank-31.45 per cent. That ruptcy" added to investor

Pressure on the market more bankruptcles. The com- also resulted from investors selling large blocks of stocks to realise gains before year-The Korean currency, the end on worries that the won, dropped to a record low bourse will fall further. This included the sale of shares in Pohang Iron & Steel (Posco), which sank Won3.700 to Won48,300, by the state-run

Trading in Posco shares The sector as a whole nalled their exit. The shock stocks were also in the firing accounted for about half of jumped 7.5 per cent as the news from baby Bells Ameri- line, and the financial index yesterday's turnover of proposed merger sparked Won1,170bn, the second larg-

companies ahead of the year-

The composite index rose

Debt worries send Seoul down record 7.5%

est since May, Other blue chips hit their leading companies. JAKARTA closed nearly 3 ner cent higher as dealers reported widespread window dressing by institutions and

11.18 to close at 390.03, led by property stocks which were the main focus of buying. Lippo Land gained Rp125 or 28.4 per cent to Rp450 before heing suspended for exceeding its daily permitted rise. Lippo Cikarang also ended limit up, rising Rp125 to

> SYDNEY closed with a solid 2.2 per cent rise on the back of rallying gold stocks and firmer overseas markets. Monday's news of a near A\$1bn friendly takeover offer for Plutonic Resources by US miner Homestake Mining pulled Plutonic 57 per cent higher to A\$4.40.

speculation that other deals

may follow. The improved bullion limit lows after Moody's cut price also helped. Among that the credit ratings for some strongest gold miners were Acacia Resources, up 11 cents to A\$1.44, and Newcrest Mining, 15 cents firmer at A\$1.69,

The positive sentiment was spread across the board, and some of the big miners received a welcome boost.

Tokyo was closed for a public holiday.

BHP ended 34 cents up at A\$14.08, WMC 16 cents up at A\$5,08 and Rio Tinto rose 47 cents to A\$17.27. An even brighter shining

star was media group News Corp which jumped 33 cents to A\$8.29 in moderate volume after last weekend's positive ticket sales in the US for its new Titanic film. The All Ordinaries index rose 55.5 to 2,558.9.

per cent as majority US shareholders in Telecom sig- A. Banking and financial

tach and Bell Atlantic sent lost 4.68 per cent to 2,856.81. Telecom spiralling NZ\$1 or 11.5 per cent to \$7.70, wiping cent, hit by currency worties NZ\$1.7bn off the company's value. The barometer top 40 index, in which Telecom has

a 25 per cent weighting, fell 78.41 to 2.227.20. Analysts noted that stocks after Thailand's Ameritech's plan to sell its 25 per cent holding by public Monday that commercial tender meant there would be banks needed to refinance as a huge overhang in the stock. Bell Atlantic is also increases in noneffectively selling, but is taking three years to do so and

by a less direct route. KUALA LUMPUR closed sharply lower after a fresh wave of downgrades of Malaysian companies by the US rating agency, Standard & Poor's. The composite index fell 13.48 or 2.4 per cent to 556.35, having dipped to 552.03 in the afternoon,

Telecommunications giant Telekom lost 40 cents to M\$10.80 and electricity utility Tenaga dropped 5 cents to M\$6.65 after S&P lowered WELLINGTON tumbled 3.2 its long-term foreign currency rating from A-plus to

BANGKOK lost 2.7 per and a sell-off in the banking sector. The composite index ended 10.08 lower at 366.87. Dealers said investors were bailing out of banking finance minister warned on fast as possible due to performing loans. Bangkok Bank ended Btl.50 lower at

SOUTH AFRICA

Johannesburg gained across the board as bullion firmed and new data showed that inflation had dipped to its lowest level in 18 months. Gold Fields and Gencor were both marked about 4 per cent higher as investors went on a final buying spree for the year, taking the gold index up 19.2 to 810.9. The

overall index posted a 62.3

rise to 6.104.6.

Pernod Ricard provides some seasonal sparkle

by year-end.

ASIA PACIFIC

Poor's, writes John Burton.

Nearly 85 per cent of listed shares declined by the daily

limit of 8 per cent as interest

increased fears of a credit

crunch that would lead to

posite index plunged 29.70 to

of 1,962 to the dollar as com-

panies sought dollars to set-

tle their overseas payments

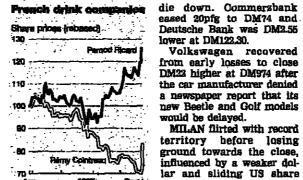
Remarks by Kim Dae-jung,

sees loans.

The drinks sector was bubbling in PARIS yesterday as investors speculated over how Pernod Ricard might spend the FFr5bn proceeds of its widely-applauded sale of the Orangina soft drink brand to Coca-Cola on Mon-

Pernod shares climbed 5.3 per cent as the stock returned from suspension, helped by an upgrade from local brokerage Ferri, which said the sale out Pernod in a position to expand through acquisition. Pernod shares closed at FFr356.90, up FFr17.90 on the day.

Analysts quickly picked out Rémy Cointreau as the most likely target, the shares rising FFr12.80 or nearly 15 per cent to FFr100.20 on talk of an imminent bid. Rémy would only say that any deal would have to be agreed by the Heriard-Dubreuil family, which owns 62 per cent.



Elsewhere, equities ended slightly lower after a quiet day on which they struggled unsuccessfully to make progress. The CAC 40 retreated 11.6 to 2,858.13.

FRANKFURT made modest gains in thin, pre-holiday trade that left the Xetra Dax index 7.25 firmer at 4,132.79. The banks remained at the centre of attention as take-

over speculation refused to

eased 20pfg to DM74 and Deutsche Bank was DM2.55 lower at DM122,30.

Volkswagen recovered from early losses to close DM22 higher at DM974 after the car manufacturer denied a newspaper report that its new Beetle and Golf models would be delayed.

MILAN flirted with record territory before losing ground towards the close, influenced by a weaker dollar and sliding US share prices. Having touched an all-time high of 16,367 in the morning session, the Mibtel index ended just 70 higher at 16,238. Financials were the main focus with BCI ending L61 higher at L5,771 and Generali advancing L520 to L42,308.

COPENHAGEN ended at a new all-time high, helped by renewed buying of financial stocks on hopes of sector

The KFX index gained 2.21 to 204.73, beating the previ-

0.00 975.20 231 FTSE Eurobay 300 S

ous record closing level of hand back early gains when 204.38 set on December 16. sentiment turned during the

APPOINTMENTS

AMSTERDAM closed near the day's lows on profittaking ahead of the year-end and with Wall Street's early weakness also depressing demand. The AEX index ing the morning.

closed 8.07 lower at 876.75.

sentiment turned during the early trade, finished F13.30 lower at F1 116.10. ASM anded Fl 3.40 down at Fl 127 after touching Fl 132.40 dur-

ABN Amro lost Fl 1.30 to Philips and ASM Litho- Fl 87.60 in heavy trade as graphy, the semiconductor some analysts recommended group, were among stocks to a switch into ING, its fellow

cents lower at F181.90. ZURICH shaded lower and the SMI index eased 4.6 at 6,044-7.

Among financials, Zurich saw solid gains of SFr9 to SFr679 after the insurer said it had signed a formal agreement to merge with BAT Industries' financial services business. Zurich's shareholders will receive a 57 per cent stake in the new company, up from the 55 per cent

announced in October. CS Group was among the biggest decliners among blue chips, slumping SFr5.75 to

Analysts said the stocks may be pressured by unconfirmed rumours that the bank might be interested in Germany's Commerzbank. Baloise, sharply higher on recent takeover speculation. gave back SFr71 to SFr2.705.

Written and edited by Michael Morgan, Jonathan Ford and Peter Hall.

SAO PAULO edged higher in pletely privatised as sched-

thin trade and at midsession the Bovespa index was up 26 or 0.27 per cent at 9,521.

in the technology sector, C\$1.15 to C\$24.75.

MEXICO CITY followed Korea and Wall Street lower, the Brazilian telecommuni- 13.12 or 0.26 per cent to



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